



KONINKLIJK INSTITUUT
VOOR DE TROPEN
ROYAL TROPICAL INSTITUTE



People, Development, Culture

Annual Report 2005 95th Edition



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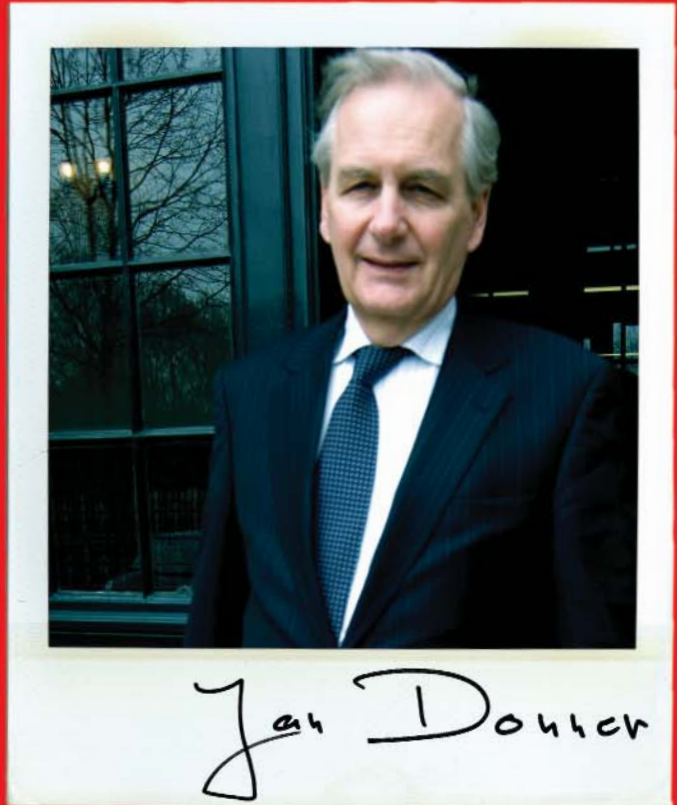
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KONINKLIJK INSTITUUT
VOOR DE TROPEN
ROYAL TROPICAL INSTITUTE

People, Development, Culture

Annual Report 2005 95th Edition



2 Foreword

Date: 7 February 2005 /// Time: 13:22 ///
Place: back entrance of the Royal Tropical
Institute /// Reason: departing for meeting
Development Policy Review Network

The Royal Tropical Institute (KIT) in Amsterdam, The Netherlands pursues a wide range of activities. Its staff, numbering over 450, devote their time and energy to biomedical research and reducing the digital divide, to non-Western theatre and intercultural management, to sustainable economic development and higher education, and to exhibitions and publishing. What links them with our stakeholders is our mission: to promote sustainable development and reduce poverty, to foster cultural preservation and exchange, and to raise interest and support for this work in the Netherlands.

Though our mission and our code of professional conduct might be essential and binding elements in our work, they do not in themselves provide the added value that justifies bringing together this collection of diverse activities. Good governance is one of the pillars of development cooperation, just as clear structures and a sound, transparent organization are essential to the work of the Institute. In such a way we provide curators, trainers, publishers, consultants, researchers and documentalists working at a centre of expertise like KIT maximum freedom to push back the boundaries of their own field and explore new avenues. This annual report therefore devotes more attention to structure and governance than previous editions.

Other themes running through this annual report are continuous innovation and the application of knowledge and research results. In 2005 my colleagues at KIT convincingly demonstrated that its

combination of exhibiting and managing cultural heritage, promoting private sector entrepreneurship for development, and use of knowledge and applied research can produce exciting innovations and applications. Witness, for example, the digitisation of our historical map collection, our new nanotechnology applications for the fight against tuberculosis and our projects aimed at sustainable economic development. We were also proud to celebrate the 30th anniversary of *samsam*, the national magazine that introduces Dutch children to development cooperation.

KIT is active all over the world. Students from over 20 countries participate in our training courses; staff are involved in projects in many countries, including conflict regions like Sudan and the Great Lakes region, and in response to natural disasters and epidemics. Our home base is the historic building on the Mauritskade in Amsterdam, which is used both intensively and effectively, providing a home also for eight other organizations. Though the building is well maintained, it is dated in some respects. E.g. the Tropentheater increasingly confronts physical constraints, particularly in the use of the small auditorium. And so we have initiated plans to expand our premises, which we hope will be ready in good time for our centenary celebrations.

The Institute hosted many events in 2005. The highlights were the annual World Bank conference on development economics, attended by KIT's royal protectress, HRH Princess Máxima, and 'Earth Charter +5', part of HM Queen Beatrix's Silver Jubilee celebrations.

KIT's Members' Day was well attended, and there was an increase in visitors both to the Institute itself and to our websites. We were fortunate to welcome many special guests, on official or low-profile visits. KIT has an ambitious and challenging agenda for 2006. It remains a fascinating, internationally oriented organization with highly motivated staff. In working to fulfil its mission, both the Institute and its staff will ensure that, in 2006, many individuals and organizations can continue to turn to KIT as a focal point for innovation, knowledge and partnership in relation to sustainable development, poverty alleviation and cultural heritage.

I hope that this annual report inspires you to work even more closely with the Royal Tropical Institute this year, and we look forward to seeing you in Amsterdam.

Dr Jan Donner
President

4 KIT at a Glance



| | | |
|---|--|--|
| KIT Governance | | |
| Council of Members | | |
| Board of Directors | | |
| Executive Board | | |
| Development and Health | Culture | Information and Communication |
| KIT Biomedical Research KIT Development, Policy & Practice | KIT Tropenmuseum/Tropenmuseum Junior KIT Tropentheater | KIT Intercultural Management & Communication KIT Information & Library Services |
| Service Departments | | |
| Finance, Control & Facilities | Personnel, Organization & Information | Corporate Communication |
| Holdings (100 per cent) | | |
| KIT Publishers | Stichting Internationaal Centrum (contract NH Tropenhotel) | |

The Royal Tropical Institute (KIT) is an independent centre of knowledge and expertise in the areas of international and intercultural cooperation. The aims of KIT are to contribute to sustainable development, poverty alleviation, and cultural preservation and exchange. Within the Netherlands, it seeks to promote interest in and support for these issues.

KIT conducts research, organizes training activities, and provides consultancy and information services. Central to KIT's approach is the elaboration of practical expertise in policy development and implementation. The Institute stewards cultural heritage, organizes exhibitions and other cultural events, and provides a venue for meetings and debate. A key objective underlying KIT's work is to enhance and exchange knowledge of and understanding for different cultures.

KIT is a not-for-profit organization that works for both the public and the private sector in collaboration with partners in the Netherlands and abroad' (*Mission Statement*).

Basic facts

- KIT is an institute for international, economic and intercultural cooperation, operating at the interface between theory and practice and between policy and implementation. The Institute conducts

research and provides educational, consultancy and information services.

- KIT advocates an integrated approach that reflects diversity and works towards one clear aim: to produce workable solutions to the challenges of sustainable development and international poverty reduction.
- KIT was founded in 1910 as the 'Colonial Institute' to study the tropics and to promote trade and industry in the (at that time) colonial territories. It was founded on the initiative of a number of large companies, with government support, making it an early example of a public-private partnership.
- The Institute has the statutory form of an association with private and corporate members.
- KIT is a not-for-profit organization. The Institute offers a broad range of services and products, some of which are paid for by the general public – museum, theatre, books, training, etc. Other services and products are purchased or

commissioned by governments, companies, non-governmental organizations (NGOs) and international organizations; some 40% of KIT's activities are financed by the Dutch government under annual production agreements.

- KIT has a turnover of approximately € 40 million and employs around 450 people. Half of its staff work on international projects.
- Since 1926, KIT has been housed in a historic building specially designed by the architect J.J. van Nieuwerkerken and his sons. The building is richly adorned with decorative features and symbols referring to different cultures of the world and the colonial history of the Netherlands.

6 The Institute in 2005



Date: 17 March 2005 /// Time: 11:42 ///
Place: Marble Hall /// Reason for visiting
KIT: interest in architect who designed its
monumental building

As a centre of expertise on international and intercultural cooperation, KIT is involved in a wide range of activities. This requires cooperation between departments, and an interdisciplinary, multidisciplinary and innovative approach. In 2005 various public sector organizations, companies, fellow institutions, the media and the public have acknowledged the value of this approach.

The Millennium Development Goals (MDGs) are an important underlying element in KIT's work. These internationally agreed goals aim to halve poverty and hunger in the world by 2015, to stop the spread of infectious disease, and to improve education, health care and care of the environment. A special UN summit held in New York in September 2005 took stock of the progress in achieving the MDGs. It is clear that still much remains to be done. The core elements of KIT's mission – poverty reduction and sustainable development – continue to figure prominently on both the national and international agenda.

Related to this the Institute has a keen eye for themes in today's debate on development cooperation, such as the role of the private sector, the importance of good governance and transparency, measuring quality and effectiveness of development aid, and enlarging public support. Both in the Netherlands and at a multilateral level there is a call for new structures,

higher standards and more cooperation between donors.

Other issues influencing KIT's work fields are international security, humanitarian and natural disasters, continuing globalisation, migration and technological advances.

Mission and Profile

These developments tie in well with KIT's mission. Evidence of this can be seen in the Institute's projects promoting sustainable development and private sector, the application of nanotechnology in bio-medical research, training in intercultural management for business people, diplomats and police officers, the introduction of online access to KIT's historical map collection and a series of multimedia publications. Its exhibitions, including *All about Evil, Paradijs & Co.* and *Dealing with the Gods*, and performances drew many visitors. Specific information and examples can be found in this annual report.

On several occasions KIT contributed to the debate on development cooperation, stressing the need for a comprehensive strategy based on a consistent vision on policy, funding and implementation. It did so for instance in the framework of the Dutch development cooperation sector organization Partos, of which it is a joint founder.

Based on its own background as an association with members from the public and private sector, KIT attempts to involve the private sector more in international cooperation by bringing together companies, financial institutions and Dutch development organizations. In 2005 it organized network and platform meetings for small and medium-sized enterprises, and worked on specific issues related to sustainable economic development. These included initiatives in India (medicinal plants), Ghana (tuna fisheries), Mali (mangos), Colombia (rubber) and the production of artemisia for treatment of malaria.

Cooperation with other organizations housed at KIT, such as the National Committee for International Cooperation and Development NCDO, Press Now, OneWorld, Move Your World, and the Netherlands Centre for Indigenous Peoples, continued to evolve. Once again, KIT organized an afternoon debate with the Advisory Council on International Affairs, this time on the issue of failing states.

KIT staff produced a wide variety of scientific and other publications. As a member of the CERES research school for development issues, the Institute took an active role in the Development Policy Review Network (DPRN). This network of Dutch and Flemish academics working in development studies, development experts and policymakers aims to bridge the gap between policy research, policy and practice. The network held a number of regional meetings, including one at KIT. KIT's President chairs the DPRN Task Force.

Highlights

In January KIT held a reception for all ambassadors from Latin America. This and other events give the Institute an opportunity to present its activities, which extend to almost all regions of the world. KIT has good relations with many diplomatic missions in the Netherlands, as evidenced by its many invitations to receptions, dinners and cultural events hosted by individual countries, and the presence of diplomats at KIT theatre performances, exhibition openings, lectures and symposia. KIT is also privileged

to welcome initiatives and contributions both from countries with which it already has close working relations, and from countries where this is not yet the case. Such contacts often prove an excellent opportunity to prepare the way for missions and visits to diplomats' home countries.

In early November, KIT organized a meeting on the practical application and future of the Earth Charter, in collaboration with NCDO and Plan Nederland. The Earth Charter is a comprehensive vision of values and principles for a sustainable future. The programme of the Earth Charter +5 conference included working groups, presentations, dialogues and cultural events. The participants included many young people from all over the world. The event was organized as part of the celebrations marking HM Queen Beatrix's Silver Jubilee, and the Queen herself attended the closing session. She was presented with a book reviewing the first five years of the Earth Charter. The Dutch Prime Minister also addressed the meeting.

The official announcement that HRH Princess Máxima was to become the Institute's Protectress gave its 'Royal' image a further boost. The Princess follows in the footsteps of Prince Claus, who was honorary chairman from 1988 to his death in 2002. He took over from Prince Bernhard, who had held the position since 1938. The Princess visited KIT several times in 2005, to discover more about the Institute and to prepare for international activities and

missions. In May she attended the World Bank's Annual Bank Conference on Development Economics (ABCDE), an annual event for financiers, academics, practitioners and policymakers, which was held at KIT.

One very special event was a dinner for the Institute's associates on 5 October. It included a concert of the *Hubei Chime Bells*, which had hardly before been seen or heard outside China. A meeting on doing business abroad for small and medium-sized enterprises was held on 29 November in collaboration with non-profit organization De Ontmoeting. A statue entitled *Sightless Among Miracles*, presented to the Netherlands in recognition of its contribution to the fight against river blindness, was unveiled in front of the main entrance lobby in mid-October. This was the sixth and final statue presented by the Global Partnership to Eliminate River blindness to countries and organizations that have made a particular contribution to the effort to eradicate this disease. The Netherlands' authorities decided that KIT would be the most appropriate location for the statue.

Management

Corporate or development plans were adopted for KIT Information & Library Services and KIT Intercultural Management & Communication in 2005. The implementation of the plans of other departments was evaluated. Work also started on a review of the Institute's statutes, which is expected to be adopted

in 2006. The profile of the Management Team was discussed at length. Several members of the international Advisory Board visited the Institute, some of them spending a great deal of time there. The Board of Directors' and Council of Members' meetings were well attended. Much attention was focused on leadership within the Institute and on plans to invest in new buildings.

The course of the Institute is set out in a policy memorandum entitled *KIT 2005–2010: Future Directions in Development* (published in 2004). It presents five ambitions for the Institute: a systematic focus on generating, applying, disseminating and providing access to knowledge (centre of expertise); priority for an interdisciplinary and multi-disciplinary approach to issues (KIT is more than the sum of its parts); strategic alliances and partnerships; greater emphasis on KIT's position as a heritage institution; growth and cost-covering activities for innovation and sustainability.

KIT is developing well as a knowledge centre. It produced a host of publications in 2005, and several members of staff completed their PhD thesis. Some also defended their thesis and were awarded a doctorate in 2005. Cooperation between departments increased, and is set to be stepped up in the coming years to produce even greater opportunities for developing innovative products and services.

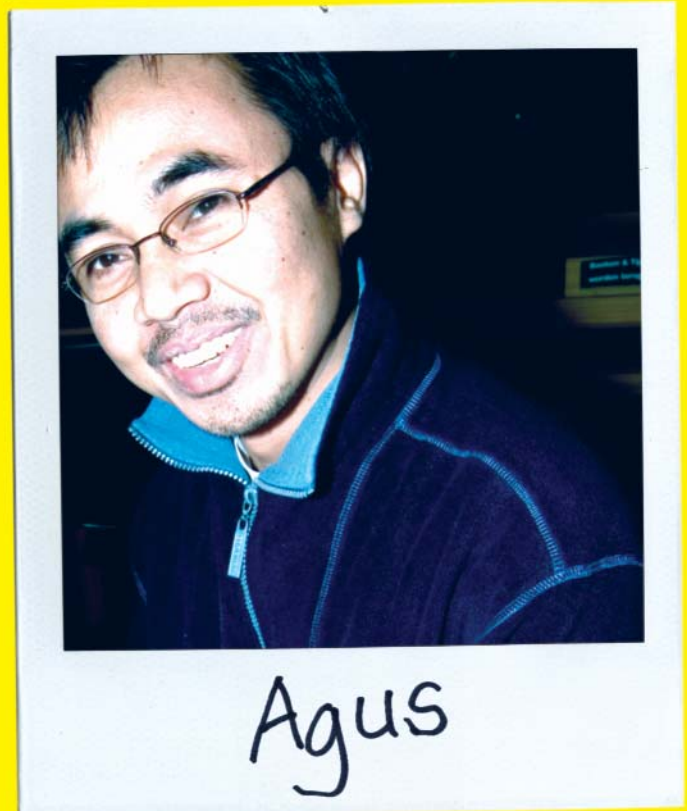
In its role as employer, KIT focused on its management development programme, personal development opportunities for staff and various collective provisions. The impact of changes to the system planned for 2006 and the introduction of the new health insurance system could already be felt in 2005. A lot of attention was focused on the 'end-of-year targets' as a collective form of performance-related pay. Other employers are interested to see how KIT's schemes have worked out in practice.

In response to a proposal from the Ondernemingsraad, a committee has been established to explore the extent to which the Institute has taken up the concept of corporate social responsibility. Work started on a number of areas requiring improvement in 2005.

It became clear in 2005 that the theatre's small auditorium no longer meets current artistic and safety standards. The auditorium will need to be modified if the Tropentheater is to continue to stage non-Western theatre performances. It has therefore been decided to plan a new auditorium combined with other facilities next to the hotel. Initial sketches were prepared in 2005, and studies of market developments, financing, risks, internal logistics, restaurant facilities and safety were performed. Now that the Board of Directors – after consulting the Management Team and the Executive Board – has decided to proceed with the next step in the process, architectural agency Wessel de Jonge BV will start developing a preliminary design for a

new auditorium, extension to the hotel and outside access to the restaurant, visitor's centre and shop for people who are not visiting the museum.

Fields of Operation



Date: 21 April 2005 /// Time: 11:02 ///
Place: Reading room, Central Library ///
Reason for visiting KIT: work on thesis on
international relations

KIT provides products and services in three areas:

- economic and social development, health improvement and, specifically, combating tropical diseases;
- the cultural aspects of development, specifically cultural exchange involving museums and the performing arts;
- information and communication on its various fields of operation, including intercultural communication, through information services, publications and training.

In all these areas, the Institute's activities focus on capacity building in developing countries, teaching, research and education and generating and transferring knowledge and expertise. KIT takes an integrated and intersectoral approach to its work.

Development and Health

KIT's work in this core area is the responsibility of two departments:

KIT Development, Policy & Practice, which provides research, advice, capacity building and education on international health care, economic, social and institutional development, and gender issues;

KIT Biomedical Research, which conducts health research, advises on capacity building for health research, and develops diagnostic tests for tropical diseases.

Culture

The museum and theatre form the cultural mainstay of the Institute.

The **KIT Tropenmuseum**, which is the oldest and most diverse ethnographic museum in

the Netherlands, also supports museum capacity building in developing countries. A special branch of the museum is the Tropenmuseum Junior, which is specifically aimed at children.

The **KIT Tropentheater** is a leading international venue for world culture in the form of music, dance, theatre and film, as well as a platform for lectures and debate.

Information and Communication

Three departments are involved in the dissemination and exchange of knowledge:

KIT Intercultural Management & Communication provides management consultancy, training and coaching services.

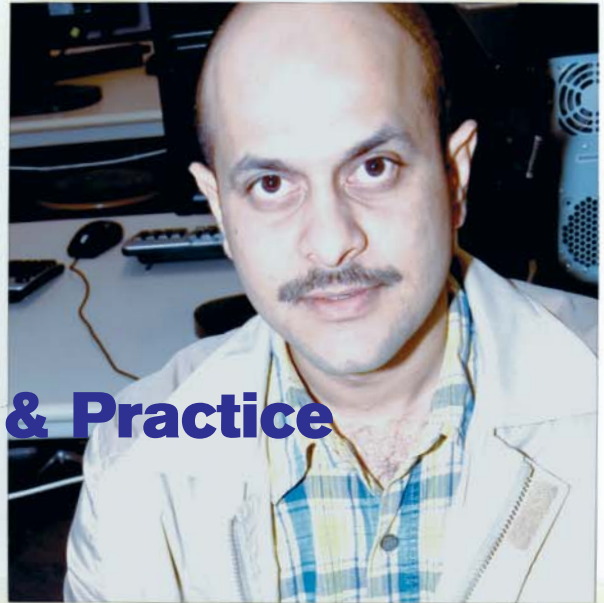
KIT Information & Library Services manages one of Europe's largest collections of works on international and development cooperation, and also provides information services to developing countries.

KIT Publishers* produces publications on art and culture, travel, intercultural communication and international cooperation.

** KIT Publishers operates as an independent company in which KIT has a 100 per cent holding.*

Development and Health

KIT Development, Policy & Practice



Sumit

Date: 11 May 2005 /// Time: 10:48 /// Place:
computer room, KIT Training Centre ///
Reason for visiting KIT: participant in KIT's
International Course in Health Development

KIT Development Policy & Practice is the Royal Tropical Institute's main department for international development. It contributes to sustainable development and poverty alleviation through operational research, capacity building and training and by providing support and advisory services. The department aims to contribute to development processes that enable people to exert greater control over their lives and to secure benefits that they themselves identify.

The department believes that knowledge generation, and the exchange and application of knowledge and experience, are powerful ways of enhancing equitable and sustainable development.

In support of this philosophy, the department generates knowledge that supports sustainable development and poverty alleviation, develops innovative tools for implementation, contributes to development through capacity building, and ensures that policy is evidence-based and that policy-makers and other actors learn from practical experience.

The Department in 2005: Policy and Operations

The Millennium Development Goals (MDGs) reflect an urgent international commitment to tackle poverty. But despite efforts to achieve the MDGs, 54 countries are poorer today than they were in 1990 and 34 countries have seen a decrease in life expectancy over the last 20 years.

In sub-Saharan Africa, the proportion of people living below \$1 a day is rising, not falling. And wherever HIV/AIDS is highly prevalent, it poses a major threat to development and poverty reduction.

These are some of the challenges that shape the context in which KIT Development Policy & Practice works. In 2003, the department developed a four-year programme of work to respond to these broad international development goals and good progress was made with the development and implementation of the programme in 2004 and 2005. The department branched out into new areas, recruiting several new staff and continuing to diversify its sources of funding. Matching funds were raised to expand the work carried out with government support, increasing the resources available for knowledge development and research into areas such as stigma and HIV/AIDS medicines, citizenship and governance, and the engagement of small farmers in supply chains.

Collaboration and Partnership

Collaboration and partnership are key to ensuring that new knowledge and tools respond to real needs, are appropriate to the situation and are disseminated to potential users. In 2005, KIT Development Policy & Practice consolidated the partnerships and networks within which it works:

- As a lead partner in *Regoverning Markets*, an international research programme that advises the corporate world, governments and development organizations on the rise of supermarket chains in developing countries and the implications for small-scale producers, KIT organized an international workshop aimed at helping farmers in developing countries enter into successful business partnerships with supermarket chains.
- A workshop to set priorities and coordinate the involvement of government and NGOs in research was organized as part of a major multi-country programme on social science research and HIV/AIDS.

KIT Development, Policy & Practice in figures

| | |
|--|----------------|
| Staff | 74 |
| Areas | 4 |
| • Health | |
| • Education | |
| • Sustainable economic development | |
| • Social development and gender equity | |
| Projects | 122 |
| Courses | 15 |
| Turnover | € 10.2 million |

- The *Master of International Health* was introduced in 2005, in partnership with TropEd, a network of European institutions for higher education in international health. This unique collaboration with 28 European institutes gives students the opportunity to study at different institutes, putting together a programme to match their specific interests. A number of TropEd Institutes, including KIT, were awarded scholarships from the EU's prestigious Erasmus Mundus Programme to support the exchange of students and staff between institutes in Europe and the South. In 2005, the department welcomed visiting fellows from partner institutions in Vietnam and Ethiopia.
- The partnership with the *Collective for Research and Training on Development-Action* in Lebanon resulted in co-production of the annual Gender, Citizenship and Governance workshop in Beirut and other gender training programmes in the Middle East and North Africa.

Projects, Programmes and Courses

KIT Development Policy & Practice works in four main areas: health, education, sustainable economic development, and social development and gender equity. The sections below present a few of the highlights of 2005 in each area. A comprehensive list of the projects and programmes implemented last year can be found in the appendix.

Health

Area Health aims to foster conditions that enable individuals and communities in low and middle-income countries to enjoy better health. The needs of the poor and vulnerable are prioritized by supporting community empowerment and developing effective, equitable and sustainable health systems. Improving the effectiveness of priority programmes such as sexual and reproductive health, HIV/AIDS and tuberculosis is an important focus, as is strengthening multi-sectoral responses to HIV/AIDS at both the community and the national level. Expertise includes human resource planning, health care financing and the economic analysis of health interventions. The Institute's leprosy unit supports the work of Netherlands Leprosy Relief and provides technical support to leprosy programmes around the world. In 2005, KIT played a crucial role in ensuring that HIV/AIDS issues were integrated into the agenda of the International Conference on the Great Lakes Region. Other activities in the African region included support for capacity building for research management in social science and HIV/AIDS in five countries in Africa, and work with UNFPA on donor harmonization in relation to sexual and reproductive health in Mozambique. The development of a national TB plan was supported by KIT staff in southern Sudan and various training courses on monitoring, evaluation and quality assurance of TB programmes were given in Egypt and Tanzania. In Pakistan, KIT designed and implemented training courses on improving communication on HIV/AIDS.

Education

Area Education carries out research, consultancy work, policy development and tool development with partner institutes for postgraduate education. Focus areas include human resources development, training needs analysis, curriculum development and quality assurance in training. Some highlights of 2005 were support for the development and implementation of a District Health Care Management course in Zambia, research into the effects of HIV/AIDS on health workers in Uganda, and curriculum development with the National Centre for TB and Leprosy Control in Phnom Penh, Cambodia.

Area Education also organizes training programmes on health and development. One highlight of 2005 was the accreditation of both of KIT's Master's programmes, produced in association with Vrije Universiteit Amsterdam. The Master in International Health and Master of Public Health were the first professional Master's degrees in health to be accredited in the Netherlands under the new EU requirements.

Sustainable Economic Development

Area Sustainable Economic Development aims to improve the livelihoods of vulnerable producers in developing countries. The primary focus is on stimulating pro-poor growth in rural areas while supporting social equity, environmental sustainability and sound economic development through action

research, policy development and training. In 2005, KIT co-organized a workshop based on experiences of developing market access strategies and other initiatives for small producers in East Africa. In Ghana, a study was conducted on the role of women traders, or 'Market Queens', in local economic development, while in Mozambique KIT was part of a team reviewing new challenges and modalities for agricultural extension, which developed a long-term support programme. KIT has joined forces with farmers' organizations in Benin and Tanzania to develop an innovative approach to strengthening their role in pro-poor rural service delivery and innovation systems.

Democratic decentralization continues to be an important focus for KIT. In Mali, Burkina Faso and Benin, where the Institute has extensive experience of decentralization, support was provided in the form of analysing lessons learned, providing training and exchanging experiences. In Cape Verde, the department is providing ongoing support for the country's integrated and decentralized environmental action plan.

Social Development and Gender Equity

Area Social Development and Gender Equity develops and implements strategies that promote the rights, inclusion and participation of marginalized social groups, particularly women, in the development process. Technical assistance helps both donors and governmental and non-governmental agencies to integrate

equality concerns into their policies and programmes and to build their organizational capacity.

In 2005, the department laid the groundwork for implementing the *Gender, Citizenship and Governance* research programme in North Africa and the Middle East, West Africa, and Central and South East Europe. The programme focuses on including women in policy forums, increasing their presence in government and reflecting poor women's interests. Tailor-made training courses on gender mainstreaming were also organized for UNDP and UNESCO staff, both at the organizations' headquarters and at regional offices. Consultancy services included the application of rights-based approaches to the promotion of adolescent sexual and reproductive health in Benin and agricultural sector programme development in Bangladesh. 2005 also saw the publication of a Resource Pack on *Gender & HIV/AIDS for UNAIDS*.

Trends and Outlook

International attention has seldom been so focused on poverty and inequity as in 2005. 'Make Poverty History' was a call to which many people responded, and the Indian Ocean Tsunami and devastating earthquake in Pakistan made the impact of natural disasters and the realities of poverty visible and immediate to the whole world.

The sense of urgency this brings is not always easy to reconcile with the need for

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long-term structural and sustainable improvements. KIT shares the sense of urgency while maintaining its focus on long-term solutions and sustainable results. Capacity building and the strengthening of accountable institutions will remain central to our approach. Meanwhile, there is an increasing emphasis on the quality of services and how they are perceived by users or clients, and on whether poor people actually benefit from improved services. Growing international concern about the inadequacy of the health workforce means that human resource planning is becoming a key area for the department. KIT Development Policy & Practice is also increasingly involved in the development of innovative partnerships that aim to involve private sector actors in strengthening economic chains and enterprises that specifically aim to include and empower poorer groups.

For more information:

www.kit.nl/development

COURSES

In 2005, KIT Development, Policy & Practice further strengthened its programme of courses in health, gender and development.

Health

International Course in Health Development (ICHD/MPH, 41st annual course)

KIT's annual one-year Master of Public Health course for health professionals working or preparing to work in a managerial capacity in health services at the national, regional or decentralized district level. This course is run in collaboration with Vrije Universiteit Amsterdam and the University of Amsterdam.

Master in International Health (MIH)

Designed for medical doctors and nurses who are developing a career in international health, the MIH strengthens their capacity to analyse international health issues and develop appropriate responses. The core course of the MIH was offered for the first time in 2005.

Short courses and modules

Courses offered in 2005 covered Health Systems Research, Human Resources Development, Nutrition, Sexual Reproductive Health including HIV/AIDS, and Disease Control.

Netherlands Course in Tropical Medicine and Hygiene (NTC)

Course for Dutch health-care professionals preparing to work in a developing country for the first time. The focus is on improving knowledge and skills in preventive and curative work, and on the management and administration of a rural hospital in a low-income country.

Golama (Gezondheidszorg in Ontwikkelingslanden voor de Algemeen Militair Arts) – Health in developing countries for military physicians

This course is specifically for Dutch military doctors preparing to work overseas; the focus is on health in developing countries.

Advanced short course on Health Sector Reform and Financing

This course was developed for key staff in Ministries of Health, as well as external development partners who are dealing with the complexities of current health sector reforms. It was offered for the third time in 2005.

Gender

Regional training course on Gender, Citizenship and Governance

This course provides a gender analysis of the governance agenda and governance institutions and familiarizes participants with strategies to ensure that gender equity and equality are prioritized on the governance agenda. The course is jointly organized by KIT and the Collective for Research and Training on Development-Action (CRTDA) in Lebanon.

Tailor-made training courses on gender mainstreaming

Courses were organized in 2005 for the following UN organizations: UNDP headquarters (New York), UNDP regional office Eastern Europe (Bratislava), UNDP Africa regional office (Senegal), UNDP Middle East regional office (Cairo), UNESCO Education Sector staff at headquarters (Paris), UNESCO Culture Sector staff at headquarters (Paris), UNESCO Education staff of the sub-Saharan Africa region (Senegal).

Sustainable Economic Development

Décentralisation rurale et gouvernance locale

An annual French-language course on rural decentralization and local governance, jointly organized by KIT and the International Agricultural Center (IAC) in Wageningen, The Netherlands.

Strengthening research capacity in ACP countries

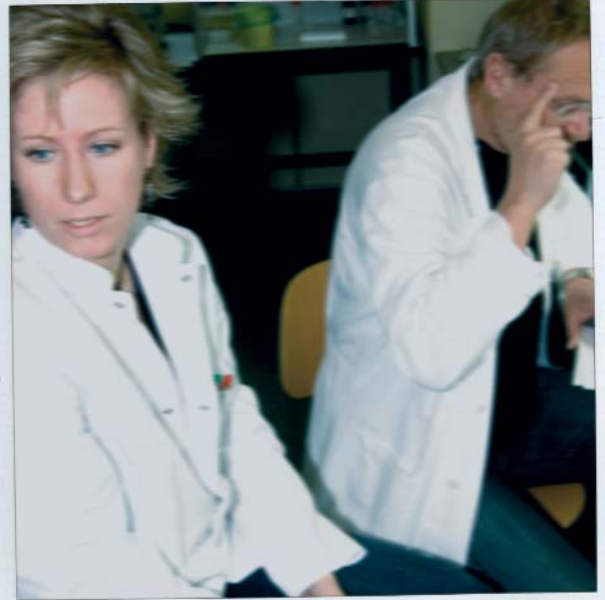
Three-day training programmes on the ASTI analytical method were provided in Fiji, Jamaica, Nigeria and Malawi, in collaboration with the Technical Centre for Agricultural and Rural Cooperation (CTA) in Wageningen, The Netherlands.

Decentralization in Sierra Leone

Training of field staff on the preparatory phases of village and ward planning, for GoBifo, a Ministry of Local Government project financed through the World Bank. This was the first phase of a training course on village and ward planning that will continue in 2006.

Development and Health

18 **KIT Biomedical Research**



Marit

Date: 6 June 2005 /// Time: 11:42 /// Place:
Meeting room Parasitology department KIT
Biomedical Research /// Reason for visiting
KIT: discuss content internship with
researcher Geraard Schooneest

KIT Biomedical Research is the Royal Tropical Institute's centre of expertise on infectious tropical diseases. The department helps improve the health of people in developing countries with its research into the prevalence, diagnosis and treatment of tuberculosis, malaria and sexually transmitted diseases. It further focuses particularly on 'neglected' and emerging infectious diseases such as brucellosis, leishmaniasis, leprosy, leptospirosis and typhus.

The emphasis is on applied and implementation research and on incorporating diagnostics into mainstream health care services. KIT Biomedical Research develops, enhances and evaluates diagnostic tests.

The department also performs epidemiological research and basic molecular research into drug-resistance in micro-organisms.

The department advises and supports public authorities and organizations in developing countries and other low- and middle-income countries in their efforts to prevent and treat infectious diseases and raise the quality and effectiveness of health care services. This mainly involves building research capacity, setting up laboratories and making them operational, evaluating and improving diagnostic processes and working on quality assurance and safety.

KIT Biomedical Research is a leader in the international field of diagnostics for

infectious tropical diseases. It owes its reputation largely to its success in translating scientific knowledge into usable products.

The department is staffed by professionals from a range of countries and disciplines with extensive experience both in the laboratory and in the field. They include representatives of the following disciplines: medicine, molecular biology, immunology, epidemiology, quality management in laboratories and public health care.

The department participates in international research networks and engages in many collaborations in developing countries. It also has close contacts with multilateral organizations such as the World Health Organization WHO. Where relevant, the department works with the private sector (both in the Netherlands and abroad).

The Department in 2005

Progress in the field of health and improved living standards generally comes as a result of scientific research. Examples include the development of vaccines for infectious childhood diseases, quick and simple methods of diagnosis and efficient treatment programmes. However, most progress still occurs in industrialized countries.

Major inequality still exists in global health and health care. Indeed, the gap has widened in some parts of the world, partly as a result of the HIV/AIDS epidemic. The United Nations' Millennium Development Goals, one of which is to reduce infectious diseases by 2015, has once again placed health and health care on the political agenda. However, the prospects for the immediate future are bleak, especially in Africa.

There are three main reasons for this: too little research capacity is focused on the

KIT Biomedical Research in figures

| | |
|-----------------------|---------------|
| Staff | 36 |
| Research projects | 36 |
| Academic publications | 43 |
| PhD degrees | 3 |
| Courses | 2 |
| Consultancy missions | 8 |
| Turnover | € 2.8 million |

development agenda; existing knowledge is not used effectively, either in policy or in practice; and the solutions put forward are often impracticable because they are not appropriate to the situation in developing countries. In short, therefore, there is a great need for knowledge to be translated to policy and practice, and this was once again the focal point of the work of KIT Biomedical Research in 2005.

Policy and Operations

In terms of both its work and its finances, 2005 was a satisfactory year for KIT Biomedical Research. The department maintained its leading position in the field of international health research. The demand for knowledge, products and services has seen an upward trend over the past few years. In order to meet the demand, the department expanded a number of its activities, particularly in the fields of molecular biology, epidemiology and public health care.

The department was also active in the field of knowledge transfer and capacity building. It collaborated with a large number of partners to develop a major five-year research programme designed to build capacity for conducting clinical trials in Africa (Uganda and Rwanda). The programme is funded by the Netherlands African Partnership for Capacity Development and Clinical Interventions against Poverty Related Diseases NACCAP.

In line with its development plan, the department worked actively on diversifying its sources of income, submitting a number of research proposals to international funds and organizations. Sales of several tests, particularly that for leptospirosis – an emerging disease – were very good.

Research, Projects and Missions

Research activities resulted in the publication of a large number of papers in scientific journals (see appendix). Some of the research results have already made a real contribution to the fight against infectious disease. In Kenya, for example, a study of the cost-effectiveness of tuberculosis diagnostics was completed. This shed new light on the application of diagnostics, allowing more cases of TB to be detected.

Major projects in Indonesia and Bangladesh have shown that leprosy can be prevented with very short courses of antibiotics. KIT Biomedical Research also launched a number of projects using nanotechnology, an innovative technique that operates at the scale of atoms and molecules, working on a rapid electronic test for tuberculosis, among other things. This particular project involves identifying and separating micro-organisms using chip technology.

Several PhD research projects were also carried out, largely in a so-called 'sandwich construction', along with universities in developing countries. In 2005 KIT Biomedical Research supervised PhD

students from Kenya, Sudan, Vietnam and the Netherlands. Many Bachelor's and Master's students also had the opportunity of doing an internship in the laboratory. Knowledge transfer took place in the form of courses and training both in Amsterdam and abroad. For example, the department contributed to the International Course on Health and Development and the Netherlands Course on Tropical Medicine and Hygiene, and ran a leptospirosis course in Indonesia. KIT Biomedical Research also welcomed international colleagues on working visits and internships, and supported Dutch students conducting research abroad.

The department was commissioned to perform a number of advisory missions in 2005, including in Egypt, Russia and Ukraine, where it gave advice on combating tuberculosis. Staff participated in international fora and advisory councils, for WHO and the European Union, among others. KIT Biomedical Research also supported the diagnostics for an outbreak of the infectious disease cutaneous leishmaniasis among Dutch military personnel involved in peacekeeping operations in Afghanistan.

Internally, a number of audits focusing on laboratory safety were performed. In 2005 WHO decided to extend the International WHO Collaborating Centre status of the Leptospirosis Reference Laboratory, run by the department, for a further five years. The RIVM National Institute for Public Health and the Environment decided to

award the laboratory National Reference Laboratory status. The accreditation audit of the laboratory performed in late 2005 by CCKL, an organization that works for improvements in the quality of laboratory research in health care, went well. The Leptospirosis Reference Laboratory is expected to receive official accreditation under ISO 15189 in the course of 2006.

For more information:

www.kit.nl/biomedical_research

Culture

KIT Tropenmuseum



Date: 4 July 2005 /// Time: 11:04 /// Place:
Southeast Asia Department, Tropenmuseum ///
Reason for visiting KIT: school visit for a
project on South America

The KIT Tropenmuseum is known in the Netherlands and abroad as one of the world's leading ethnographic museums. Through its collection, its expertise, and through the selection of themes and ways of presentation, the museum promotes knowledge of and interaction between cultures and continually seeks to innovate. It offers an experience that can be enjoyed by a wide variety of people, helping them to understand history and appreciate cultural diversity.

It is also active internationally at the interface of culture and development.

Tropenmuseum Junior stages interactive exhibitions for children aged 6 to 12 and their families. Since it was established in 1974 this branch of the Tropenmuseum has developed into a fully-fledged museum in its own right, specializing in stimulating interaction between children and the objects, narratives, and activities such as dance, music, art and cooking presented in the museum.

The Museum in 2005: Policy and Operations

2005 was a good year for the Tropenmuseum. Seven exhibitions – five of which opened last year – attracted almost 160,000 visitors, the highest number since 1998. In addition, the museum organized over a hundred educational activities and activities for the general public. New curators were appointed in three major policy areas: ethnomusicology,

Latin America & the Caribbean, and Southeast Asia.

In terms of policy, a great deal of time and energy was devoted to implementing quality systems and to target group surveys. The survey results were incorporated into public relations and marketing policy and used in developing new exhibitions.

An integrated policy plan, entitled *Route 2010*, was finalized in 2005. Its basic aims are to maintain and enhance quality and to achieve further professionalization in a number of areas: forming and exhibiting collections, reaching specific target groups, internal processes and international work.

The museum is working closely with the rest of KIT to produce plans for new buildings, including an extended entrance area and new theatre facilities. In late 2005 the Board of Directors gave the green light for the Wessel de Jonge architectural agency to make a first design.

The museum's collection currently includes over 254,000 items: 155,000 in the material culture collections (objects), 89,000 in the photo collections (photos, albums, slides, negatives etc.) and 10,000 in the other visual material collections (drawings, paintings, documents etc.). The entire collection has been accessible online since February 2005.

In terms of collection policy, the museum has begun formalizing procedures for the de-accessioning of objects. 2005 also saw the publication of a policy memorandum on collecting *popular art* – art objects, which often serve a practical purpose, that are largely produced in an urban environment by people with no formal training in art.

Most of the museum's wood collection was transferred to the National Herbarium in Leiden in 2005. Important acquisitions included an oil painting by P. Ouborg and several additions to the new Africa exhibition.

KIT Tropenmuseum in figures

| | |
|--|----------------|
| Staff | 75 |
| Visitors | 159,886 |
| Exhibitions opened (5 in other museums) | 10 |
| Lectures | 60 |
| International projects | 9 |
| Publications | 25 |
| Turnover | € 10.1 million |

The *Indisch Wetenschappelijk Instituut* in The Hague (a non-profit organization that documents and exhibits items that illustrate Indonesian culture both in the former colonies and elsewhere) announced its intention to transfer its entire visual collection to the Tropenmuseum. The 950 albums and photographs will be an interesting addition, complementing the museum's current collection.

The Tropenmuseum lent works to several exhibitions at other institutions in 2005. An exhibition entitled *Nusantara Indonesia* opened at the *Musée de la Civilisation in Quebec* (Canada) on 1 November 2005 (see also KIT at Work). The *Congo in Cartoons* exhibition staged at the museum in 2004 went on tour to Germany and Sweden. Museum Bronbeek in Arnhem took over the *Van Kolonie tot Republiek* (From Colony to Republic) exhibition. It also showed another Tropenmuseum production *Zwart in dienst van Oranje* ('Holland's African Army') in the autumn. As part of the 'Indonesian Summer', the model village Madurodam in The Hague showed the museum's collection of antique scale models of traditional Indonesian

architecture. Items from the Tropenmuseum's collection could also be seen at *De Nieuwe Kerk* in Amsterdam and the Museon in The Hague.

Major Exhibitions

The museum staged seven temporary exhibitions in 2005. The most striking was *All about Evil*, a visual spectacle about mankind's eternal struggle against Evil. December saw the opening of *Dealing with the Gods*, an exhibition about Hindu rituals. Following the path of wealth, wisdom or love, visitors are presented with an interactive approach to a whole range of aspects of this major world religion.

Other Exhibitions

Paradijs & Co.

Tropenmuseum Junior's exhibition on Iran drew some 26,000 visitors in 2005, 65% of them children. Inspired by an Iranian story, children brought the exhibition to life in programmes lasting an hour and a half. The museum also staged an exhibition as part of the Kids-at-Iran.nl exchange project (see KIT at Work).

Yogya Silver. Renewal of a Javanese handicraft

The *Yogya Silver* exhibition showed the finest examples of this type of Javanese silverwork, produced near Yogyakarta. In the 1930s, everyday objects were decorated with beautiful flower, leaf and tendril motifs.

Holland's African Army

This highly successful exhibition tells the unlikely but true story of African soldiers

serving in the Royal Netherlands Indies Army (KNIL) in the colonial East Indies, and their descendants. The exhibition was developed in collaboration with descendants of the KNIL soldiers (organized in the foundation *Stichting Indo-Afrikaans Kontakt*).

Light & Darkness

Having lost his sight to leprosy at an early age, Surinamese artist Leo Glans (1911–1980) decided to hide his work from the outside world. In 2005, 25 years after his death, the public was able to experience the amazing story and oeuvre of Leo Glans for the first time.

Ark of Hope

The celebrations to mark the fifth anniversary of the Earth Charter saw the arrival of the Ark of Hope, the symbolic depository of the Charter. The Ark, created by the American artist Sally Linder, invites everyone – especially children – to depict their hopes for a better world on the pages of a book. Tucked inside the Ark (an artistically designed Oakwood chest), they make their way around the world.

Other activities

Public events

Over 100 events were organized for the general public in 2005. They included guided tours, workshops, lectures and gamelan performances. The museum also organized activities specially for children (from the age of 1) and their parents. Tropenmuseum Junior and the Tropentheater celebrated the Iranian New Year (*Noruz*) in March

KIT in 2005 - An impression

Innovation in Health Master's / Queen
visits Earth Charter conference as part of
jubilee celebrations / 30 years of samsam /
Princess Máxima becomes protectress /
Record year for Tropenmuseum / Statue
Riverblindness / Developing pro-poor health
services in partnership with the private
sector / Improving market access in Mali /
Improving detection of tuberculosis /
Fighting anti-TB drug resistance /
Tropenmuseum on Tour / Kids-at-Iran.nl:
exchange between children in Amsterdam and
Teheran / Hubei Chime Bells: a unique sound
from China / Warm reception for Jalaani
and the lock teaching pack / Intercultural
'control' and intercultural ethics / Making
or breaking a business deal / Colonial map
collection online / Helping to improve
agricultural information in Ghana /
Five years of sustainable development /
Onvergetelijk Indië and Katanja



Innovation in Health Master's

Unique, unmistakably professionally oriented and conforming to all the standards in terms of content and teaching – this was the verdict of the Netherlands-Flemish Accreditation Organisation when it assessed two Master's programmes in international health care provided by KIT and Vrije Universiteit Amsterdam. Having received their accreditation in September 2005, the Master in International Health and the Master of Public Health became the Netherlands' first accredited professional Master's programmes in their field.

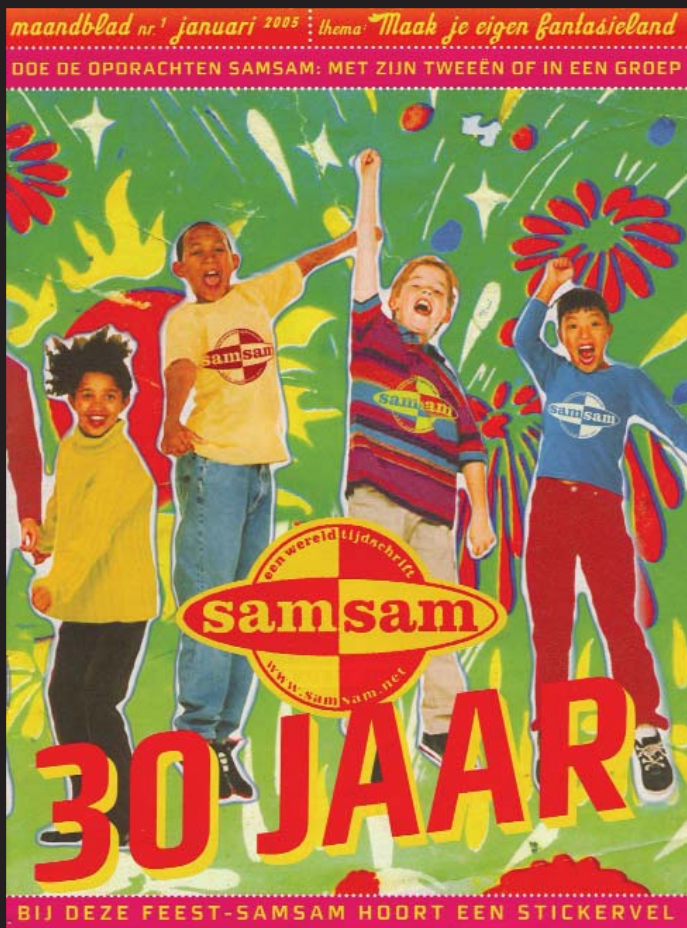


Queen visits Earth Charter conference as part of jubilee celebrations

On 9 November 2005 HM Queen Beatrix attended the international Earth Charter +5 conference at KIT. The Earth Charter is a manifesto for a just, sustainable and peaceful future. The conference and the royal visit formed part of the celebrations marking the Queen's Silver Jubilee. The Queen received the first copy of a book entitled 'The Earth Charter in Action', and placed her design for a book cover featuring children's drawings in the Ark of Hope. She took part in the closing session of the conference and attended the special and dynamic concert by Malinese singer Oumou Sangeré.

KITATWORK

The Institute in 2005



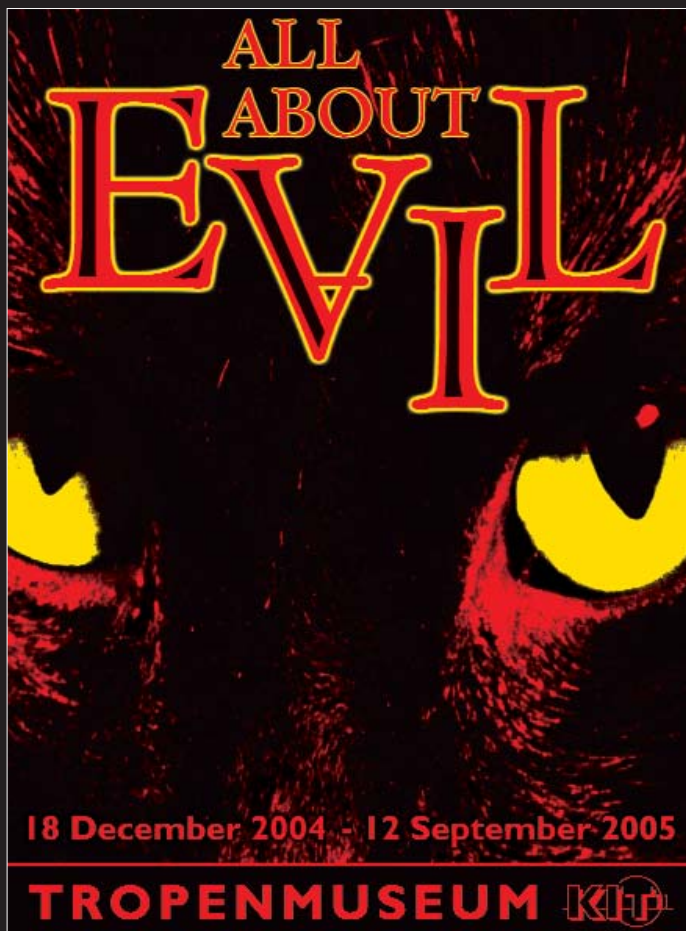
30 years of samsam

Samsam celebrated its 30th anniversary in 2005. This international magazine teaches children about development cooperation, poverty reduction, international cooperation and cultural diversity in a fun and educational way. It reaches 75 per cent of all pupils in years 5 to 8 of Dutch primary schools. A special anniversary edition was published in January.



Princess Máxima becomes protectress

In spring 2005 it was announced that HRH Princess Máxima was to become the Institute's Protectress patron. The Princess visited KIT several times in 2005.



Record year for Tropenmuseum

The KIT Tropenmuseum attracted 160,000 visitors in 2005, making it a record year. This was the highest figure since 1998. The highly successful 'All about Evil' exhibition in the Lichthal drew particularly large numbers of visitors. But the museum's smaller, temporary exhibitions were also popular. Tropenmuseum Junior also accounted for a large proportion of the visitor numbers, many of whom came to see its exhibition on Iran.



Statue for combating riverblindness

The statue 'Sightless Among Miracles' was unveiled at the entrance of the KIT building on 18 October. It was presented to the Netherlands in recognition of its support for the international fight against riverblindness. The bronze statue shows an African boy leading a blind man with a stick. Over the past few decades the campaign of the Global Partnership to Eliminate Riverblindness has considerably reduced the incidence of this disease. The Netherlands was a major sponsor of the campaign.

Developing pro-poor health services in partnership with the private sector

KIT Development Policy & Practice has been investigating innovative partnerships with the private sector to supply essential health services while supporting the development of health care systems.

In the past, Official Development Assistance (ODA) for health care in low and middle-income countries focused mainly on the public sector. In practice, however, patients – including the poor – often prefer to seek treatment from the private sector. This has contributed to the awareness that health outreach efforts by the public sector are inadequate. In addition, the capacity of the public sector to absorb ODA funds is limited and could be enhanced by private-sector involvement.

In 2005, a health care development project was initiated by the Diabetic Association of Bangladesh (DAB), a not-for-profit, private sector health care provider which is shifting its focus from diabetic care alone towards more general health care. With funding from the Netherlands Development Finance Company (FMO), commercial loans and its own assets, DAB plans to build a teaching and research hospital and renovate and equip four regional hospitals and eighteen clinics. Simed, a Dutch company with expertise in building and maintaining health centres,

is supporting the construction work and the procurement of equipment.

KIT supports the project by providing consultancy services and training in planning and management, and by developing systems for health information and quality assurance. Research is being conducted to improve the quality of care from the consumer's perspective and costing studies are planned to establish mechanisms for financial sustainability. The main challenge is to guarantee the inclusion of the poor through exemptions and cross-financing. A Dutch company has already shown interest in helping to develop a health insurance scheme. The aim is to develop private-sector services that will prove effective in bringing health care to the poor.



Improving market access in Mali

In 2005, KIT and the Institut d'Economie Rurale (IER), an agricultural research institute in Mali, responded to policy changes that have shifted the focus to increasing the agricultural sector's added value. With the support of the Netherlands Embassy, KIT and IER initiated a new phase in their long-standing collaboration, working together for the first time on chain development projects and action research into processing agricultural products.

During a pilot project, processing techniques were developed and tested in regional research centres, resulting in the introduction of a new type of solar dryer. Malinese women near the capital Bamako tested the appliance on mangos, while producers in the rice region around Niono used it to dry shallots. During the project, efforts were also directed at up-scaling the available technology and developing quality control.

KIT and IER set up multi-stakeholder 'platforms', or working groups, that provide public and private partners with a chance to exchange knowledge about their sector and investigate solutions to specific problems related to processing fruits and vegetables. The platforms are a way to manage knowledge and stimulate innovation and trade.

A number of partners, including the Dutch development organizations Cordaid and SNV, are collaborating on the project. For KIT and IER, their working partnership begun almost 30 years ago has shown its strength and ability to evolve over time.



Improving detection of tuberculosis

The Millennium Development Goals (MDGs) – the eight goals all UN member states have agreed upon to half poverty, reduce infectious diseases and improve education, health care and the environment by the year 2015 – have put poverty reduction and development back on the international agenda.

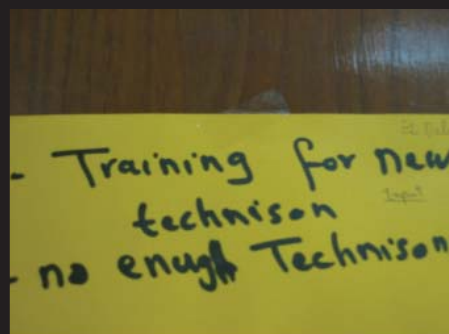
MDG 6 aims at combating the major infectious diseases, including tuberculosis (TB). One of the difficulties in TB control is that only half of all estimated TB cases are detected and subsequently treated. KIT Biomedical Research is contributing to the achievement of this particular goal in several ways.

Together with Kenyan counterparts the department has evaluated the routine diagnostic process in a chest clinic in Nairobi and performed cost-effectiveness studies using alternative technologies. These studies showed that fluorescence microscopy (FM) clearly results in higher case detection at lower cost than the current technique of light microscopy. As a result of this study, the use of FM technology is now being promoted more widely in Kenya.

In several countries KIT Biomedical Research provides advice to TB control

programmes on important issues in laboratory diagnosis. In Russia, Ukraine and Egypt the department has contributed to the improvement of diagnostic services, including support for the design and implementation of a quality assurance system.

KIT Biomedical Research is also actively involved in the development of new simple diagnostics. Together with industrial and academic partners in the United Kingdom it has shown that the principle of volatile detection by an 'electronic nose' is rapid, sensitive and specific. Using this technology the department aims to achieve simple breath analysis for the diagnosis of TB.



Fighting anti-TB drug resistance

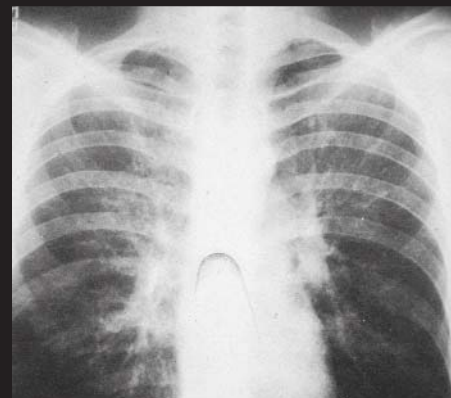
Although tuberculosis (TB) is often considered as a disease of the past in the western world, two million people still die annually as a consequence of this infectious disease. And despite extensive efforts, the number of casualties worldwide continues to grow each year. TB is caused by infection with *Mycobacterium tuberculosis* and can generally be treated with a combination of two or more antibiotics, such as rifampicin or isoniazid.

Inadequate treatment has however led to antibiotic-resistant TB, which is much more difficult to treat than antibiotic-sensitive TB. This form of the disease is particularly prevalent in low income countries, where less active derivatives of antibiotics are often used, treatment is interrupted prematurely or is based solely on a single drug, all due to lack of resources on the part of either the patient or the health care system. Over the years, drug-resistant TB has increased drastically in certain areas, such as Asia and Eastern Europe, and is likely to spread.

In 2005 KIT Biomedical Research applied more fundamental techniques to gain an insight into the molecular mechanisms by which *M. tuberculosis* bacteria become resistant to antibiotics. The department has, for example, started investigating the

molecular responses of the bacteria to the various kinds of stress they encounter in the human body.

The data acquired from these experiments suggest that certain mutations in the genome of *M. tuberculosis* not only result in resistance to rifampicin, one of the most commonly used anti-TB drugs, but also increase the chance of the bacterium becoming resistant to other antibiotics. KIT Biomedical Research is also in the process of adapting a method that reveals the likelihood of a bacterial strain acquiring resistance to a certain antibiotic, the fluctuation assay. This research will support the department in its quest for molecular biological ways to reduce drug resistance in *M. tuberculosis* and maintain the activity of existing and new anti-TB drugs.



Tropenmuseum on Tour

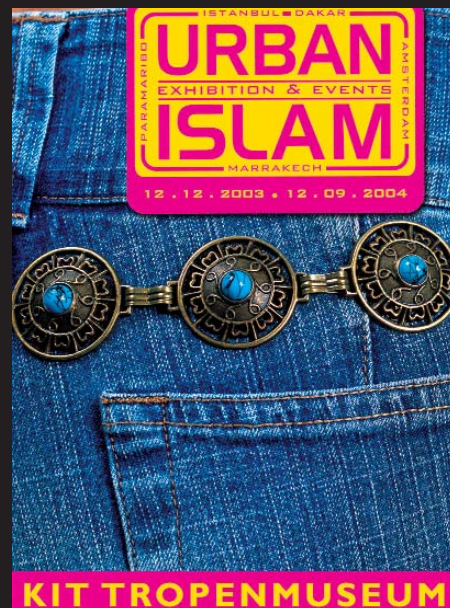
In 2005, KIT Tropenmuseum's exhibitions and collection drew broad national and international interest. A number of exhibitions went on tour, mainly to other countries.

In Basle (Switzerland) preparations were made for 'Urban Islam', first seen in the Lichthal in 2004, which was due to open there in early 2006. The exhibition looks at the lifestyle of young Muslims in five of the world's major cities. Another Lichthal exhibition, 'Group Portrait of South Africa' (first seen in 2003), relocated to the National Cultural History Museum in Pretoria, South Africa. The exhibition – developed in collaboration with South African artists and historians – uses the lives of nine very different families to paint an in-depth portrait of South African society and history. The exhibition travelled to Pretoria as part of the celebrations marking ten years of democracy in South Africa.

'Congo in Cartoons', an exhibition of paintings by Tshibumba Kanda Matulu on the rich and turbulent history of Congo, travelled to Sweden and Germany. An exhibition on the cultural heritage of Indonesia, 'Nusantara Indonesia', can be seen at the Musée de la Civilisation in Quebec (Canada) until spring 2007.

The exhibition includes hundreds of artefacts, dating from 2000 years ago to modern times, all taken from the Tropenmuseum's collection.

Closer to home, two Tropenmuseum exhibitions went on show at Museum Bronbeek in Arnhem: 'Van Kolonie tot Republiek' (From Colony to Republic), a collection of photographs that Cees Taillie took as a young soldier in the Dutch East Indies/Indonesia in the turbulent years from 1946 to 1949; and 'Zwart in Dienst van Oranje' (Holland's African Army), which tells the unique story of African soldiers serving in the Dutch army in the East Indies. It covers their departure from Africa, their experiences in the Indies and the arrival of their descendants in the Netherlands.



Kids-at-Iran.nl: exchange between children in Amsterdam and Teheran

'Everyone in Iran is poor, and everyone in the Netherlands is rich.' These were two of the stereotypical assumptions made by children at the outset of the Kids-at-Iran.nl project. This exchange project for children in Amsterdam and Teheran was set up by Tropenmuseum Junior to accompany the 'Paradijs & Co.' exhibition on Iran.

Using photography, animation, drawings, an interactive website and webcam contacts, 60 children spent two years showing each other the important things in their lives, how they see the world, what and who inspires them, how their lives differ and, above all, what they have in common. The children's photos, writings and masks were on display in the museum's Kartini wing in the summer.

The virtual trilingual learning environment was developed in close collaboration with the KIT's IT department. The website (www.kids-at-iran.nl) offered an inspiring, dynamic and creative opportunity for the children to communicate with each other, and allow the public to follow the progress of the project.

Cooperation was essential, not only between these two groups of very different youngsters, but also between individual artists, multinationals, government agencies and

private funds, and between a predominantly white and a predominantly black Amsterdam school. Cooperation on so many different levels, not always with the most obvious choice of partner, has made the project a great success.

The exchange lasted two years, and will be rounded off in spring 2006 when many of the participating children meet in Teheran. For, however much you communicate using new media, there's still nothing like meeting face to face.



Hubei Chime Bells: a unique sound from China

In the early morning of 26 September 2005 the KIT Tropentheater received a valuable delivery: the Hubei Chime Bells. Although they are only replicas of the legendary 2500-year-old bells of Marquis Zeng Hou Yi, the bells were so expensive and time-consuming to produce that they too are unique. This is only the second time they have left the People's Republic of China and it will be a long time before they can be seen, let alone heard, in the West again.

The Tropentheater included the Hubei Chime Bells in its programme as part of the Amsterdam China Festival. The 13-strong Hubei Chime Bells Ensemble, part of the Hubei Provincial Museum, recreated the atmosphere of ancient China with its performance of classical court music in KIT's Main Light Hall.

The chimes consist of 64 bells with a total weight of 5000 kg, together with a separate rack of phonolites. The original bells were found in 1977 in the grave of Marquis Yi, which had been stumbled upon in the north of Hubei province. It proved the most significant musical archaeological find ever made in China. Together with the zithers, flutes and mouth organs also found in the grave, the bells form part of the oldest preserved orchestra in the world.

In terms of its size and age, it is more important than other such finds in Mesopotamia, Egypt, Greece, South America or anywhere else.

To accompany this series of special concerts, the Tropentheater sold copies of 'Music in the Age of Confucius', published by the Freer Gallery of Art and the Arthur M. Sackler Gallery at the Smithsonian Institution in Washington. The composition written by Dutch composer Theo Loevendie to mark this historical event deserves special mention. Commissioned by the Tropentheater, it received great critical acclaim.



TROPENTHEATER

AMSTERDAM CHINA FESTIVAL

中國曾侯乙編鐘

vrijdag 30 september 2005 20.30 uur
zaterdag 1 oktober 2005 20.30 uur
zondag 2 oktober 2005 20.00 uur

**HUBEI MUSEUM
CHIME BELLS
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's werelds oudste orkest uit China

www.amsterdamchinafestival.nl • festivallijn 0900-0192 €3,40 pm



Warm reception for Jalaani and the lock teaching pack

Last November in Paramaribo, the 'Jalaani en het Slot' (Jalaani and the Lock) teaching pack was officially presented to Maurits Hassankhan, the Surinamese Minister of the Interior and his colleague Edwin Wolf, the Minister of Education and Human Development. In welcoming the presentation, Mr Hassankhan announced that he thought it would be a good idea for the teaching pack, on the history of slavery in Dutch colonial Suriname, to be included in the primary school curriculum in his country.

It was already more than a year since 'Jalaani en het Slot' last played to a full house in the Thalia theatre in Paramaribo. The KIT Tropentheater youth production examines the history of slavery in Suriname in a contemporary setting, presenting it in a way that children can understand. It tells the story of a boy who receives an old padlock for his tenth birthday. He doesn't really know what to do with it, until he becomes trapped in a computer game set in the time of slavery. The lock in the title refers to the chains in which his ancestors were held as slaves.

The production attracted a great deal of public interest in Paramaribo. But the Tropentheater was aware of the fact that not all schools had been able to see the

production live, so a lot of Surinamese children would not have heard of Jalaani.

It therefore decided in 2004 to record the play on cassette. Two children from the NAKS theatre company, Sergio Bispham and Jovanca Kalk, played the leading roles. Leading Surinamese actors Clifton Braam, Helen Kamperveen, Odette de Miranda and Lucien Vreede also took part, working with actor and producer Jörgen Tjon a Fong. Final editing took place in the Netherlands.

A comic strip and a teachers' handbook were also produced to accompany the cassette. As part of the preparations for the handbook, KIT sent a mission to Suriname to meet teachers and other representatives of the education sector.

The result is a teaching pack on the history of slavery in Suriname, which is accessible to children from all the different population groups in the country, relates to their own experience, and meets the needs of Surinamese primary schools.



Intercultural 'control' and intercultural ethics

KIT Intercultural Management & Communication is called upon more and more often to guide and advise companies in the intercultural implementation and monitoring of their code of conduct and best practices in an international context.

One good example is the training supplied in 2005 to an intercultural 'control' team set up by a large multinational. The team's job was to check whether all the company's branches in China were observing the corporate requirements laid out by the head office. The requirements had been drawn up according to Dutch and US standards.

The team consisted of an external Dutch consultant who acted as team leader, plus a Dutch expert from head office, an internal expert from Singapore and an external expert from Shanghai.

The training focused on two elements. Firstly, the building and functioning of transnational teams, which looked at diversity in terms of background, local circumstances/cultures and interests. Handling these factors well can determine the success of a team.

Secondly, the training looked at cultural differences in terms of ethics and business.

Participants learnt how the Chinese regard Dutch and American business ethics. They were also trained in managing the differences in views and business practices relating to labour and human rights, transparency and objectivity. Finally, this part of the course also looked at the potentially counterproductive effects of 'monitoring interventions', with particular emphasis on minimizing any negative repercussions for the authority of senior management.



Making or breaking a business deal

In cross-border negotiations, factors such as 'trust', 'liking', 'mutual understanding' and the general setting in terms of timing and location will determine the success or failure of the deal.

KIT Intercultural Management & Communication organized a cultural training programme on this issue for staff of a large Dutch company involved in recurrent contract negotiations in various countries. They discovered how – in a very competitive market – they had made quite a few business blunders and thereby probably missed out on lucrative new contracts and extensions of existing contracts.

They had taken polite 'yesses' in Asia for the truth rather than a friendly refusal, and had shown irritation over unanswered emails and phone calls. They had allowed too little time to get to know new contacts and safeguard future success, and were too involved in the fine detail of the business at hand. They forgot to pay attention to what seemed to be well-established contacts.

In discussing such experiences with the KIT trainers, they analysed how in some cases they seem to have got away with such excessively western behaviour thanks

to youthful charm or natural friendliness, but acknowledged that they should try to avoid cultural pitfalls in future. A major point in the resulting action plan was to increase personal relations by including surprise visits to people during business trips, without any immediate business interest. All that then remained was to convince the office back home of the need for this.

Managing support at home for the development of local relations is a big challenge for companies and organizations with little experience of overseas or cross-border contacts.



Colonial map collection online

In 2005 KIT Information & Library Services made the Institute's unique collection of historical maps directly accessible via the Internet. Academics, cartographers and other people interested in historical maps can now access one of the largest collections of maps of the former Dutch colonies online.

The collection of land and nautical maps of the tropics and sub-tropics comprizes around 26,000 maps and more than 1,000 atlases. They are consulted for academic research, planning development projects and emergency aid and peacekeeping operations, and for international arbitration on land and sea borders. The basis of the collection is maps of the Dutch East Indies, the Netherlands Antilles and Suriname from the time when KIT was still known as the 'Colonial Institute'.

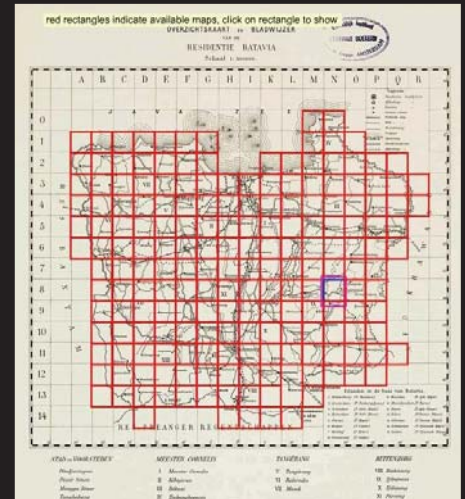
The maps were conserved prior to digitization. A topographical database was set up and special software developed to allow good access to the information in the maps. Almost 12,000 historical maps are now accessible from anywhere in the world. The digitization operation was part of the KIT Erfgoed Extra (Heritage Extra) project, which allowed the Institute to work through the backlog in the preservation and management of the colonial heritage

with support from the Ministry of Foreign Affairs. The maps can be accessed digitally through the library catalogue.

The special software has several unique functions, such as a search function based on geographical location and navigation between different maps in a series.

A well-attended seminar on the importance, relevance and use of historical maps and heritage collections was held to launch the digital map collection. Entitled 'Degrees East – Degrees West: a new future for historical maps', the programme included presentations by leading cartographers, researchers and representatives of the private sector. The official launch was performed by a representative of the Ministry of Foreign Affairs. Partners in the countries concerned welcomed the initiative.

'Geospatial information over a continuous timeline of about 100 years will be a great contribution to the scientific study of such aspects as land use change, or development of population centres and infrastructure, as well as help us to better understand our environment and the planet we live on.'
Rudolf W. Matindas, Head of the Indonesian National Coordination Agency for Surveys and Mapping



KITATWORK

KIT Information & Library Services

Helping to improve agricultural information in Ghana

Since 2002 KIT Information & Library Services has been collaborating with Ghana Agricultural Information Network Systems (GAINS). This network provides agricultural advisors with practical and relevant material to enable them to serve farmers and agricultural organizations better. Its focus is on agricultural research, education and extension. It consists of twenty Council for Scientific and Industrial Research (CSIR) research centres, a number of universities and the Ministry of Food and Agriculture. KIT provides advice on improving the quality of the network's information services.

Mr Joel Sam of CSIR's Institute for Scientific and Technological Information heads the GAINS coordination unit. He is responsible for initiating and developing information flows between the network members and making more information available. KIT provides support in improving the network's use of information and communication technology (ICT). A virtual library, including a website, has been developed in a joint project.

Mr Sam looks back on the four-year collaboration: "Before the collaboration we really never sat down to look at our ICT capabilities. The collaboration initiated a closer and more systematic look at the ICT system in its totality. It brought us awareness of our possibilities for improving our services".

During the process KIT staff visited on a number of advisory missions. Joel Sam: "The advisory missions were absolutely the highlight of the collaboration. They taught us technical matters that will help us to stand on our own feet, including financially. The advisory missions gave us the energy and self-confidence to pursue our own goals and find ways to get them off the ground. It brought home the notion that we can be self-reliant and resourceful when it comes to financing our operations. An example is the establishment of the Information Resource Centre for deprived youth in the neighbourhood. We realized this Internet café with 20+ computers connected to the Internet at very low costs".



Five years of sustainable development

From 7 to 9 November 2005 KIT played host to the Earth Charter+5 conference. To mark the anniversary of the Charter, which sets out an ethical framework for globalization and international cooperation, KIT Publishers published 'Het Earth Charter in actie: naar een duurzame wereld' (The Earth Charter in Action: towards a sustainable world). Edited by Peter Corcoran, the book contains over 60 descriptive and thematic essays written by well-known and less well-known opinion leaders and experts in the fields covered by the Charter. Its 192 pages are dedicated to "young people [...] of high expectations and ideals who wish to transform the principles of the Earth Charter into action."

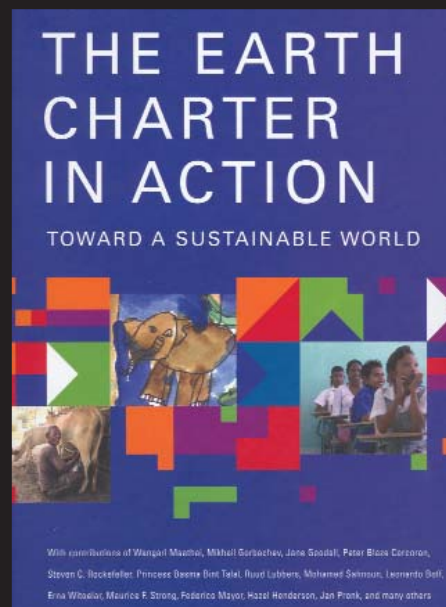
Leading figures such as liberation theologian Leonardo Boff, primatologist Jane Goodall, ex-president Mikhail Gorbachev, Yolanda Kakabadse of the World Conservation Union (IUCN), former Dutch prime minister Ruud Lubbers, philanthropist Steven Rockefeller, singer and activist Mercedes Sosa, Dutch rabbi Abraham Soetendorp and special UN advisor Maurice Strong describe the Charter's impact and achievements to date. The foreword was written by Wangari Maathai, winner of the Nobel Peace Prize 2004.

The book, published in Dutch, English and Spanish, contains the full text of the Earth Charter, which inspired both its content and structure. The first copy was presented to Queen Beatrix when she attended the conference. The first print run of 8500 copies virtually sold out in advance. A second run will be printed in 2006.

The publication was produced in collaboration with the Earth Charter Initiative, NCDO and PLAN Nederland.

'...a book to be proud of!' **Ruud Lubbers**

'The Earth Charter must become the third pillar in the peaceful development of the modern world.' **Mikhail Gorbachev**



Onvergetelijk Indië and Katanja

Interest in the Netherlands' colonial history continues to grow, as is evidenced by two projects on the former Dutch East Indies organized by KIT Publishers in 2005 at the request of Stichting Het Gebaar.

This organization was set up by the Dutch government to organize activities for the Dutch-Indonesian community in reparation for the frosty attitude and bureaucratic treatment it experienced at the hands of former governments. The two projects are 'Onvergetelijk Indië' (Memories of the East Indies), an educational project, and 'Katanja' (working title), which is concerned with story telling.

'Onvergetelijk Indië' introduces primary school pupils to the Dutch East Indies/Indonesia between 1930–1950 and the history shared by the Dutch and the Indonesians. The focus is on Dutch-Indonesian society before the war, the occupation of the Dutch East Indies by Japan, the turbulent years that followed, including the 'police actions' of the Dutch government and Indonesian independence, and migration to the Netherlands.

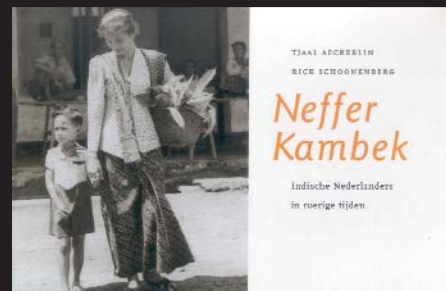
Little teaching material was available on this topic and this multimedia package fills the gap. The project provides material for five lessons, consisting of a DVD of five

short documentaries, thirty copies of a novel for young people specially written for the project, six source books, a teacher's guide and a CD-ROM with interactive assignments. The package will be distributed to 6000 schools, and there is also a special website.

'Katanja' is also concerned with the transition from the Dutch East Indies to Indonesia, and focuses primarily on the many Dutch people of Indonesian origin living in this country. People in this community feel a need to share information and, above all, to achieve both recognition and acknowledgement. It is mainly second and third generation 'Indos' who feel that there are gaps in their lives and histories. Authors Tjaal Aeckerlin and Rick Schoonenberg hope that the project will help bring the three generations together, prompting them to consider "What can we do for each other in the years to come, when we have to say farewell to our 'source', the first generation?" The authors plan to present these issues to a wide audience in three books, a documentary, a nationwide series of lectures and a large-scale event in 2007.

The authors interviewed dozens of elderly Indo-Dutch Europeans ('Indo's') and their children and grandchildren for the project,

asking them about everyday events in the period from 1915 onwards. The result is an extraordinary collection of personal histories and memories. The project consists of three books and a video document on DVD containing interviews and exclusive historical visual material.



with a number of events for the public. Annual events such as *National Museum Weekend* and the *Amsterdam Museum Night* were a great success last year, attracting 3,266 and 3,425 visitors respectively.

All about Evil

To coincide with the exhibition *All about Evil* the museum organized a conference on philosophical and theological analyses of evil, in collaboration with Vrije Universiteit Amsterdam. It also held several events in conjunction with the Tropentheater during the nine months that the exhibition ran.

ICEE Conference

In October the museum hosted the annual conference of the ICEE (International Committee for Exhibition Exchange) of the International Council of Museums ICOM. The National Museum of Ethnology in Leiden also helped organize the conference. The main theme was the role of museum collections and exhibitions in society. Over 35 museum professionals from 14 countries attended.

Research and Education

Studies of the museum's physical anthropology collection and its collection of Berber artefacts were carried out in 2005. The latter resulted in a research report, a publication and a guided tour for the public on the culture of the Berbers and the Berber items in the museum. KIT Publishers issued a special publication by the museum's Southeast Asia curator

Pienke W.H. Kal to accompany the *Yogya Silver* exhibition. Staff gave around 60 lectures and produced 25 publications for audiences both at home and abroad.

A programme for children in years 1 and 2 of primary school entitled *Kantjil, een Wereldgast* was developed as part of the *Erfgoed à la Carte* (Heritage à la Carte) project involving ten Amsterdam museums and ten schools. Since July 2005 visitors have been able to take a free multilingual audiotour of the highlights of the museum's semi-permanent exhibits.

International Projects

KIT Tropenmuseum assists museums all over the world in building up their capacity and expertise in cultural heritage management and other aspects of their work. Early 2005 saw the publication of *Partnerships in Cultural Heritage*, a KIT bulletin on the international projects the museum has been involved in since 2000. Staff of the museum travelled to Indonesia, India, Kenya, Tanzania and Suriname on identification trips and project missions in 2005.

Cooperation with Jakarta City Council's Department of Culture and Tourism continued in 2005. Work also continued in the Indonesian district of Sintang (Kalimantan, Borneo) to set up a centre for regional history and cultural heritage. Together with KIT Information & Library Services, the museum also supported the further development of the National Museum of Zanzibar (Tanzania), which was reopened on 2 July.

2005 also saw the launch of an international project, *Bidesia*, on the migration, development and cultural identity of Hindustanis in India, Suriname and the Netherlands. The project focuses on language and music as ways of conveying migration experiences and expressing cultural identity. The exchange project Kids-at-Iran.nl gave sixty children in Teheran and Amsterdam an opportunity to get to know each other, complementing the *Paradijs & Co.* exhibition (see *KIT at Work*).

For more information:

www.kit.nl/tropenmuseum

www.kit.nl/tropenmuseumjunior

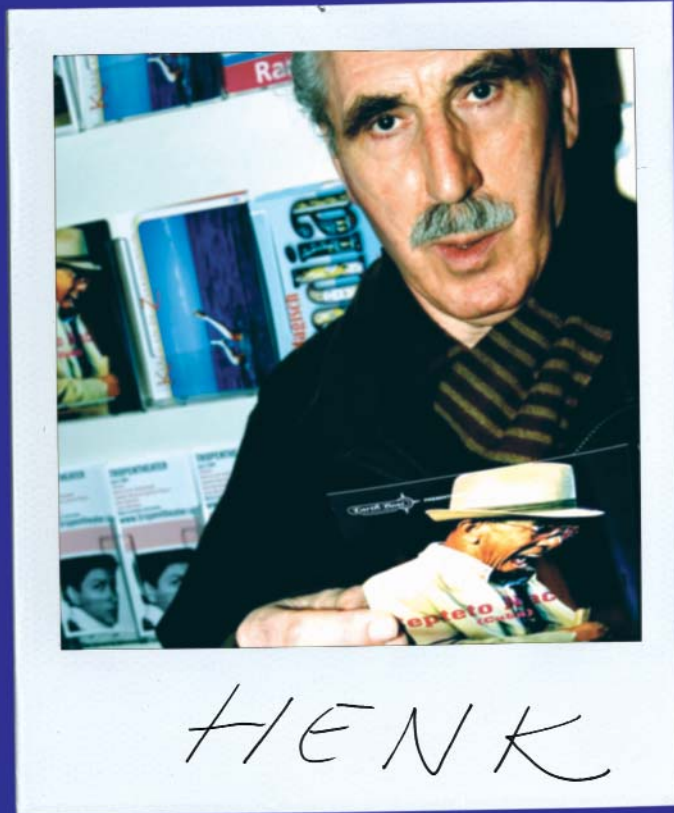
Sponsors in 2004

In 2005 KIT Tropenmuseum received financial support from:

- Amsterdam City Council
- Amsterdam Fund for the Arts
- ASN Bank
- Stichting Het Amsterdamsche Fonds
- Kattendijke/Drucker Stichting
- Het kfHein Fonds
- Stichting Madurodam Steunfonds
- Ministry of Education, Culture & Science
- Ministry of Foreign Affairs/Development Cooperation
- Mondriaan Foundation
- National Committee for International Cooperation and Sustainable Development NCDO
- Silex Partners
- VSB Fund

Culture

KIT Tropictheater



Date: 15 September 2006 /// Time: 14:55 ///
Place: Tropictheater booking office ///
Reason for visiting KIT: to buy tickets for
performance

The KIT Tropentheater presents non-Western music, theatre, film and dance with the aim of promoting international and intercultural cooperation and expanding knowledge and understanding of other cultures. The theatre is also a centre for debate on topical political, cultural and other issues.

Many of the theatre's programmes are produced independent of the world of impresarios, and focus particularly on modern developments in non-Western art forms. As part of the Royal Tropical Institute, the Tropentheater makes its knowledge and expertise available to third parties, and works in collaboration with national and international partners.

The Theatre in 2005

In 2005 the Tropentheater presented more performances than ever before. With the support of a large number of grants*, a wide variety of plans were put into practice, giving the work of the theatre new momentum. Top musical ensembles played to full houses on several occasions, and young performers were given the opportunity to show their talents. The theatre's informative programmes and debates received a great deal of publicity.

The theatre was also active off stage. The collaboration with theatre professionals in

Suriname began to take shape and, behind the scenes, experts shared their knowledge. A visitor survey provided new information on the theatre's audiences. Plans to replace the dated *Kleine Zaal* (small auditorium) took on more concrete form.

Policy and Operations

The Tropentheater focuses on three policy areas: programming, capacity building in the Netherlands and in non-Western countries, and providing background information.

The theatre focuses in its programming on:

- pillars of our civilization;
- countries undergoing rapid economic, political or cultural development;
- less well-known areas or genres;
- countries with which the Netherlands has historical, social or economic ties;
- historical or topical issues such as HIV/AIDS, health, slavery and honour crimes.

In the context of capacity building in the Netherlands and abroad the theatre

organized a series of expert meetings. Closed and public debates on honour crimes in an international perspective generated new insights among professionals and the public.

To make the theatre's knowledge accessible to outsiders, greater emphasis was placed on the dissemination of information. In addition to daily programmes put together by experts, a wider range of communication channels were opened up. Studies provided new insights into the type of information the public want and ways of transferring it. A policy plan was drawn up to improve and expand the theatre's range of educational services. A start will be made on implementing the plan in 2006.

In May, a new head of Publicity & Marketing joined the theatre, completing the management team. The theatre improved its services to the public with the introduction of a new ticketing system. Since the start of the 2005/2006 season, visitors have been able to buy tickets online,

* For an overview of the theatre's sponsors see the appendices page 70

KIT Tropentheater in figures

| | |
|---|---------------|
| Staff | 27 |
| Volunteers | 20 |
| Project staff | 10 |
| Auditoriums (seating 480 and 189) | 2 |
| Visitors | 31,000 |
| Performances | 240 |
| Turnover | € 2.3 million |
| Structural subsidy | 60% |
| • Netherlands Ministry of Foreign Affairs | |
| • Netherlands Ministry of Education, Culture and Science | |

which led to an immediate increase in Internet bookings. Improved technical facilities led to greater security for staff and visitors.

Activities

Programmes

The high light of the 2005 programme was the *Amsterdam China Festival*, a joint project involving a large number of organizations in Amsterdam. The Tropentheater achieved nationwide publicity with the festival's pièce de resistance: *the Hubei Chime Bells* (see *KIT at Work*). Other summer events relating to the China theme included the ethnomusicological conference on Chinese music organized by the Chime foundation which promotes Chinese music research in Europe, and the concerts by the polyphonic singers from Yunnan and the Hua Family Shawm Band.

Extra grants from the VSB fund and others enabled the presentation of an exceptional film programme linked to the theme of the *All about Evil* exhibition in the

Tropenmuseum. The *Brazilian horror festival* focused on Brazilian cult figure José Mojica Marins.

The emergence of India as an economic, political and cultural superpower featured strongly in the programme. *Cinema India* concentrated on South Indian (Malayalam) films. This successful festival, with special guests from India, was produced in collaboration with Marijke de Vos, the Directorate of Film Festivals India, the Kerala State Chalachitra Academy and Mani Ratnam & Madras Talkies. The festival was opened by the Indian ambassador Ms Leela Ponappa and the English film expert Nasreen Munni Kabir.

Other film festivals put the spotlight on Turkey, Brazil and the Balkans. To mark 400 years of relations between the Netherlands and Morocco, the theatre presented a series of exclusive performances. The first was *Gnawa Desert Blues* with Majid Bekkas, which played to a full house on 16 January. The Jewish-Moroccan celebration of *Mimouna* on 3 May also received a lot of publicity. A number of exceptional performances outside these themes also attracted large audiences. The Royal Dancers from the Kraton Surakarta in Java, flamenco singer Fernando Terremoto and the concert by the Tunisian ud player Anouar Brahem and his trio were other highlights. Equally 'royal' – in that Her Majesty Queen Beatrix was present – was the concert by Malinese singer Oumou Sangeré to mark the end of the Earth Charter conference in November. The Institute could not have devised a better way to celebrate the Queen's Silver

Jubilee. Mohammed Reza Shajarian (vocals), Hosein Alizadeh (tar/lute), Kayhan Kalhor (kemanche/viol) and Homayoun Shajarian (tombak/darbuka) gave a performance in the vocal tradition of ancient Persia and modern Iran to a full house.

Exchange lies at the core of the theatre's policy, not only at international level, but also more locally. Series in collaboration with the Concertgebouw and the Bimhuis, and projects with theatres like the Muiderpoorttheater, brought new audiences to the Tropentheater. *The Colour Dance Festival*, organized together with the Muiderpoorttheater, included performances by the Indonesian choreographer Miroto and exciting new flamenco star Chelo Ruiz.

Capacity building

In Suriname, the Tropentheater produced a play, a comic strip and a teachers' handbook for primary schools (see *KIT at Work*).

The last expert meeting in the *Music and Dance from India* series, which has been running since 2004, and focuses on the programming and marketing of performing arts from India, was well attended. As a result of these meetings, theatres have not only been able to improve their policies, but also to work together more closely on producing publicity materials.

"Honour crimes deny women all their strength and freedom." These were the words of American-Palestinian sociology professor Amani Awwad at a closed expert meeting for representatives of the police,

the legal profession, the public prosecutor's office, the judiciary, reception centres, interest groups and care providers. In the evening, there was a public debate, led by Amani Awwad, lawyer Gerard Spong and Dutch labour party (PvdA) MEP and European rapporteur on women's rights Emine Bozkurt.

Another special expert meeting involved Dutch and Indian filmmakers. The presentation of the IFFA awards to top Indian film stars in Amsterdam was an excellent opportunity for filmmakers from different traditions to meet and discuss their profession. The Tropentheater organized this meeting together with teachers and students from the Netherlands Film and Television Academy.

Lastly, the theatre was involved in *Behind the Scenes of Hindi Cinema*, a book published by KIT Publishers and co-authored by Marijke de Vos, the regular programmer for Indian films at the theatre. The book is the result of study missions to Indian film institutes and festivals, and includes information on marketing methods, censorship and the differences between Hindu films and the Tamil film industry in the south of the country.

Visitor survey

In 2005, the Tropentheater commissioned a visitor survey. One striking outcome was that a quarter of all visitors to the theatre have non-Western migrant backgrounds, while a further 9% come from other Western countries. This shows that the

Tropentheater's audience is more mixed than that of similar theatres. More than 61% of visitors said that the last performance they attended had helped form their image of the country or culture concerned. 84% said that the performance fulfilled or exceeded their expectations. Their average score for the last performance they attended was 7.9 out of 10.

The Tropentheater as a whole received a score of 7.8. Visitors were particularly impressed by the ambience, which scored highest (8). They also gave high marks for hospitality/friendly service and for the theatre's profile/brand (7.8 in both cases).

Trends and Developments

The Tropentheater regularly receives questions about the competition posed by the number of other theatres also putting on performances by non-Western artists. In addition to its popularity with audiences, however, the theatre distinguishes itself in other ways. Although the programme does follow trends and introduces new forms of non-Western arts, the theatre deliberately distances itself from hypes and 'exotism'. Moreover, the programme not only extends to all disciplines, it also offers opportunities to talented new performers and ensures a balanced regional distribution, making the Tropentheater unique in the Netherlands and Europe. This approach – in combination with the high standard of artistic performance – is clearly appreciated by outsiders, including the Raad voor Cultuur, the Advisory Board for culture policy of the Netherlands' government.

Global developments have a major impact on the programme. As performances become more ambitious and increasingly designed for standard stage sizes, it is more and more difficult to put them on using the theatre's existing facilities. The rising costs of performance fees, travel and accommodation test the creativity of the programmers. Faced with a relative decrease in the funds at their disposal, they are restricted to a specific number of programmes. Stricter safety standards for visitors and staff also call for additional measures, including plans to replace the Kleine Zaal, (small auditorium), a project involving KIT as a whole.

As a result of the government's restrictive visa policy, eight of the ten planned performances from 'vulnerable areas' had to be cancelled.

For more information:

www.kit.nl/tropentheater

Information and Communication

KIT Intercultural Management & Communication



HECTOR + Yndira

Date: 29 September 2005 /// Time: 11:33 ///
Place: classroom, KIT Training Centre ///
Reason for visiting KIT: attending country
information programme in preparation for
post in Nigeria

KIT Intercultural Management & Communication offers tailor-made consultancy, training and coaching on issues associated with multicultural and international management. Clients include managers, teams and business units from the private sector and civil society organizations.

The department focuses on three areas: international business consultancy; capacity building for private sector development in developing countries; and cultural and language training for people planning to live and work abroad.

In its international business consultancy activities, the department focuses on the challenges facing globalizing companies, particularly leadership and business development. In its leadership programmes for senior and middle managers, the emphasis is on developing professional international competences. This includes international negotiation, directing globalizing business units, and implementing global strategies in local settings. The programmes deal with issues such as transparency, corruption and business ethics, as well as the implementation of labour, human and women's rights. The department also runs special programmes on managing external

relations, dealing with governments, trade unions and suppliers, and operating in difficult regions and adverse conditions. The department's business development services are designed to help expedite mergers, ventures and other forms of collaboration between business partners. Audits of management, work styles and business cultures are offered at both boardroom and business unit level. Consultancy focuses on the dilemmas and challenges that arise during the implementation phase, as well as the development, direction and control of local sales and supply channels.

As part of the efforts to promote private sector initiatives for development, the department engages in capacity building to develop local business in developing countries. This involves collaboration with foreign companies that operate in a socially responsible way and are in need of training, services and development for

their local partners. Projects with local stakeholders help meet local demand for small companies and the institutions associated with them.

The department offers a wide range of cultural and language programmes to prepare staff for life and work abroad. Work-focused training helps participants apply principles of intercultural management in the context of the business world, diplomacy, and cooperation and development. Practical courses on life in other countries examine a range of issues, from the context of private life, hospitality and friendship, to how to deal with schools, childcare, healthcare, and personal freedom and safety. All courses are available for over 60 countries, and also for specific regions.

The Department in 2005

KIT Intercultural Management & Communication saw its turnover grow by 35% in 2005. The increase came mainly

KIT Intercultural Management & Communication in figures

| | |
|------------------------------------|---------------|
| Staff | |
| • Managers, consultants & trainers | 17 |
| • Management & Support | 16 |
| Knowledge network (experts) | 200 |
| Training | |
| • Cultural training | 506 |
| • Tailor-made training | 62 |
| • Language training | 18 |
| Turnover | € 1.9 million |

from services for managers in multinationals and major international companies directing projects in other countries. There was also a rise in the number of foreign companies purchasing training for foreign staff coming to live and work in the Netherlands.

The department continued to provide training for diplomats and development workers. It also ran local training courses, including in Nepal and Niger. The department developed its position as a centre of expertise in the globalizing business market, and as a platform for seminars and debates.

Policy and Operations

2005 saw the first evaluation of the investment plan drawn up the previous year. The plan also marked the start of a catch-up operation in knowledge management. The results for the first year were favourable and the plans were given the green light to proceed further. KIT Intercultural Management & Communication continued to invest

in knowledge and competences, and now has a strong, settled team supported by managers with many years of experience in the private sector, particularly in international mergers, takeovers and ventures. The team also includes managers, consultants and trainers skilled in matters of intercultural communication, international business and management. In addition, the department has a list of around 200 experts who act as external guest speakers and trainers.

Good progress was made on the development of products and services. The international business programmes were expanded further in the fields of mergers and ventures, stakeholder management, intercultural leadership and management competences. Tailor-made commissions on diversity management in the Netherlands' multicultural society were introduced. The department continued to offer its established programmes, such as the country information days, corporate culture training, and *Understanding the Dutch*.

New acquisition activities focused on intensifying relations with regular clients in the multinationals and internationals target group, with seminars and debates where participants could discuss their experiences. The department also started reaching out to small and medium-sized enterprises (SMEs), which are increasingly looking further abroad for new business opportunities. The development of both

marketing and programmes for this target group will be stepped up over the next few years.

The department invested heavily in capacity and quality for acquisition in new market sectors using telephone and ICT. It also worked on the further optimization of its own administration and quality assurance system. As a result, the department's ISO 9001 certification was renewed in 2005. CEDEO, an independent organization working in quality assurance and customer satisfaction at training institutes also conducted a survey, the results of which were very positive. A number of staff left the department in 2005.

Business

Investments made in 2004 and 2005 led to a 35% increase in turnover over the whole of 2005. This was accounted for mainly by the increase in training for international companies. A cautious start was made with the new SME and foreign companies target groups in the final quarter. The private sector remained somewhat reluctant to invest and to commit to longer-term projects.

KIT Intercultural Management & Communication consolidated its brand and reputation in 2005. The department is beginning to develop into a knowledge institute for international management and entrepreneurship. Interviews, debates and studies were organized with managers with extensive practical experience of conducting business abroad. 2005 saw the

publication of *Grenzeloos ondernemen. Internationale flexibiliteit als uitdaging* ('Business without Frontiers. The Challenge of International Flexibility', available only in Dutch), which analyses the experiences of companies at different stages of internationalization, on the basis of perspectives specially developed and applied by KIT. The analysis can be used as a practical guide.

Compared with suppliers of similar services, the number of activities remained stable. This is undoubtedly due in part to KIT Intercultural Management & Communication's reputation. Training supplied in 2005 was highly rated by the participants: almost all programmes scored 3.5 to 4 on a scale of 1 to 4. Framework contracts were signed with several large multinationals. A significant number of companies just launching their first international ventures also turned to the Institute for help in 2005.

In November, the catch-up operation in knowledge and product development had been completed to the extent that the trainers were able to achieve the internal norm of 70% billable hours, and the operation could continue. A start was made on the recruitment of permanent professionals for leadership and business development. This process will continue into 2006.

Training and Consultancy Services

KIT Intercultural Management & Communication provided the following training and services in 2005: International leadership competences
The department offered personal and international competence assessment to managers, and training and consultancy on international business, the intercultural aspects of teambuilding, negotiating and conflict management, as well as local and global stakeholder management.

Merger and venture programmes
KIT Intercultural Management & Communication developed a toolkit for intercultural audits and assessment of organizations to expedite the integration of company divisions for new ventures and alliances. It also provided consultancy and training on corporate integration and globalizing business units.

Culture training

The department ran country information programmes, country-oriented intercultural business programmes, accompanying partner and partner career and junior programmes for Dutch nationals going to work abroad (expats). For foreign nationals coming to work in the Netherlands (impats), it runs courses entitled Understanding the Dutch and Doing Business with the Dutch. KIT also organizes repatriation programmes for returning Dutch expats.

Diversity programmes

Finally, the department provided consultancy and training in managing culturally diverse teams and departments, including recruitment and selection of ethnic minority staff, and conflict management.

For more information:

www.kit.nl/imc

Clients

In 2005 KIT Intercultural Management & Communication's clients included:

- ABN-AMRO
- the Dutch Tax and Customs Administration
- British American Tobacco
- Cordaid
- Corus
- DSM
- Friesland Coberco
- Ministry of Foreign Affairs
- Ministry of the Interior and Kingdom Relations
- Netherlands, Netherlands Antilles and Aruba Criminal Investigations Cooperation Team
- Philips
- RaboBank
- Shell
- SNV
- Unilever

Information and Communication

KIT Information & Library Services



Hein

Date: 4 October 2005 /// Time: 11:13 ///
Place: Central Library, reading room ///
Reason for visiting KIT: study and research
project on Dutch colonial history

KIT Information & Library Services specializes in supplying information services to users in the Netherlands and abroad, especially in developing countries. The Royal Tropical Institute's library collection is one of the largest in Europe in the field of socioeconomic development and culture in the tropics and sub-tropics. It offers development experts, academics and students a host of recent and historical information in both printed and digital form.

The department provides access to the KIT's own collection and to information sources elsewhere in a variety of ways, not only through its reading room and lending service, but also through current-awareness services (Selective Dissemination of Information – SDI), document delivery services, the publication of bibliographical databases, reading lists, compilations and periodicals, and through its Internet specials on topical issues.

The department also runs the Tropenmuseum's Kenniscentrum (Knowledge Centre). Visitors to the museum can use this modern, multimedia information centre to access information on a wide variety of topics, from culture to practical information for travellers.

KIT Information & Library Services runs projects in developing countries designed to build capacity in the field of information provision and information management.

Policy and Operations

The information market is in continuous flux as a result of the rapid developments in information and communications technology (ICT). Since the Internet knows no boundaries, national and international collaboration between libraries is set to bring rationalization and economies of scale. In addition, the rapid growth in digital information will give rise to a need for structuring and ordering, something that libraries are ideally placed to provide. These trends can also be seen in development organizations and developing countries. KIT Information & Library Services hopes to service this changing market, and expand its client and funding base.

The department drew up a business plan in 2005, combining a number of recent innovations with new focuses that will allow it to cater for the information market of the future. The key features of the plan are intensified use of ICT to enhance the flexibility and efficiency of services;

expansion of customized information services for specific clients; development of thematic Internet portals in collaboration with other KIT departments; and a redoubling of efforts geared to capacity building in developing countries. With these shifts in emphasis, KIT Information & Library Services hopes to attract more clients and funding. The changes will be initiated in 2006.

The 'virtual library' is a key focus of the new policy. The department intends to gather and make more information accessible in electronic form, supplying it via the Internet. This will allow further growth in distance access, particularly by clients in developing countries. The colonial documentary heritage will be filmed or digitized where possible. This will not only make it more accessible, but also preserve it in a more sustainable way.

Thematic information products, particularly on topical issues, will be supplied online

KIT Information & Library Services in figures

| | |
|---|-------------|
| Staff | 45 |
| Publications lent/reference access | 23,500 |
| Reference access via website | 360,000 |
| ScienceDirect/SwetsWise sessions | 42,000 |
| Information requests (250 from developing countries) | 700 |
| Exchanges (300 with organizations in developing countries) | 400 |
| SDI arrangements | 200 |
| Selection and acquisition for collection: | |
| • Monographs | 7,700 |
| • Periodicals | 4,100 |
| Turnover | € 4 million |

whenever possible. Internet publications will form part of thematic KIT portals, thus helping to support the Institute's profile.

In many cases it is not enough simply to offer information to whole target groups. Information requests often require tailor-made solutions for individual clients or organizations. Such services are offered to clients in developing countries at a subsidized rate.

KIT Information & Library Services provides consultancy and training geared to capacity building for information services in developing countries, to allow access to information sources at local level. In contributing to this, the department is also building a network of partners for the distribution of development-related information.

Expansion of and access to collection

The shift from paper storage of information to digital media has continued. Many more

articles from periodicals, in particular, are now available in electronic form.

The collection was further expanded in 2005. The library maintained the unique stock of periodicals for which it is known. It also managed to supplement its collection with a great deal of information that is not commercially available, by making exchanges for its own publications. The department has exchange arrangements with organizations both in the Netherlands and abroad. Selected papers and monographs were incorporated into the *KIT Articles Database or the Agriculture and Environment for Developing Regions (TROPAG)* database.

The Ministry of Foreign Affairs has transferred its collection of development-related books to KIT. Private individuals again donated some valuable publications in 2005. KIT Information & Library Services also received a positive evaluation of its status as depository library for World Bank publications. The department will provide the electronic publications largely in digital form in the future, at the request of the Bank. In its exchange activities, too, the trend is towards providing access to electronic documents only.

Services

While there was little change to the number of people physically visiting the library, virtual visits saw a sharp increase. Users consulted the online catalogue and documents available electronically via the Internet. Information specialists performed complex searches for clients.

The department also offers an SDI service (Selective Dissemination of Information), targeted mainly at organizations in developing countries, and electronic lists of acquisitions based on an interest profile put together by the organizations themselves. Copies of original documents were provided on request, some of them in electronic form. The department now has long-term arrangements for customized services with many organizations in Africa, Asia and Latin America. It also supplied information services to institutional clients in the Netherlands, including the Technical Centre for Agricultural and Rural Cooperation (CTA), development organization SNV and ShareNet, a network organization for sexual health care and HIV/AIDS.

The Knowledge Centre, part of the public service offered by the KIT Tropenmuseum, received practically the same number of visitors as in 2004. The information available at the centre partly ties in with the current exhibitions in the museum.

Information products

Publishing thematic information products is one of the department's main activities. 2005 saw the publication of a compilation on gender and health, a periodical for HIV/AIDS workers, a bibliographical database on agriculture and environmental management, and several Internet specials on topical issues. The number of users rose sharply in 2005, with particularly strong growth in the use of Internet specials.

Capacity building and international cooperation

KIT Information & Library Services supports partners in developing countries in their efforts to build capacity for information provision and management.

- In Ghana the department is helping to provide information to agricultural organizations via the *Ghana Agricultural Information Network System* (GAINS). This includes developing a virtual library and a website.
- In Mozambique the department is helping the Catholic University of Mozambique to organize its faculty libraries, with advice and training on forming a collection, policy development and financing.
- In Suriname, KIT is supporting the Suriname Museum Foundation in its efforts to develop the national museum and establish a library.
- In Zanzibar (Tanzania), KIT is helping to develop the library of the Zanzibar National Museum.
- In Mali, KIT is participating in a consortium supporting local decentralization policy by providing advice on how to make the 'grey' literature accessible.
- The i-Management project, a virtual knowledge community (VKC) on information management, involves 65 information professionals from developing countries and KIT. Two cases from this project were included in the Success Stories database of the World Summit on the Information Society held in Tunis in 2005.

- The department has developed a toolkit for the evaluation of information products and services in collaboration with CTA and the International Institute for Communication and Development IICD. The kit was presented and tried out at a workshop in Dar es Salaam, Tanzania.

Heritage projects

The first phase of the *KIT Erfgoed Extra* (Heritage Extra) project was completed in 2005. The heritage collection has been brought up to scratch through retrospective cataloguing, the installation of a climate-controlled repository, conservation of originals and partial filming and digitization. The project was funded by the Ministry of Foreign Affairs.

In 2005 KIT Information & Library Services made its collection of historical maps of the Dutch colonies available via the Internet. This innovative project was also part of *KIT Erfgoed Extra* (see *KIT at Work*).

Publications

- *Sexual Health Exchange*: a quarterly newsletter for HIV/AIDS and sexual health professionals in developing countries. Continued publication was made possible thanks to collaboration with Novib/Oxfam Netherlands, alongside GTZ and SaFAIDS. In 2005 the magazine was renamed *Exchange on HIV/AIDS, Sexuality and Gender*.
- *Agriculture and Environment for Developing Regions (TROPAG)*: a database on CD-ROM and the Internet with abstracts of publications on agriculture

and environmental management.

TROPAG grows every year, with new entries coming from partners in India and China. Arrangements have been made with CAB International (United Kingdom) for continued publication.

- *Gender, Society and Development*: an annual Annotated Bibliography Series gender and development professionals, produced with the support of Oxfam International. The theme for 2005 was Gender and Health.
- *Internet specials*: electronic dossiers containing references to KIT's collection and Internet sources on topical issues in KIT's field of work. The department kept fifteen up-to-date dossiers, four of which were new: Farmers' Organizations; Gender & ICTs for Development; Heritage & Illicit Trade; Microfinance.
- *Smart Toolkit for Evaluating Information Products and Services*, a manual for professionals involved in these activities.
- *Why Did the Chicken Cross the Road?:* articles on the evaluation of policy and practice in development cooperation. The book is the result of a collaboration between the Ministry of Foreign Affairs, Europe's Forum on International Cooperation (Euforic) and KIT.

KIT archives

Preparations were made in 2005 for the full or partial digitization of the KIT archives. This involved amongst others an inventory identifying existing problems and priorities.

For more information:

www.kit.nl/library

Information and Communication

KIT Publishers



Peter Blaze Corcoran

Date: 10 October 2005 /// Time: 13:11 ///
Place: offices KIT Publishers /// Reason for
visiting KIT: finalizing the book project on
Earth Charter

KIT Publishers is the Royal Tropical Institute's publishing house. It aims to promote understanding of cultural differences by developing and distributing – nationally and internationally – publications devoted to different countries, art and culture. In doing so, it adopts an independent perspective.

The publications, which are increasingly in multimedia format, are informative, encourage reflection and help form opinion. They are categorized under five themes: Travel, Business and Politics; Hotei Publishing (Japanese art and culture); Art and Culture; Children's Books; and Research for Development. KIT also publishes *samsam*, a multimedia children's magazine. KIT Publishers is a private limited company in which the Institute is the sole shareholder.

Themes

Travel, Business and Politics

Kustbewoners, a book of photographs produced in response to the tsunami disaster at the end of 2004, was ready in record time in early 2005. From first idea to delivery to bookstores and individuals took barely two months. The entire proceeds are going to *Giro 555* (the account for donations to disaster funds) and will benefit the victims of the tsunami. All those involved – authors,

printers, advertising agency, sales outlets and media – provided their services for free.

Books in both Dutch and English were published in the Intercultural Communication portfolio. *Dealing with Differences* is the English translation of *Grenzeloos communiceren*, in which Nico Vink presents a new approach to this issue. In *Living with the Dutch* American writer Noreen Sharpe takes a humorous look at her life in the Netherlands. A children's book entitled *Het geheim van Anderland* was published simultaneously with its English translation *Unlocking the Secret of Otherland*. The book offers a step-by-step programme to help children who have moved from one country to another to adapt to their new surroundings and offers solutions to a number of problems.

Maja Gadourek, head of KIT Intercultural Management & Communication, is the author of *Grenzeloos ondernemen* –

Internationale flexibiliteit als uitdaging (Business without borders – international flexibility as a challenge), a practical guide to doing business abroad. She discusses in depth the challenges facing Western managers on business in non-Western countries and regions such as China, India and Africa, and also Central and Eastern Europe.

'Managers and entrepreneurs who want to operate effectively in an international and intercultural environment need more than one management style. They have to respond flexibly in different contexts.'

From: *Grenzeloos ondernemen*

'...an excellent guide for managers wanting to set up or direct a new business abroad.'

Management Scope

A new and successful addition to the *Van onze correspondent* series is *Standplaats Peking* by Jan van der Putten, former correspondent of the daily newspaper *de Volkskrant*. The authors

KIT Publishers in figures

| | |
|------------------|---------------|
| Staff | 16 |
| Themes | 5 |
| New publications | 73 |
| Titles in stock | 360 |
| Copies sold | 117,000 |
| Distributors | 5 |
| Turnover | € 3.8 million |

featured in this series describe what it is like to be a correspondent and expatriate. Their accounts of their work and life provide an impression of the region and the people who live there.

Hotels Publishing

Several publications on Japanese art and culture appeared in 2005, including *Hokusai and his Age*, an illustrated collection of reports on pioneering research into the artist and his artistic and literary circle. *Japanese Erotic Fantasies* (Kunsthall, the Netherlands) and *Strong Women and Beautiful Men* (Toledo Museum of Art, USA) were commissioned and produced in collaboration with international museums. Two standard works appeared at the end of 2005: *Japanese Export Lacquer* and *The Hotel Encyclopedia of Japanese Woodblock Prints*.

Art and Culture

Two titles were published in collaboration with the KIT Tropenmuseum, in connection with exhibitions at the museum: *Yogya Silver. Renewal of a Javanese handicraft* by Pienke Kal and *Zwarte Hollanders. Afrikaanse soldaten in Nederlands-Indië* by Ineke van Kessel. In June the *International Indian Film Award ceremony* took place in

Amsterdam. The programme included the presentation of the first copy of *Behind the Scenes of Hindi Cinema* to Laetitia Griffith, a member of Amsterdam city council, by Indian film star Amitabh Bachchan, who also wrote the foreword to this lavishly illustrated book on the background to the Bollywood film industry.

Indonesia, the catalogue for the exhibition in *De Nieuwe Kerk* in Amsterdam, was published in Dutch, English and Bahasa. *De wereld van tatoeage* was published simultaneously with its English translation *The World of Tattoo* in a record print run for KIT Publishers of 8,000 copies. *Neffers Kambek* is a follow-up to the successful *Lied van een tokèh* about the personal experiences of Dutch-Indonesians. Part three will be published in 2006.

Children's books and samsam

The emphasis in the first half of 2005 lay primarily on the sale to foreign publishing houses of the rights to the parts of the *Wereldreeks* (World Series) that have already been published. Rights to the ten books published in 2004 about the new EU member states were sold to Australia, Belgium, Denmark, Estonia, Great Britain, Norway and Slovenia. Books on Belgium, Indonesia, Israel, the Netherlands and Sweden were added to the series this year.

Funds from *Stichting Het Gebaar* (which organizes activities for the Dutch-Indonesian community) paid for the production of *Onvergetelijk Indië* (Memories of the East Indies), an educational package about the Dutch East

Indies before, during and after the Second World War for years 7 and 8 in Dutch primary schools. As the project was fully funded, schools only have to pay postage costs for 30 readers, six information booklets, five documentaries on DVD, a CD-ROM and a teacher's guide. To date, 4000 schools have ordered the package. Twenty-five books were published as part of the *Leespiramide* (*Reading Pyramid*), a project designed to encourage reading. Eighteen of these were bought from other publishers in the Netherlands. KIT also published seven more issues of *samsam*, a magazine commissioned by the Ministry of Foreign Affairs that introduces children to development cooperation, the fight against poverty, international cooperation and cultural diversity in a fun and instructive way. Each issue was devoted to a specific theme, often linked to a particular country, and came with a teacher's guide. Schoolchildren can follow up what they read in the magazine on an interactive website.

Samsam celebrated its thirtieth anniversary in 2005. Development minister Agnes van Ardenne sent a special message thanking teachers for using *samsam* in the classroom. The best entries to the competition in the jubilee issue were displayed at an exhibition at the Ministry of Foreign Affairs. In 2005 *samsam* reached 75% of all pupils in the upper grades of Dutch primary schools (430,000 children and their teachers) and 45,000 pupils in Suriname. Visits to the website also increased: a total of 396,093 hits were recorded in 2005.

'Samsam makes (...) pupils aware of the conditions in which children in developing countries live. It teaches at a very young age that we must all have a care for life on this planet. That we all need each other.'

Agnes van Ardenne, Netherlands Minister for Development Cooperation

Research for Development

New publications in 2005 included research findings and project results from other KIT departments, such as KIT Development Policy & Practice, KIT Biomedical Research, KIT Information & Library Services and KIT Tropenmuseum. A total of nine new publications were issued, mainly in English and French. The great diversity of highly specific – and often international – target groups prompted KIT Publishers to introduce printing on demand. The books can also be downloaded from the KIT website.

Trends and Prospects

2005 saw further growth in turnover in niche markets such as Japanese printing and tattoos. However, high distribution costs, particularly in the United States, mean direct sales to customers will have to be promoted in the coming period. A financial module has been developed for the website making direct credit card payments possible from the beginning of 2006.

KIT Publishers is focusing more and more on multimedia products, a good example being *Onvergetelijk Indië*. This project about the Dutch East Indies between 1936

and 1948 combines internet applications, CD-ROMs, TV programmes, books, a teacher's guide, a story-telling event and a photo exhibition. The project was largely completed in 2005.

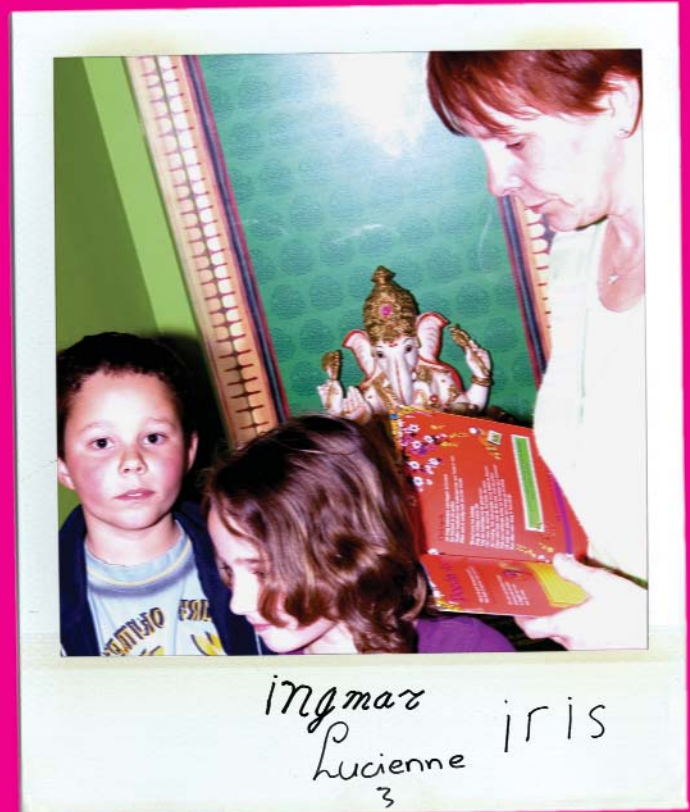
For more information:

www.kit.nl/publishers

Sponsors and partners

- European Commission
- Stichting Het Gebaar
- ICCO
- Japan Society (UK)
- National Institute for the History and Heritage of Dutch Slavery (NiNSee)
- Netherlands Institute for War Documentation (NIOD)
- NCDO (Netherlands National Committee for International Cooperation and Sustainable Development)
- De Nieuwe Kerk
- Novib and 11.11.11 (Belgian North-South organization)
- Pax Christi Nederland
- Radio Netherlands International
- Toledo Museum of Art (USA)
- Stichting Vluchteling (Netherlands Refugee Foundation)
- De Volkskrant

Management & Internal Organization



Date: 21 December 2005 /// Time: 10:18 ///
Place: Tropenmuseum /// Reason for visiting
KIT: to see the exhibition on Hinduism, for
Ingmar's birthday

Good management determines the success of KIT. A solid organization in which professionals need not concern themselves unnecessarily with organizational issues or the financial side of their activities allows them to devote themselves fully to their 'own' work. The Royal Tropical Institute aims to be well organized and efficient, with a clear, transparent structure and competent support from the service departments.

Good governance is an important aspect of international cooperation, after all. Participation is essential: staff must have the feeling that they understand the organization properly and can propose changes in organization or procedure. And they must be told why their proposals are accepted or rejected.

Governance and Quality

The environment in which KIT operates can make a major difference to the quality of internal management. Recently in the Netherlands, a great deal of attention has been focused on corporate governance, and also on management in organizations in the not-for-profit sector: culture, social welfare, health care and education. That heightened awareness has encouraged the Institute to reconsider this aspect of its operations. KIT operates partly in the development cooperation sector, where much less attention has been paid to this issue.

The organization continued to develop in 2005, with a series of management letters, inspection visits and other assessments confirming that the Institute is on the right track. Quality assurance systems are being systematically implemented in the individual departments, in keeping with common practice in the sector. KIT Biomedical Research introduced CCKL-qualifications, KIT Intercultural Management & Communication is using CEDEO to monitor the quality of its training, and the KIT Tropenmuseum has introduced a management model developed by the Netherlands Quality Institute INK. Other departments have had inspection visits, and the Master's programmes have been accredited. KIT Tropenmuseum is also using Balanced ScoreCard, and KIT Development Policy and Practice is preparing to introduce the same system. In all these systems, quality of governance and accountability play a key role.

Structure

In 2005 work was done to update the statutes of the Royal Tropical Institute Association, involving the introduction of new regulations for terms in office, retirement rotas and renomination to take effect from 2006. Other aspects of corporate governance automatically come up on a regular basis – generally once a year – as a result of the chosen structure. The Association had set up several other legal entities over the decades, partly in order to raise funds. There has been some streamlining of this system over the past few years and now KIT has only one fundraising non-profit organization, the *Stichting Collectie Tropenmuseum*.

Other legal entities include KIT Publishers BV and *Stichting Internationaal Centrum*, which runs the Tropenhotel. In 2005, the first steps were taken towards converting the *Stichting* (non-profit organization) to a private limited company (BV), and to placing both of these entities under a single

holding company. The governing bodies have approved these changes, and the legal restructuring will take shape in the course of 2006. It will be based on the principle that publicly funded activities should remain under the direct control of the Association, while activities geared more towards generating profits are moved to the holding company. This would reduce the risks for the Association.

Management

KIT has the statutory form of an association. It has a Council of Members, a Board of Directors and a one-man Executive Board. The Institute also has an Advisory Board consisting of international experts in the Institute's various fields of operation.*

The Board of Directors supervises the work of the Executive Board, conducting an annual performance interview and monitoring any outside work. The Board of Directors also meets with the accountant once a year, and its chairman holds annual talks with the Works Council. Clear profiles have been drawn up for members of the Board of Directors, and each individual member has a specific portfolio of issues related to KIT, which is approved by the Council of Members. The Directors are accountable to the Council of Members, which also approves the budget and annual accounts.

The Executive Board's quarterly reports – with contributions from the individual departments – constitute both a guide and a source of information for the Institute's

governing bodies. In 2005, particular attention was focused on developments at KIT Intercultural Management & Communication and at KIT Publishers BV. Both produced below-par performances in 2004, and were monitored with particular care in 2005. Both departments continued to make a loss last year, though they did see a growth in turnover. The corporate plans of the KIT Tropenmuseum and KIT Information & Library Services, which describe the future direction of the departments and set out projected figures, were discussed in detail.

Meetings of the Board of Directors and Council of Members are always followed by presentations arranged by individual departments. After the Council of Members meeting in June 2005, KIT was proud to welcome Colombia's vice-minister of higher education, Dr. Javier Botero. The Members and Directors were active in many areas on behalf of KIT and were present in large number at the key events of last year.

Service Departments

Personnel, Organization & Information

This department provides support to the other parts of the Institute in areas such as personnel policy, recruitment and selection, education and training, legal status, organizational advice and quality assurance, and hardware and software maintenance.

The process of further professionalization initiated in 2004 continued last year, with the signing of service agreements with

every department. The agreements will be evaluated and adapted on an annual basis.

KIT is becoming increasingly well known in the outside world as an organization where social innovation – a concept promoted by the social partners and the government – is relatively well advanced. The Institute has therefore attracted interest in the general and specialist press, and in recruitment brochures, where it is held up as an example of a modern employer.

KIT took full control of its automated staff and salary administration system in 2005. The complex and precarious process of replacing several old systems with a single, fully integrated new system was achieved largely using the Institute's own staff and resources. More importantly, the operation went almost entirely unnoticed by the rest of the organization.

Like other organizations, KIT felt the burden of the changes to the social insurance system and related changes. The introduction of the life course saving scheme, the new system for health care insurance and changes to the pensions system took their toll in terms of administrative burden.

One interesting and promising development is occurring in the Information Services section. In June 2005, one module of the International Course on Health and Development (ICHHD) was provided via an e-learning platform, by way of a trial. This involved not only the introduction of an e-learning environment, but also sweeping

changes to the teaching concept, with the use of new training material and testing methods, new ways of working and new roles for lecturers. The whole operation was based on the concept of 'blended learning', which combines virtual study and group meetings.

The response to the trial was so positive that preparations are being made to offer other parts of KIT's Master's programmes and the Netherlands Course in Tropical Medicine and Hygiene in this way. A 'train the trainers' programme has also been set up. All these activities were undertaken jointly by KIT Development Policy & Practice's Area Education, KIT Biomedical Research and the Head of Information Services. Collaboration with Citowoz, the Information Services section's external partner, will undoubtedly be expanded, particularly in view of the interest shown by outsiders.

Finance, Control & Facilities

This department is responsible for managing the Planning and Control Cycle (drawing up and monitoring the budget, and financial reporting), for financial and salary administration and for facilities management. This includes maintaining the buildings and technical installations, reception and telephone systems, security, cleaning, mail distribution, repro services and catering. The Congress Facilities unit is responsible for hiring out the Grote Zaal (Main Hall), the Marmeren Hal (Marble Hall), the Mauritszaal and other council and meeting rooms.

Finance, Control & Facilities is also responsible for the NH Tropenhotel contract between KIT (through the Stichting Internationaal Centrum) and the NH Hoteles hotel chain. In 2005 the department devoted a great deal of energy to researching and elaborating KIT's building and renovation plans.

By the end of 2005, KIT was home to the National Committee for International Cooperation and Sustainable Development NCDO; the news and information network OneWorld; the youth project office Move Your World; the National Institute for the History and Heritage of Dutch Slavery (NiNSee); and Press Now, which promotes the creation of an independent media as an indispensable element in democratic societies. In addition to the revenue they bring in, the presence of these organizations enhances KIT's ability to function as a platform. The various council and meeting rooms were hired out for a range of conferences, symposia and other gatherings.

Corporate Communication

This department supports internal and external communication at the Institute. It offers advice on promoting the external profile of KIT as an institution and also undertakes activities geared towards this aim. In addition, it advises individual departments on their communication policies and how to implement them. Finally, the department runs the Royal Tropical Institute Association secretariat and has primary responsibility for maintaining

and updating the Institute's website. In 2005 the department collaborated with other branches of the Institute on the development of a new corporate image for KIT and a new website. Corporate Communication issued eleven editions of the monthly digital newsletter 'KIT Update' in 2005. The newsletter is targeted at the Institute's Dutch-speaking associates, and had a readership of over 2600 by the end of the year. For the Institute's international associates, the department produces 'KIT Insight', which appears four times a year, and went to more than 2250 subscribers in 2005. The newsletters help raise KIT's profile and attract visitors to its website. The department also focused on upgrading the content, editing and technical aspects of the present extended KIT website.

In addition to its regular communication activities, the department launched a number of specific initiatives designed to raise the Institute's profile, together with various other departments. It organized a symposium on 'Failing States' in collaboration with KIT's Executive Board and the Advisory Council on International Affairs, and made a substantial contribution to the organization and promotion of the 'Earth Charter +5' meeting and the associated visit by HM the Queen. In October the department organized a dinner for strategic partners together with KIT Tropenmuseum and KIT Tropentheater.

To mark the Institute's 95th anniversary, the department conducted a targeted media campaign, which resulted in the publication of a number of articles and interviews in the summer and later in the year. The department also helped other departments publicize their activities, projects and publications. As a result, the Institute's profile was raised in both the public and the specialist media.

Royal Tropical Institute Association

The Institute has the statutory form of an association with members. The Corporate Communication department is responsible for the secretariat. It further fleshed out the Association's new structure in 2005, organizing various activities, including the annual Members' Day, and recruiting private and high-profile institutional members. The number of private members rose to 1250 (from 1023 in 2004). The recruitment of institutional members focused mainly on companies involved in corporate social responsibility and in international cooperation. The Institute had 14 corporate members by the end of 2005.

** For a list of members of the various governing bodies, see the appendices.*

KIT corporate members 2005

- ABN AMRO Bank NV
- BAM Techniek BV
- Ernst & Young
- FMO
- Amsterdam City Council
- Gunters & Meuser BV
- Amsterdam Chamber of Commerce
- Netherlands Ministry of Foreign Affairs
- Netherlands Ministry of Agriculture, Nature and Food Quality
- Natura Artis Magistra
- NH Hotels
- Aannemingsbedrijf Onrust BV
- Shell Nederland BV
- Unilever NV

Financial Results in Brief



Demelza

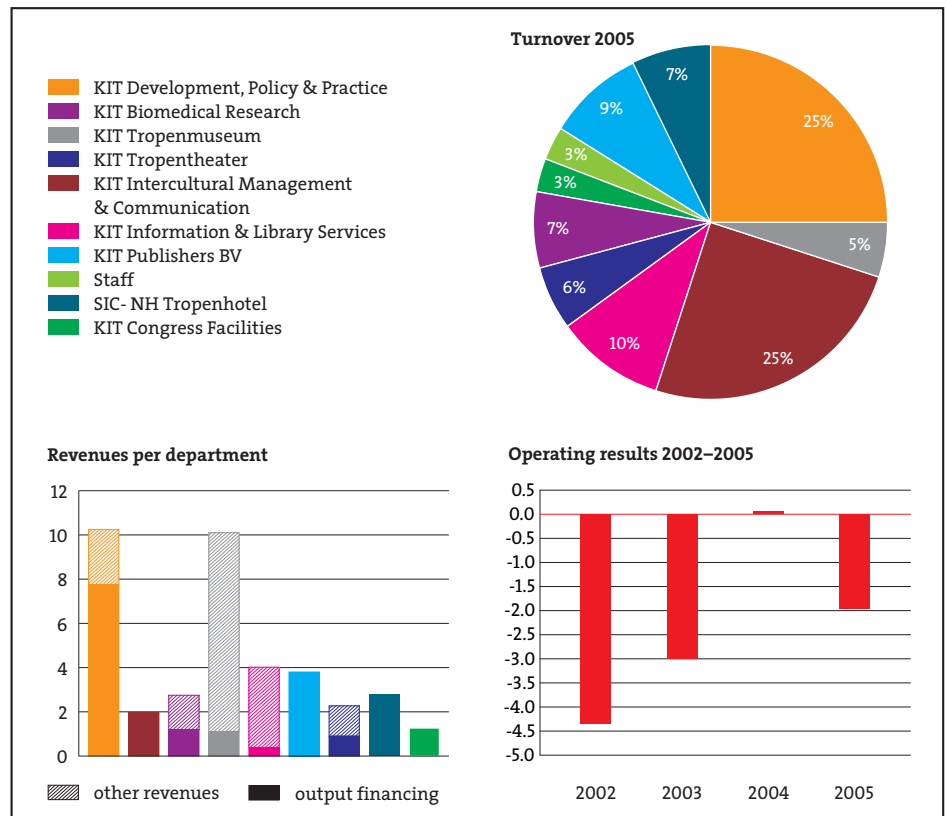
Date: 15 November 2005 /// Time: 13:11 ///
Place: offices KIT Publishers /// Reason for
visiting KIT: tracing KIT books for
internship with KIT's Photo bureau

KIT finances its activities in different ways: through proceeds from projects, through subsidies, through its own income, and through production agreements with the Netherlands government ('output financing').

Total turnover in 2005 was € 39.3 million, of which € 18.1 million was output financing. The funding arrangements with the government run via the Ministry of Foreign Affairs/Development Cooperation and last for four years. This is an important source of income for KIT Tropenmuseum, KIT Tropentheater and KIT Information & Library Services.

KIT Intercultural Management & Communication, KIT Development Policy & Practice and KIT Biomedical Research operate on a commercial basis, earning their money 'in the marketplace'. Specific projects are (partly) covered by output financing.

In addition, the Institute has two holding companies, KIT Publishers BV and the Stichting Internationaal Centrum, which is responsible for running the NH Tropenhotel. Both are legal entities consolidated within the association.



Overview of finances 2005

Income statement

Year ending 31 December 2005 (In € × 1000)

| | 2005 | 2004 |
|-----------------------------|----------------|---------------|
| Income | | |
| Output financing | 18,144 | 18,000 |
| Cultural Heritage | 269 | 1,385 |
| Other subsidy contributions | 3,416 | 2,775 |
| Project profits | 7,746 | 8,321 |
| Other revenues | 9,745 | 9,558 |
| | 39,320 | 40,039 |
| Expenditure | | |
| Personnel costs | 21,897 | 20,977 |
| Material project costs | 3,727 | 4,337 |
| Depreciation costs | 3,500 | 3,474 |
| Other operating expenses | 12,358 | 11,234 |
| Total expenditure | 41,482 | 40,022 |
| Financial income | 126 | 43 |
| Operating results | (2,036) | 60 |

Balance sheet

31 December 2005

(In € × 1000, before appropriation of the result)

| | 2005 | 2004 |
|-------------------------------|---------------|---------------|
| Assets | | |
| Tangible fixed assets | 30,169 | 32,136 |
| Financial fixed assets | 160 | 257 |
| Stocks | 1,017 | 878 |
| Receivables | 9,893 | 9,968 |
| Cash | 4,670 | 6,533 |
| Total assets | 45,909 | 49,772 |
| Equity and liabilities | | |
| Equity | 30,704 | 32,742 |
| Funds | 160 | 257 |
| Provisions | 5,293 | 5,856 |
| Current liabilities | 9,752 | 10,917 |
| Total equity and liabilities | 45,909 | 49,772 |

Finances in 2005

The Royal Tropical Institute Association closed 2005 with a negative operation result of € 2.0 million.

Compared to 2004, when they covered their costs, KIT Publishers BV (with a negative operating result of € 1.3 million), KIT Development Policy & Practice (with a negative operation result of € 0.6 million) and KIT Biomedical Research (with a negative operating result of € 0.5 million) suffered the most severe losses in 2005.

The turnover of the Institute as a whole remained more or less constant. The turnover of KIT Intercultural Management & Communication, KIT Publishers BV and the Stichting Internationaal Centrum increased by € 0.5 million, € 0.3 million and € 0.2 million respectively. By contrast, that of the KIT Tropenmuseum and KIT Information & Library Services fell by € 0.9 million and € 0.7 million respectively. This was mainly because of the government subsidy for the KIT Erfgoed Extra (Heritage Extra) project came to an end. Conference services and the renting out of meeting rooms and other venues generated a turnover of € 1.1 million.

Remuneration of Executive and Directors

KIT is governed by the Executive Board and the Board of Directors. The salary of the Executive Board – which consists of one person – is € 180,742. This is comprised of a fixed income of € 135,373, and bonuses and

employers' social security contributions amounting to € 45,369.

The members of the Board of Directors receive an attendance fee of € 450 (chair and vice-chair € 750) for meetings, plus an allowance for travel expenses.

Prospects for the Future

In the long term, KIT expects to achieve moderate growth. The Institute does not feel, however, that this is enough. It is therefore exploring the idea of improving its growth scenario through acquisition. All departments are expected to at least cover their costs by 2007.

KIT Publishers BV's deficit grew in 2005. Steps will need to be taken to address this early in 2006.

The Institute's building is in good condition. In addition to the Institute, it now has many external tenants including the NCDO, NiNSee, Press Now, OneWorld and Move Your World. All of these organizations are active in the field of international and intercultural cooperation. In 2006, the plans to build a new small auditorium in the KIT Tropentheater and a new lobby for the KIT Tropenmuseum and to extend the Tropenhotel will be fleshed out in consultation with the partners concerned. In the spring, the process of obtaining the necessary permits will be set in motion.

Auditor's Statement

Auditor's report ex section 2:395, subsection 2 of the Netherlands Civil Code We have audited the abbreviated financial statement of the Royal Tropical Institute, Amsterdam, for the year 2005 (as set on page 50). These abbreviated financial statements have been derived from the financial statements of the Royal Tropical Institute for the year 2005. In our auditor's report dated 24 May 2006 we expressed an unqualified opinion on these financial statements. These financial statements are the responsibility of the company's management. Our responsibility is to express an opinion on these abbreviated financial statements.

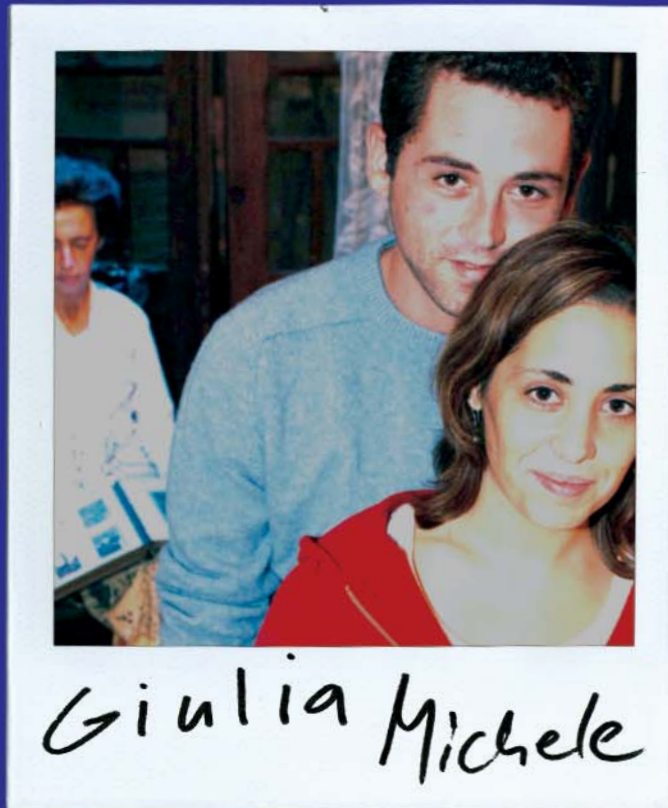
In our opinion, these abbreviated financial statements are consistent, in all material respects, with the financial statements from which they have been derived.

For a better understanding of the company's financial position and results, and of the scope of our audit, the abbreviated financial statement should be read in conjunction with the financial statements from which the abbreviated financial statements have been derived and our auditor's report thereon.

Amsterdam, 24 May 2006

Ernst & Young Accountants

Appendices



Datum: 18 December 2005 /// Time: 11:02 ///
Place: KIT Tropenmuseum /// Reason for
visiting KIT: weekend in Amsterdam ///

Boards and Council

PROTECTRESS

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Management (as per December 2004)

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J.H.W. van Hartevelt, MA RI, KIT Information & Library Services, Head

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Dr M. Mukhopadhyay, Area Leader, Social Development & Gender Equity

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Dr H.D.F.H. Schallig, Research Coordinator, Parasitology

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KIT Publishers

KIT Publishers operates as an independent publishing company with KIT as the sole shareholder. As such, KIT Publishers is not represented in KIT's Management Team.

In 2005 KIT Publishers' Management Team consisted of:

S.C. van Goor, MA, Director

R. Smit, MA, Director

M.G.M. von Heijden, MA, Manager, Marketing and Sales

E.A. Schouten, MA, Editor-in-chief, samsam

Projects and Activities in 2005

KIT DEVELOPMENT, POLICY & PRACTICE

Projects

BANGLADESH

Project: Health systems planning and human resource development in Bangladesh

Provision of support for health sector reform to the Diabetic Association of Bangladesh to improve quality of care, ensure sustainability and enhance inclusion of the poor to quality health services. Intervention includes advisory and training services for planning and management; development of systems for health information and quality assurance; human resource development; operational research to improve the quality of care from the consumer's perspective; costing studies to establish mechanisms for financial sustainability.

Area: Health

Sponsor: Simed International BV

Project: Assessment of UN health initiative in Bangladesh

A joint UN (UNDP, UNFPA, UNICEF, WFP and WHO) health initiative was developed to operationalize the Health, Nutrition and Population Sector Programme in the Chittagong Hill Tracts of Bangladesh, a post-conflict area with special geographical and demographic conditions where the population's health status the provision of health services lags behind that of the rest of the country. A KIT public health/reproductive health advisor participated in the mission to assess the UN initiative.

Area: Health

Sponsor: Royal Netherlands Embassy, Sida

Project: Human rights and good governance: review of Danida sector programme support

A review of DANIDA's Agricultural Sector Programme Support in Bangladesh from a rights and governance perspective in order to identify rights and governance issues already addressed by the programme, measures taken by the programme to address those issues, areas of rights violations or neglect and priority areas for future interventions. The assessment contributed to methodology development by designing and implementing a rights-based and good governance framework to assess the agriculture sector programme specifically and other sector programmes.

Area: Social Development and Gender Equity

Sponsor: Danida Human Rights, Good Governance Policy Support Unit (HRGG/PSU)

BANGLADESH, GHANA, MALAWI, MOZAMBIQUE, RWANDA

Project: Evaluation of DFID Country Programmes
Multisectoral evaluations of the UK's Department for International Development's (DFID) country programmes in Rwanda, Malawi, Ghana, Bangladesh and Mozambique.

Area: Health

Sponsor: ITAD – Information, Training and Development Ltd

BANGLADESH, INDIA, NAMIBIA, PAKISTAN, SOUTH AFRICA, SRI LANKA, ZAMBIA, ZIMBABWE

Project: Gender, Citizenship and Governance (GCG) in South Asia and Southern Africa

Developing best practice in making gender justice central to the way we are governed, through capacity building, generating best practices and building a platform for action/networking.

Area: Social Development and Gender Equity

Partners: Aurat Foundation Bangladesh, Mahila Parishad Bangladesh, Prip Trust, Centre for Applied Legal Studies, Centre for Applied Legal Studies, COVA, GAP, ICES, Durbar India, Nirantar India, North East Network (NEN) India, Sakhi India, National Women's Lobby Group, Shirkat Gah Women's Resource Centre, Sister, Women's Lawyers Association

Sponsors: Ford Foundation New Delhi, Ford Foundation New York, Ministry of Foreign Affairs-Development Cooperation, Royal Netherlands Embassy Bangladesh

BENIN

Project: Documentation of experience with local government planning

Co-production and publication of a book on experiences of Dutch development organization SNV's with decentralization.

Area: Sustainable Economic Development

Sponsors: SNV Benin, Ministry of Foreign Affairs-Development Cooperation

Project: Adolescent sexual and reproductive health promotion for Plan Benin

Assistance to Plan International in Benin in formulating a programme, with and for young people, to promote the sexual and reproductive health needs and rights of adolescents. Facilitation of a training workshop for 30 youths to provide them with leadership skills, skills to design and undertake simple research and basic knowledge of sexual and reproductive health.

Area: Social Development and Gender Equity

Sponsor: Plan Benin

BENIN, BURKINA FASO, ETHIOPIA, MALI

Project: Strengthening local government institutions
Promoting stakeholder interest in and adherence to local government; promoting social accountability, equity and citizenship; enhancing efficiency and effectiveness of public investment; enhancing accountability and transparency of resource allocation, expenditures and control and resulting in sustainable and equitable development.

Area: Sustainable Economic Development

Partners: CEDELO – Centre d'Expertises sur la Décentralisation et le Développement Local Centre pour l'environnement et le développement en Afrique, CIRAD – Centre de Coopération Internationale en Recherche Agronomique pour le Développement, GRAF – Groupe de Recherche Action sur le Foncier, GTZ – German Development Cooperation, IIED – International Institute for Environment and Development, International Agricultural Centre (IAC), Mekelle University, SNV Mali, SOS Sahel, University of Bonn

Sponsor: Ministry of Foreign Affairs-Development Cooperation

BENIN, MALI, RWANDA, TANZANIA

Project: Strengthening equitable demand in rural services delivery

Project aimed at establishing demand-driven services for local development with a focus on poverty reduction, equity and social inclusion. Development of approaches for institutional linking and organizational strengthening of client and user organizations; identification of key factors and mechanisms that influence social or inclusion and explore ways that allow marginalized groups to voice their needs and priorities, influence decisions and hold services providers to account for access and appropriateness of services delivered.

Area: Sustainable Economic Development

Sponsor: Ministry of Foreign Affairs-Development Cooperation

BENIN, TANZANIA

Project: Equitable financing mechanisms for multi-stakeholder innovation development

Contributing to the establishment of equitable financing mechanisms, such as competitive funds and public-private partnerships, for funding of rural service delivery.

Area: Sustainable Economic Development

Partners: DICAF, FUPRO, INRAB, SNV Benin

Sponsor: Ministry of Foreign Affairs-Development Cooperation

BOTSWANA, BURKINA FASO, ETHIOPIA, NAMIBIA, RWANDA

Project: Multi-country programme on social science research in HIV/AIDS

A multi-year programme to support the social science research systems of five countries in sub-Saharan Africa in the search for more operational and client-oriented research approaches. 2005 saw the creation of a framework facilitating the coordination and management of the programme and of interventions to be co-financed at the national or regional level.

Area: Health

Partners: Amsterdam School for Social Science Research, Children Aid Ethiopia, Faith Victory Association Rwanda, Leids Universitair Medisch Centrum (LUMC), National Aids Committee Namibia, Permanent Secretary to the National AIDS Programme Burkina Faso, Polytechnic of Namibia, Radboud University Nijmegen, Rwanda National AIDS Control Commission, University of Botswana, University of Maastricht, VU Free University Amsterdam

Sponsors: Ministry of Foreign Affairs/Directorate Culture and Education, AIDS Fonds

BRAZIL

Project: Evaluating public health programmes

A one-week workshop for Netherlands Leprosy Relief (NLR) staff in Brazil to develop national capacity for evaluation of public health programmes, and leprosy programmes particularly, within the context of NLR-supported activities in Brazil.

Area: Education

Sponsor: Netherlands Leprosy Relief (NLR)

BURKINA FASO

Project: National health development plan evaluation

Mid-term evaluation of Burkina Faso's National Health Development Plan in order to assess progress in implementing the plan and identify problems and solutions for speeding up the implementation process.

Area: Health

Sponsor: Ministry of Health, Burkina Faso

Project: Workshop for the African Institute for Social and Economical Development (INADES)

Training of INADES country office staff from Burkina Faso, Democratic Republic of Congo, Rwanda, Togo, Niger, Cameroon, Ivory Coast and Chad in decentralization and governance, including good local governance, civil society advocacy and lobbying, power relations, multi-stakeholder approaches, inclusive citizenship, citizen participation, participatory budgeting, participatory monitoring and evaluation.

Area: Sustainable Economic Development

Sponsor: INADES

BURKINA FASO, MALI

Project: Development of anti-retroviral adherence-enhancing interventions

This 4-year research programme into the development of anti-retroviral adherence-enhancing interventions in Burkina Faso and Mali has begun with a partner assessment, coordination and consensus-building for the work plan and identification of national stakeholders.

Area: Health

Partners: University of Ouagadougou, Centre Muraz and National AIDS Council, Burkina Faso CESAC/ARCAD SIDA, National AIDS Programme and University of Bamako, Mali Medical Anthropology Unit of the Amsterdam School For Social Science Research (ASSR) and the Maastricht University, The Netherlands

Sponsors: Ministry of Foreign Affairs-Development Cooperation, AIDS Fonds

BURUNDI, RWANDA, DEMOCRATIC REPUBLIC OF CONGO

Project: Evaluation of IRAZ

Evaluation of the Institut de Recherche Agronomique et Zootechnique (IRAZ) of the Economic Community of the Countries of the Great Lakes Region (Burundi, Rwanda, Democratic Republic of Congo) in the context of political reconciliation and economic recovery initiatives, with the aim to identify opportunities for the revival of the Institute.

Area: Sustainable economic development

Partners: GECAD

Sponsor: Ministry of Foreign Affairs-Development Cooperation

CAMBODIA

Project: Curriculum development for tuberculosis control

Development and implementation of a 5-day workshop on curriculum development for a TB management course for district and provincial TB supervisors. The participatory workshop focused on building capacity in session outlines and course design.

Area: Education

Partner: TB Coalition for Technical Assistance (TBCTA)

Sponsor: National Centre for Tuberculosis and Leprosy Control (CENAT)

CAPE VERDE

Project: Technical assistance to the Ministry of Environment, Agriculture and Fisheries

Advising the Directorate-General for the Environment on a decentralized, inter-sectoral and participatory implementation of Cape Verde's environmental action plan (PANA II) with a focus on mainstreaming environmental concerns in development plans, organizational changes, capacity building and the development of management and monitoring tools.

Area: Sustainable Economic Development

Sponsor: Ministry of Environment Agriculture and Fisheries Cabo Verde

Project: Restructuring Agricultural Research

Assessment of the level of client orientation of the national agricultural research institute (INIDA) of Cape Verde, its human and financial resources and the applied research management system. Elaboration of scenarios for restructuring INIDA as an income-generating and client-oriented institute and as a viable part of the future national research and education system.

Area: Sustainable Economic Development

Sponsor: Ministry of Environment Agriculture and Fisheries Cabo Verde

CENTRAL AFRICAN REPUBLIC, KENYA, ZAMBIA

Project: Mainstreaming HIV/AIDS in conference of the Great Lakes Region 2005

Advisory and follow-up services in mainstreaming HIV/AIDS into the agenda of the international conference on peace and security, democracy and development in the Great Lakes region, organized by the Office of the Special Representative of the United Nations Secretary General for the Great Lakes region and the African Union.

Area: Health
Sponsor: UNAIDS

DEMOCRATIC REPUBLIC OF CONGO

Project: Technical assistance to HIV/AIDS programming

Technical assistance to Cordaid's HIV/AIDS Programme in the Democratic Republic of Congo, including the design of a start-up and capacity building workshop for Cordaid's local partners.

Area: Health
Sponsor: Cordaid

Project: Support to the training of health economists

Back-stopping mission to the École de Santé Publique in Kinshasa to support the health systems research proposals of students enrolled in health economics training.

Area: Education
Partners: École de Santé Publique (ESP), Cordaid
Sponsor: Cordaid

EGYPT

Project: Building gender SMART

Workshop on strategic gender mainstreaming, "Building Gender SMART", for UNDP gender focal points in the Arab region, as part of a larger UNDP initiative to mainstream, implement and monitor gender in its services and programmes.

Area: Social Development and Gender Equity
Sponsor: UNDP Regional Office for the Arab States

Project: Training module on quality assurance for tuberculosis control programmes

Development of a training module on quality assurance (QA), focusing specifically on service provision and management tasks within tuberculosis control programmes. The course addresses concepts, models and approaches in QA, developing and applying tools for assessing and monitoring quality in tuberculosis programmes, and the planning, advocating and implementation of QA strategies and initiatives within TB programmes with a focus on poverty and the client's perspective.

Area: Education
Sponsor: Ministry of Foreign Affairs-Development Cooperation

ETHIOPIA

Project: Securing land rights in Africa: can land registration serve the poor?

Research into land registration procedures underway in Ethiopia, Mozambique and Tanzania and their impacts on poorer groups. Identification of characteristics of the process and institutional governance which account for bias, with the aim of informing better design of policy and practice in future interventions to register land rights in Africa.

Area: Sustainable Economic Development
Sponsor: IIED – International Institute for Environment and Development London

Project: National Tuberculosis & Leprosy control programme Ethiopia

Permanent, in-country technical assistance for the World Health Organization in Ethiopia: implementation, expansion and quality of the DOTS strategy for TB and MDT therapy and decentralization for leprosy country-wide.

Area: Health
Sponsor: Royal Netherlands Embassy Ethiopia

ETHIOPIA, TANZANIA

Project: Economic evaluation of collaborative tuberculosis – HIV activities

Measurement of provider and patient costs of the collaborative TB/HIV activities implemented in Ethiopia from early 2004, and assessment of resource needs to scale up these activities in Ethiopia and other high HIV-prevalence, low-income settings. Preparation of a similar study in Tanzania.

Area: Health
Partners: WHO/TB Monitoring and Evaluation
Sponsor: WHO/TB Monitoring and Evaluation; Ministry of Foreign Affairs-Development Cooperation

FIJI, JAMAICA, MALAWI, NIGERIA

Project: Analysing Agricultural Science, Technology and Innovation Systems in ACP Countries

The CTA's Agricultural Science, Technology & Innovation Strategies Programme (ASTI) makes information on science, technology and innovation available to ACP policy makers and stakeholders to support their agricultural and rural development. It also aims to contribute to ASTI systems capacity building in ACP countries. KIT contributed to the programme by further developing the ASTI analytical framework and facilitating a series of four one-week regional training workshops for agricultural sector stakeholders and policy makers in Fiji, Jamaica, Nigeria and Malawi.

Area: Sustainable Economic Development

Sponsor: Centre technique de cooperation agricole et rurale (CTA)

FRANCE

Project: Development Training Review Women and Gender Equality/Paris

Preparation and implementation of gender training for UNESCO's culture section as part of a longer-term project to assist the organization to implement its gender mainstreaming policy.

Area: Social Development and Gender Equity
Sponsor: UNESCO – United Nations Educational, Scientific and Cultural Organization

FRANCE, SENEGAL

Project: Training in gender mainstreaming for UNESCO staff in Dakar and Paris

Learning needs assessment for the training exercise in gender mainstreaming and development, coordination and facilitation of a training programme for training workshops at UNESCO Headquarters for Education staff.

Area: Social Development and Gender Equity
Sponsor: UNESCO – United Nations Educational, Scientific and Cultural Organization

GHANA

Project: Market Queens of Ghana

Desk study and fact-finding mission in order to understand the role of market queens in food marketing in Ghana, assess the feasibility of promoting chain collaboration between farmers, traders and local authorities, and explore other strategies through which farmers can improve their market incomes.

Area: Sustainable Economic Development
Sponsor: Cordaid

Project: Joint venture for sustainable tuna fishing

Participatory assessment of a sustainable tuna fishing proposal for its pro-poor and development aspects; elaboration with key stakeholders of a pro-poor design for sustainable tuna fishery.

Area: Sustainable Economic Development
Sponsor: Ministry of Foreign Affairs-Development Cooperation

INDIA

Project: A multi-centre cohort study of reactions and neuropathy in leprosy (INFIR)

KIT has been involved in the INFIR Cohort Study, a unique multi-centre collaborative study on

prediction, detection, and pathophysiology of reactions and peripheral neuropathy in leprosy. This 6-year programme of research has been the largest of its kind in the history of leprosy research. It has fostered close research collaborations with several universities and international agencies around the world. The findings may have a profound impact on clinical and scientific understanding in this field and potentially also on clinical practice and future research.

Area: Health

Sponsor: LEPRO UK

Project: Gender and HIV Resource Package

The Inter-agency Task Team on HIV/AIDS and Gender assigned KIT to revize and produce a Resource Package on Gender and HIV/AIDS, including an operational guide, a review paper on integrating gender into HIV/AIDS programmes and fact sheets with concise information on gender-related aspects of HIV/AIDS.

Area: Social Development and Gender Equity

Partner: UN agencies

Sponsor: UNIFEM/IATT (United Nations Development Fund for Women)

INDIA, MADAGASCAR, ZAMBIA

Project: Evaluation of mother and child nutrition interventions

A thematic review to identify how the World Food Programme (WFP) can strengthen and scale up its Mother and Child Nutrition interventions. The review was based on country studies carried out in India, Madagascar and Zambia and Cuba and assessed how four key programming principles underlying effective nutrition programmes are implemented. Recommendations were provided that will help shape the implementation of WFP's food for nutrition policy.

Area: Health

Sponsor: World Food Programme

INDIA, SOUTH AFRICA

Project: Rights-based approaches to enhance equity and reduce poverty

In the context of the action research programme 'Developing Methodologies for Rights Based Approaches from an Actor-Oriented Perspective' undertaken in partnership with civil society organisations in South Africa and India, a workshop was organized to discuss the cross-regional case studies and methodological issues arising from

these and to provide a forum for networking on how to proceed on rights-based approaches.

Area: Social Development and Gender Equity

Partners: Centre for Applied Legal Studies and SAHAYOG

Sponsor: Ministry of Foreign Affairs-Development Cooperation

KENYA, MALAWI, UGANDA

Project: Quality of care from a client's perspective

Facilitation of a workshop to analyse qualitative research data and report on quality of care of tuberculosis services in Kenya, Uganda and Malawi. Development of guidelines and processes for improving the quality of health service delivery aimed at patients of TB programmes, programme managers and health service providers.

Area: Health

Partners: NIVEL, Regional Centre for Quality of Health Care (RCQH), Royal Netherlands Tuberculosis Association KNCV, USAID (Agency for International Development)

Sponsors: Ministry of Foreign Affairs-Development Cooperation, Royal Netherlands Tuberculosis Association KNCV

LEBANON

Project: Gender, Citizenship and Governance regional course

KIT and the Collective for Training and Research for Development (CRTD) co-organized and taught a ten-day workshop on gender, citizenship and governance with participants from Egypt, Yemen, Palestine, Syria, Lebanon and Morocco.

Area: Social Development and Gender Equity

Partner: Collective for Training and Research for Development (CRTD.A), Lebanon

Sponsor: Ministry of Foreign Affairs-Development Cooperation

MALAWI

Project: Support to Banja La Mtsongolo: Malawi Phase 2

Support to Banja La Mstongolo (BLM), Malawi's leading NGO in the field of sexual and reproductive health, to enhance the range of services provided, particularly with respect to vulnerable groups such as youth and the socially marginalized. In collaboration with BLM, a strategy was developed for providing youth-friendly services and voluntary counseling and testing.

Area: Health

Partners: Interact Worldwide

Sponsor: DFID

MALI

Project: Pogramme Support to the National Agricultural Research System Projet d'Appui IER (PAP-IER)

Support to Mali's national agricultural research institute and its current programme aimed at better linking agricultural research to the interests of its clients and at making it more cost-effective.

Technical assistance focused on the development of a management information and support system to systematically collect and analyse information on the progress of research and management activities.

Area: Sustainable Economic Development

Sponsor: Royal Netherlands Embassy Mali

Project: Rural economic development in Koulikoro

A 5-year project to support the rural economic development of Mali's Koulikoro region.

Area: Sustainable Economic Development

Sponsor: SNV Mali

Project: Learning platform

Development and implementation of a workshop with NGOs in Mali to facilitate reflection on the positioning of civil society in the decentralization process and develop a 2-year work plan for setting up a 'learning platform' involving strengthening of capacity, information exchange and documenting experience.

Area: Sustainable Economic Development

Partners: Alphalog Segou

Sponsor: ICCO

Project: Improved market access and agricultural innovation systems for smallholder farmers

This project aims at improving market access through better transformation and conservation techniques for agricultural products. Activities included up-scaling of existing technologies and development of quality management; bringing together partners in various chains in platforms to stimulate trade, knowledge exchange and innovation; action research and development on processing and commercialization of agricultural products; evaluation of several food-packing technologies; calculation of economic returns; formulation of new activities in the field of knowledge management and quality improvement for improved post-harvest treatment and transformation of agricultural

products; formulation of financing modalities for pro-poor innovation of chains.

Area: Sustainable Economic Development

Partners: IER – Institut d’Economie Rurale

Sponsor: Cordaid

Project: Training multi-stakeholder processes

Organization and facilitation of a training workshop on strengthening multi-stakeholder approaches for development in Mali. Subjects included: institutional framework for development, actor inventory and actor analysis, visioning and strategy development for multi-stakeholder processes, inclusive citizenship, functioning and transparency of partnerships, conflict resolution and participatory monitoring and evaluation

Area: Sustainable Economic Development

Sponsor: SNV Mali

Project: Improving policy formulation of sustainable land resource management to better benefit the rural poor

A regional knowledge exchange and information centre on environmental issues was set up at IER-Sikasso. Through platforms and working groups, actors exchanged experiences on erosion control and its integration in village territorial plans, soil fertility management and handling of conflicts on access to land and water resources.

Area: Sustainable Economic Development

Partners: IER Mali

Sponsor: Ministry of Foreign Affairs-Development Cooperation

Project: Strengthening service delivery for health

Strengthening the quality, efficiency and equity of health service delivery in Mali by facilitating collaboration between sector ministries and local government.

Area: Health

Sponsor: Ministry of Foreign Affairs-Development Cooperation

MOZAMBIQUE

Project: Agricultural support programme

Participation in the appraisal of a € 50 million proposal for a public rural extension system, with emphasis on the deconcentration of service provision, participatory planning and evaluation, farmer empowerment, outsourcing and involvement of the private sector.

Area: Sustainable economic development

Partners: IFAD-Mozambique, MINAG-ProAgri

Sponsor: IFAD

Project: Estimating the resource needs for the health component of the second poverty-reduction strategy

The objective of this project was to assist the Mozambique Ministry of Health to develop a resource estimation for the health component of the national poverty reduction plan PARPA II, based on the indicated health priority strategies, interventions and target setting. The initial phase focused on assessing the feasibility of the project and assisting the Ministry with preparations.

Area: Health

Sponsor: World Health Organization WHO

Project: Strategic Environmental Analysis training

Training course on the application of the Strategic Environmental Analysis Toolbox (SEAn) developed by AIDEnvironment and SNV for participants from different government and nongovernmental organizations.

Area: Sustainable Economic Development

Sponsors: SNV Nampula, ORAM (Organização Rural Para a Ajuda Mutua)

Project: Strengthening human resource development for sexual and reproductive health

Technical assistance to stimulate donor harmonization, with respect to reproductive health in particular, through sector-wide approaches. Assistance in the development, monitoring and evaluation of the UNFPA Country Programme and sub-programmes in Mozambique

Area: Health

Sponsor: UNFPA Country Office Mozambique

MOZAMBIQUE, RWANDA, TANZANIA

Project: Capacity building for client oriented service delivery CORMA

Capacity development in demand-driven service delivery in order to improve pro-poor service delivery in Sub-Saharan Africa. Activities include training to strengthen the capacities of participants to analyse multi-stakeholder rural innovation systems, identify options for more effective implementation of agricultural policies, strategies and action plans and facilitate and monitor organizational change processes.

Area: Sustainable Economic Development

Sponsor: Ministry of Foreign Affairs-Development Cooperation

NAMIBIA

Project: Strategic planning for Namibian association of people living with HIV/AIDS

The Ministry of Health and Social Services in Namibia identified the need to strengthen the Namibian organization for people living with HIV/AIDS, Lironga Eparu, and put the organization in a better position to play an active role in Namibia’s multisectoral response to HIV/AIDS. KIT is providing technical backstopping and guidance for the implementation of a draft strategic plan for Lironga Eparu.

Area: Health

Sponsors: Ministry of Health and Social Services, Namibia, Global Fund for HIV/AIDS, TB and Malaria

Project: Technical support to the Namibia HIV/AIDS Response Capacity Development Programme (HRCDP)

A stakeholder workshop held in 2005 with over 100 participants resulted in a revised logical framework and a strategic plan for the implementation of the HRCDP programme. Implementation began in the following result areas: 1) Effective and efficient institutional structures and processes in place for planning, managing and co-ordinating the response at central level; 2) Systematic mainstreaming of HIV/AIDS and TB into core functions in all sectors; and 3) Strengthened Responses at Regional Level. KIT is providing one senior technical assistant and one regional, long-term technical assistant.

Area: Health

Partners: Health Development Africa, STAKES

Sponsor: European Development Fund Namibia

Project: Support to the Namibian Tuberculosis Association (NAMTA)

Situation analysis and support in redefining the association’s mission and designing a 5-year strategic plan. NAMTA’s activities focus on community-based DOTS, building of a TB alliance and advocacy.

Area: Health

Sponsor: Global Fund

NEPAL

Project: Strengthening management and training capacity of the department of health services for the delivery of reproductive health services

Technical assistance to UNFPA and His Majesty’s Government (Nepal) in implementing a programme on strengthening management and training

capacity in the Department of Health Services for the delivery of sexual and reproductive health services.

Area: Health

Sponsor: UNFPA Country Office Nepal

NETHERLANDS

Project: Developing short module on implications of introduction of antiretroviral treatment (ARV)

Development of a short module for public health workers in developing countries on the consequences of ARV treatment for public health institutes, with a focus on human resources, financial consequences, the influence of community perception, and treatment adherence.

Area: Education

Sponsor: Ministry of Foreign Affairs-Development Cooperation

Project: "Politics of the possible": publication on gender and organizational change

In the period 1996–2000, Novib undertook a project entitled the Gender Route Programme aimed at bringing about organizational change enabling women and men to have equal representation, opportunities and contribution in organizations. KIT is analysing the experiences of the participating organizations from South Asia and the Middle East region for publication in a book on gender and organizational change.

Area: Social Development and Gender Equity

Partners: Oxfam International, KIT Publishers BV

Sponsor: NOVIB/Oxfam Netherlands

Project: From policy to practice – the implications of the Dutch Africa Memorandum 2003

In 2003, the Dutch long-term policy on Sub-Saharan Africa was formulated in the 'Africa Memorandum 2003 – Strong People, Weak States'. Themes included pro-poor growth through private sector development; conflict management and peace processes; investing in people; good governance and sustainable management of natural resources. The memorandum was updated in 2005. The Dutch Ministry of Foreign Affairs asked KIT to facilitate a series of workshops around the central themes of the Memorandum. These workshops were one of the inputs in the process leading to the formulation of the subsequent policy memorandum.

Area: Sustainable Economic Development

Sponsor: Ministry of Foreign Affairs-Development Cooperation

Project: Artemisia and Malaria

Research, information collection and discussion to facilitate knowledge sharing among Dutch stakeholders, culminating in a policy report for the Dutch Ministry of Foreign Affairs on the use of the herb Artemisia to treat malaria. The report gives an overview of current knowledge of, and experience with, Artemisia and of other on-going projects and plans of Dutch and international stakeholders.

Area: Sustainable Economic Development

Sponsor: Ministry of Foreign Affairs-Development Cooperation

Project: Review of SNV's organizational evaluation framework

Review of the existing evaluation framework in light of the organization's recent change in policy and strategy. Recommendations were given on improving the system in order to better answer to the needs of both the organization and the beneficiary organizations.

Area: Health

Sponsor: SNV

NIGERIA

Project: Redesigning of Shell Medical Services in Lagos

An in-depth assessment of 6 private health facilities in Lagos, to determine their capacity to be a preferred provider in a new health insurance scheme for Shell employees, families and pensioners in Lagos. The experience with HMOs in Nigeria will serve to develop a novel community-based health insurance fund in Nigeria. The project is carried out by PharmAccess Foundation on behalf of Shell Nigeria; KIT has been sub-contracted to coordinate the project.

Area: Health

Sponsor: PharmAccess Foundation

PAKISTAN

Project: Building up rights-based approaches to HIV/AIDS

KIT is part of a consortium implementing an EU-funded project to build rights-based approaches to HIV/AIDS in Pakistan. The project's objectives are the institutional development of Pakistan's HIV/AIDS consortia to enable civil society and NGOs to participate in public-private partnerships with the provincial, regional and national AIDS control programmes; and an increase in the contributions of civil society and NGOs by building their capacity

to plan and implement HIV prevention programmes. Within the consortium, KIT is responsible for capacity building activities, in particular the development and implementation of Training of Trainers modules for onward training to member NGOs in topics selected on the basis of a needs assessment.

Area: Health

Partners: Interact Worldwide

Sponsor: European Commission

RWANDA

Project: Identification study to support a new agricultural extension system

Participatory analysis of past experiences and current challenges related to agricultural extension systems; organization of two provincial workshops and field visits in 6 provinces and organization of a national workshop.

Area: Sustainable Economic Development

Sponsors: Belgian Technical Cooperation, Ministry of Foreign Affairs-Development Cooperation

SENEGAL

Project: Gender Training UNDP

Technical assistance to the UNDP Regional Bureau for Africa: a senior gender expert and core trainer organized a regional training workshop on gender mainstreaming strategy development for UNDP staff in the Africa region. The aim was to enable UNDP staff to strengthen their gender mainstreaming capacity, contributing to gender equality and women's empowerment in their respective country programmes.

Area: Social Development and Gender Equity

Sponsor: United Nations Development Programme (UNDP)

Project: Support to Community Driven Development

Training of Trainers on the 'Community Driven Development Stocktaking and Review Toolkit', for consultants and staff of World Bank projects. Development of a methodological note based on workshop experiences, for use in Senegal as well as in other countries. Adaptation of the toolkit to the Senegalese situation and development of a methodology for a donor workshop where a nation-wide local development programme was discussed. Backstopping to the Senegalese facilitators of this workshop.

Area: Sustainable Economic Development

Sponsor: World Bank

SIERRA LEONE

Project: Design Consultancy for Village and Ward Planning

Support to the programme 'Capacity development to strengthen social capital', known locally as GoBifo. Development of a method or 'field guide' for participatory planning at community and ward level that fits into the district planning cycle and that takes into account the specific post-war situation of Sierra Leone. Trust building, conflict management, inclusion, participation, multi-stakeholder, main streaming of HIV/AIDS, engagement of youths, information and communication and collective action were key words in the design.

Area: Sustainable Economic Development

Partners: ICARDS

Sponsors: Government of Sierra Leone, World Bank, World Bank Sierra Leone

SOUTH SUDAN

Project: Technical assistance to the National Tuberculosis Programme

Technical assistance and advice to the National Tuberculosis Programme of Southern Sudan and support in drafting short and medium term action plans, focusing on capacity building of staff at the Ministry of Health, expansion of community-based DOTS, quality assurance mechanisms for laboratory diagnosis and TB/HIV integrated action.

Area: Health

Partner: KNCV

Sponsor: USAID

SWAZILAND

Project: Strengthening the responses of municipalities to HIV/AIDS

In collaboration with SNV, UNDP and AMICAALL, development of a study proposal and work plan for assessing the impact on urban communities of the HIV/AIDS epidemic in Swaziland; identification of local responses; assessment of 'institutional responses'; identification of areas of attention for municipal authorities.

Area: Sustainable Economic Development

Partners: SNV, UNDP and AMICAALL

Sponsor: SNV

TANZANIA

Project: Access to markets for smallholders

Organization of a workshop on 'Learning from Implementing Pro-Poor Marketing Chains' with

smallholder farmers in Africa in order to help intermediary organizations to improve their capacity to better create market access for smallholder farmers.

Area: Sustainable Economic Development

Sponsors: Cordaid, Centre technique de coopération agricole et rurale CTA

Project: Feasibility study for the production of filler greens

A study was carried out to examine the feasibility of producing filler greens in Tanzania where the flower industry is one of the fastest-growing sectors. The study was carried out with the objective of designing a business partnership for the production of fillers that will add value to rose bouquets.

Area: Sustainable Economic Development

Sponsor: Ministry of Foreign Affairs-Development Cooperation

THAILAND

Project: Health systems research in leprosy

A workshop aimed at building participants' skills in developing and carrying out health systems research proposals related to leprosy.

Area: Education

Sponsor: Netherlands Leprosy Relief, Raj Pracha Samasai Institute, Thailand

UKRAINE

Project: Cost effectiveness of TB programmes

A comparative analysis of cost-effectiveness of TB detection and treatment methods in Kyiv and Mariopol city, Ukraine, before and after the project implementation of a DOTS based approach, to demonstrate that a Ukrainian version of the DOTS package could provide real improvements in TB services, and form the basis of a response to the growing epidemic.

Area: Health

Partners: Royal Netherlands Tuberculosis Association - KNCV

Sponsor: World Health Organization WHO - Regional Office for Europe

UGANDA

Project: Analysis of AIDS controversy in Uganda

A mission to Uganda was carried out in order to examine the controversy around HIV/AIDS policy in Uganda. The aim was to identify influential actors and factors in current HIV and AIDS policy and implementation; get more insight into the

approaches used in the civil society response to HIV/AIDS and sexual and reproductive health; and examine the manner in which vertical financial mechanisms influence health systems support.

Area: Health

Partners: Share-Net

Sponsors: Ministry of Foreign Affairs-Development Cooperation, Wemos

Project: Effects of HIV/AIDS on health workers

Collaborative research with Uganda Martyr's University (UMU) into the effect of HIV/AIDS on health workers in district hospitals in Uganda. Activities included establishing the study protocol, providing training for the UMU research team on conducting qualitative research and participation in carrying out interviews and focus group discussions as part of the research itself.

Area: Education

Partners: Uganda Martyr's University

Sponsor: Cordaid

Project: HIV/AIDS treatment and care

A qualitative and quantitative end-of-mission review of MSF Holland's programmes for preventing mother-to-child transmission and AIDS treatment and care in 3 regions of the Ukraine. Results, effectiveness, acceptability and sustainability were evaluated, as well as the readiness of the Ministry of Health and other partners to take over.

Area: Health

Sponsor: Médecins Sans Frontières Holland (MSF)

VIETNAM

Project: Developing strategies for human resource development

Development and dissemination of innovative tools and approaches for improved human resources development (HRD), including the development of an issue paper on retention strategies of staff and on approaches for capacity building in the context of decentralization.

Area: Education

Partners: Hanoi Medical University, Hanoi School of Public Health, NIPA - National Institute of Public Administration, tropEd

Sponsor: Ministry of Foreign Affairs-Development Cooperation

Project: Strengthening training capacity of primary health care management

Support for increasing the training capacity of

primary health care management (PHCM) at Hanoi School of Public Health. Development and implementation of a human resources development workshop to strengthen capacity of PHCM project members in human resources development in the health sector. Development and implementation of a workshop to discuss experiences with the implementation of the District Health Management course.

Area: Education

Sponsors: Hanoi Medical School, Ministry of Foreign Affairs-Development Cooperation

YEMEN

Project: Costing of the needs assessment of the health MDGs

Support for costing of interventions for achieving the health Millennium Development Goals (MDGs) in Yemen, in cooperation with the MDG technical working group of the Ministry of Public Health and Population in Yemen, WHO and UNFPA country offices. The work started with a resource needs estimation for the 10-year plan for reaching the MDG, followed by an estimation of the resource requirements for the 5-year Health Sector Plan.

Area: Health

Sponsors: Columbia University, World Health Organization WHO

Project: Pro-poor national health plan

Support to the development of a national policy and plan for poverty reduction to prepare for a MDG-supportive Poverty Reduction Strategy Paper, health reform and a 5-year plan of work. A situational analysis was made, and proposals for the planning processes, including an institutional framework and choices for future decision-making, were proposed.

Area: Health

Sponsor: World Health Organization WHO

ZAMBIA

Project: District health management course

After an external evaluation of the first phase of the District Health Management Course in Zambia, KIT has been contracted again by the CBOH/MOH Zambia to support NIPA in the preparation and implementation of a revised health management course aiming at mid-level managers in the Zambian health system.

Area: Education

Sponsor: Royal Netherlands Embassy Zambia

NON-SPECIFIC GEOGRAPHY

Project: Addressing sexual violence, including female genital mutilation in the Netherlands and in developing countries

Study aimed at forming partnerships for investigating and addressing female genital mutilation (FGM) in various countries. Activities included consolidating papers on research into FGM in the Netherlands, expanding contacts with WHO for the work on sexual violence, and strengthening the research management capacity in social science research and HIV/AIDS.

Area: Health

Sponsor: Ministry of Foreign Affairs-Development Cooperation

Project: Costing and economic evaluation of reproductive health

A collaboration between UNFPA and KIT to develop a practical guide and resource book for non-economists in both methods and material available on costs and cost-effectiveness of reproductive health. The guide book will be used either to support training or as a stand-alone reference for those working in reproductive health. The book will be tested through a workshop in Mozambique in 2006.

Area: Health

Sponsor: United Nations Population Fund (UNFPA)

Project: Global resource needs estimation for AIDS

Assistance to UNAIDS in estimating the global resource requirements for the AIDS response. This is a complex and sensitive task, given the multisectoral nature of a response covering many different areas (prevention, treatment, orphans and vulnerable children) and actors (UN, civil society, donors, governments in developing countries). Activities included technical assistance on the methodology of resource estimation, costing and the use of consistent and most up-to-date information; support to UNAIDS to solicit information and responses from different actors; and drafting of the final document for a wide group of stakeholders.

Area: Health

Sponsor: UNAIDS

Project: International Consortium for Research and Action Against health-related Stigma (ICRAAS)

KIT is home to the secretariat of the International Consortium for Research and Action Against health-related Stigma (ICRAAS), a group of institutes, organizations and individuals involved in research

and action aimed at reducing health-related stigma and its harmful consequences, including discrimination and social exclusion.

Area: Health

Sponsors: Aids Fonds, American Leprosy Mission (ALM), Cordaid, German Leprosy and Tuberculosis Relief Association, Leprosy Mission International (TLM), Nederlandse Stichting voor Leprabestrijding, Sasakawa Memorial Health Foundation.

Project: Development of best practices in sexuality counselling

A systematic review of the factors influencing the quality of sexuality counseling and its effects on health and behaviour.

Area: Health

Partners: World Health Organization and the London School of Tropical Medicine and Hygiene

Sponsor: Ministry of Foreign Affairs-Development Cooperation

Project: Regoverning Markets Phase 2 – Keys to inclusion of small-scale producers in dynamic markets

Regoverning Markets is a multi-region collaborative research project that is analyzing growing concentration in the processing and retail sectors of national and regional agri-food systems and its impacts and implications for rural livelihoods and communities. In the second phase of this project, KIT is coordinating the selection of 32 case studies, with the aim of identifying best practices in connecting small-scale producers and small and medium enterprises with dynamic markets.

Area: Sustainable Economic Development

Partners: Centre de coopération internationale en recherche agronomique pour le développement (CIRAD) in association with Institut National de la Recherche Agronomique (INRA), France; Centre for Chinese Agricultural Policy (CCAP), China; Corvinus University of Budapest (formerly BKAE), Hungary; International Institute for Environment and Development (IIED), UK; KIT Royal Tropical Institute, The Netherlands; Michigan State University (MSU), USA; Natural Resources Institute (NRI), UK; Regional Centre for Graduate Study and Research in Agriculture (SEARCA), The Philippines; RIMISP – Latin American Centre for Rural Development, Chile; Sustainable Development Policy Institute (SDPI), Pakistan; Tegemeo Institute of Egerton University, Kenya; University of Pretoria, South Africa; West and North Africa (TBC)

Sponsor: DFID, CORDAID, ICCO, CIDA

Project: Support to Netherlands Leprosy Relief (NLR)

KIT provides continuous technical support to NLR leprosy control programmes in areas such as policy development, training, research, advocacy and programme implementation in over 20 countries. Many of the leprosy projects are combined with tuberculosis control. The KIT Leprology unit collaborates with a wide range of partners worldwide.

Area: Health

Partners: International Leprosy Association (ILA), World Health Organization (WHO), Free University (VU) Amsterdam, International Federation of Anti-Leprosy Associations (ILEP), KNCV Tuberculosis Foundation

Sponsor: Netherlands Leprosy Relief (NLR)

Project: UNDP Strategic Training Retreat on Gender

In the context of the 2005 UNDP Global Gender Mainstreaming Capacity Programme, a strategic gender retreat was organized for UNDP regional gender advisors and representatives of headquarter units to establish common goals, strengthen capacities, evolve strategies, share resources and build networks to effectively implement and monitor gender mainstreaming in UNDP.

Area: Social Development and Gender Equity

Sponsor: United Nations Development Programme (UNDP)

Publications

BOOKS

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Kessler, J.J., Romijn, B., Pistorius, R.
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Heemskerck, W., Wennink, B.
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Langley, P., Mondjanagni, A., Fadé, B., Gbédo, J., Adamou, Z., Alidou, M., Baltissen, G.(ed.), Hilhorst, T.(ed.)
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Hardon, A., Fresle, D., Hodgkin, C.
World Health Organization and University of Amsterdam

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Mukhopadhyay, M., Appel, M., Bandopadhyay, N., Chakravarti, R., Bell, E., Enfield, S. and van Donck, M.
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Building effective local partnerships for improved basic social services delivery in Mali
Hilhorst, T., Bagayoko, D., Dao, D., Lodenstein, E., Toonen, J.
KIT, SNV Mali

Sector policy review tool: a guide for users and facilitators
Schreuder, B., Toonen, J.
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ARTICLES/REPORTS*

Can land registration serve poor and marginalised groups? Summary report
Kanji, N., Cotula, L., Hilhorst, T., Toulmin, C., Witten, W.
London. International Institute for Environment and Development (IIED)

Decentralisation and gender equity in South Asia – An issues paper
Mukhopadhyay, M.
Canada, International Development Research Centre (IDRC)

Developing a sustainable medicinal-plant chain in India: linking people, markets and values
Kop, Petra van de, Alam, Ghayur and Steenhuijsen

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Chapter in *Agro-food Chains and Networks for Development*. Ruerd Ruben, Marja Slingerland and Hans Nijhoff (eds.) New York. Kluwer Academic/Plenum Publishers

Economic impact of increased aid flows for HIV/AIDS in developing countries – Briefing note
Compernelle, P.

Amsterdam. The Royal Tropical Institute

The INFIR Cohort Study: assessment of sensory and motor neuropathy in leprosy at baseline

Brakel, W.H. van, Nicholls, P.G., Das, L., Barkataki, P., Maddali, P., Lockwood, D., Wilder-Smith, E.
Colchester, LEPR, 76, p. 277–295

The INFIR Cohort Study: investigating prediction, detection and pathogenesis of neuropathy and reactions in leprosy. Methods and baseline results of a cohort of multibacillary leprosy patients in North India

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Colchester, LEPR, 76, From the series: Lepr. Rev.

Partnership for sustainable leprosy control beyond 2005

Feenstra, P., Pannikar, V.(ed.)
Colchester, LEPR, 76, p. 194–197

Dynamiser la santé communale: construire des partenariats efficaces dans l'espace communal pour améliorer la qualité des services de santé

Hilhorst, T., Bagayoko, D., Dao, D., Lodenstein, E., Toonen, J.
KIT, SNV Mali

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Nicholls, P.G., Bakirtzieff, Z., Brakel, W.H. van, Das-Pattanaya, R.K., Raju, M.S., Norman, G., Mutatkar, R.K.
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* Selection of publications and articles authored or co-authored by staff at KIT Development Policy and Practice. For full list, or to download a publication, see: www.kit.nl/development.

Estimating the resource needs of scaling-up HIV/AIDS and tuberculosis interventions in sub-Saharan Africa: A systematic review for national policy makers and planners

Vassall, A., Compernelle, P.

Amsterdam, Elsevier, From the series: Health Policy.

KIT BIOMEDICAL RESEARCH

Projects

BANGLADESH

Project: Contact transmission and chemoprophylaxis in leprosy (COLEP)

A prospective (sero-) epidemiological study

Partners: Bangladesh/Danish Leprosy Mission, Bangladesh and Erasmus University Medical Center Rotterdam, the Netherlands

Sponsors: American Leprosy Mission, The Leprosy Mission

Project: Molecular side studies on samples collected from the COLEP study population

Partners: Bangladesh/Danish Leprosy Mission, Bangladesh and Erasmus University Medical Center Rotterdam, the Netherlands

Sponsors: American Leprosy Mission, The Leprosy Mission

BELGIUM, DENMARK, MOZAMBIQUE, SOUTH AFRICA, TANZANIA, UNITED KINGDOM AND ZIMBABWE

Project: Prevention of sanitary risks linked to rodents at the rural/peri-urban interface

Partners: University of Antwerp, Belgium; Danish Pest Infestation Laboratory, Denmark; National Institute of Health, Mozambique; South African Institute for Medical Research, South Africa; Pest Management Center, Sokoine University of Agriculture, Tanzania; Natural Resources Institute, United Kingdom; and Syngenta/Zeneca, Zimbabwe

Sponsors: European Union (EU)

BRAZIL

Project: Aplicação em campo dos testes de diagnóstico DAT e FAST para leishmaniose visceral canina no município de Belo Horizonte, Minas Gerais

Partners: Centro de Pesquisas René Rachou, Foundation Oswaldo Cruz (FIOCRUZ), Brazil

Sponsor: Foundation Oswaldo Cruz (FIOCRUZ)

Project: Sistema Quantitativo Buffy Coat (QBC) para a identificação de cães com *Leishmania chagasi* infectantes para o vetor *Lutzomyia longipalpis*

Partner: Federal University of Piauí, Brazil

Sponsors: Foundation for National Health (FUNASA), Ministry of Health, Brazil

BRAZIL, THE NETHERLANDS AND SURINAME

Project: Development and evaluation of new tools for the diagnosis of cutaneous Leishmaniasis, and the determination of the duration and efficacy of treatment performed in endemic (Brazil and Suriname) and non-endemic (the Netherlands) regions

Partners: University of Amazonas, Brazil; Academic Medical Center; Academic Hospital, Suriname

Sponsor: Netherlands Foundation for the Advancement of Tropical Research (NWO-WOTRO)

BRAZIL, SINGAPORE

Project: Early prediction of leprosy: a follow-up study

Partners: Department of Infectious Diseases, Tan Tock Seng Hospital, Singapore and Foundation Oswaldo Cruz (FIOCRUZ), Brazil

Sponsor: Netherlands Leprosy Relief (NLR)

BRAZIL, SURINAM, ECUADOR, THE NETHERLANDS

Project: Workshop to develop a joint EU grant proposal aiming at collaborative leishmaniasis research in the Amazon basin

Partners: Department Dermatology, Academic Medical Center, The Netherlands; Academic Hospital Surinam; Universidad de San Francisco de Quito, Ecuador; and Fundação de Medicina Tropical de Amazonas, Brazil

Sponsor: Netherlands Foundation for the Advancement of Tropical Research (NWO-WOTRO)

CUBA, COSTA RICA, EL SALVADOR, HONDURAS, NICARAGUA AND THE UNITED KINGDOM

Project: Epidemiology of haemorrhagic fevers leptospirosis and dengue in Central America A comprehensive, multidisciplinary study

Partners: Queens University, United Kingdom; Institute of Tropical Medicine 'Pedro Kouri', Cuba; Costa Rican Institute of Research and Education of Nutrition and Health (INCIENSA), Costa Rica; National Diagnostics Reference Center, Nicaragua; Central Laboratory 'Dr. Max Bloch', Ministry of Public Health and Social Assistance, El Salvador; and National Independent University of Honduras, Honduras

Sponsor: European Union (EU)

ETHIOPIA

Project: Field evaluation of a Fast Agglutination Screening Test (FAST) anti-leishmania antibody detection assay

Partner: Addis Ababa University, Ethiopia

Sponsor: World Health Organization (WHO)

Project: Serological diagnosis of Visceral Leishmaniasis

Batch quality control of liquid cultured antigen prepared in Ethiopia

Partners: Institute for Pathobiology, University of Addis Ababa, Ethiopia

Sponsor: World Health Organization (WHO)

FRANCE

Project: OIE Reference Laboratory for Leptospirosis

Partner: Office International des Epizooties, France

Sponsor: Office International des Epizooties

INDONESIA

Project: Determining leprosy transmission patterns and long-term efficacy of chemoprophylaxis (cohort study)

Partner: Hasanuddin University, Indonesia

Sponsor: Netherlands Leprosy Relief (NLR)

Project: Efficacy of Typhoid Fever vaccination in high endemic areas

Partner: Hasanuddin University, Indonesia

Sponsor: Hubrecht Janssen Foundation

IRAN, TURKEY AND ETHIOPIA

Project: Evaluation of Rapid Assays for Acute and Chronic Brucellosis

Partners: Babol Medical University, Iran; and Ege University and Yuzuncu Yil University, Turkey

Sponsor: Hubrecht Janssen Foundation

KENYA, THE NETHERLANDS

Project: Quantitative Nucleic Acid Sequence Based Amplification (NASBA) to monitor malaria drug resistance

Partners: Kenya Medical Research Institute (KEMRI), Kenya; bioMérieux, France; and Radboud University Nijmegen Medical Centre, the Netherlands

Sponsor: Technology Foundation (STW)

Project: Evaluation of a 2-day high dose of co-trimoxazole in the treatment of uncomplicated *Plasmodium falciparum* malaria in Kenyan children

Partner: Kenya Medical Research Institute (KEMRI), Kenya

Sponsor: Hubrecht Janssen Foundation

THE NETHERLANDS

Project: National Reference Laboratory for Leptospirosis

Partner: National Institute of Public Health and Environmental Protection (RIVM), The Netherlands

Sponsor: National Institute of Public Health and Environmental Protection (RIVM)

Project: Feasibility and requirements for investment for sustainable production of artemisinin for Artemisia-based Combination Therapy (ACT)

Partner: KIT Development, Policy and Practice, KIT, The Netherlands

Sponsor: Ministry of Foreign Affairs-Development Cooperation

Project: Sensing and Diagnostic on a Chip (MicroNed)

Partners: University of Wageningen; Technical University Eindhoven; Philips Research Department of Molecular and Biomolecular Engineering; ASM Lithography (ASML); Sentron Europe; and Plant Research International Wageningen, The Netherlands

Sponsor: Ministry of Economic Affairs, The Netherlands

NIGERIA, BRAZIL AND NEPAL

Project: Introduction of the *M. leprae* lateral flow test for leprosy control: A pilot project

Partner: Leprosy Control Programmes in Nigeria, Brazil and Nepal

Sponsor: Netherlands Leprosy Relief (NLR)

PERU

Project: Improved sustainable control, prevention and management of brucellosis in Peru: epidemiology, risk-factors and point-of-care diagnosis.

Partners: Hospital Nacional Daniel Alcides Carrion, Asociación Benéfica PRISMA, Universidad Peruana Cayetano Heredia, and Universidad Nacional de San Marcos, Peru

Sponsor: UBS Optimus Foundation

SUDAN

Project: Chloroquine and Sulphadoxine/Pyrimethamine assessment outcome in the

treatment of acute uncomplicated *Plasmodium falciparum* malaria in Gezira, Sudan

Partners: Blue Nile Research and Training Institute, University of Gezira, Sudan

Sponsor: Netherlands Foundation for the Advancement of Tropical Research (NWO-WOTRO)

Project: Transmission of visceral leishmaniasis in Eastern Sudan: studies on reservoir hosts and vectors

Partner: University of Khartoum, Sudan

Sponsor: World Health Organization (WHO)

Project: Capacity Building and contribution of control of tuberculosis in eastern Sudan.

Partners: University of Khartoum, Institute of Endemic Diseases, Sudan

Sponsor: European Union (EU)

SWITZERLAND

Project: WHO/FAO Collaborating Centre for Reference and Research on Leptospirosis

Partner: World Health Organization/Food and Agriculture Organization (WHO/FAO), Switzerland

Sponsor: World Health Organization/Food and Agriculture Organization (WHO/FAO)

TANZANIA, THE NETHERLANDS

Project: A comparative study on the sensitivity and specificity of malaria diagnostics: microscopy, rapid diagnostic tests and DNA/RNA detection methods.

Partner: Aga Khan University Hospital, Tanzania

Sponsor: Hubrecht Janssen Foundation

THAILAND

Project: Predicting the risks of mosquito-borne diseases from land-use change

Partners: Chang Mai University, Thailand; Catholic University of Louvain-la-Neuve, Belgium; and National History Museum, University of Manchester and University of Leeds, United Kingdom

Sponsor: European Union (EU)

UGANDA, RWANDA, IRELAND, BELGIUM, FRANCE, THE NETHERLANDS

Project: Infectious diseases Network for Treatment and Research in Africa (INTERACT)

Partners: Academic Medical Centre (AMC): Centre for Poverty-Related and Communicable Diseases (CPCD) Department of Infectious Diseases, Tropical Medicine and AIDS (ITA), Emma Children's Hospital, Department of Virology, IATEC Foundation, KNCV Tuberculosis

Foundation, PharmAccess Foundation, Erasmus Medical Center, and University Medical Center Utrecht, The Netherlands; Treatment and Research for AIDS Centre (TRAC), Centre Hospitalier Universitaire de Kigali (CHUK), Project Ubuzima (PU), Laboratoire National de Référence (LNR), and Programme Nationale Intégré de Lutte contre le Tuberculose, Rwanda; Infectious Diseases Institute (IDI), Institute of Public Health at Makerere University, and City Council of Kampala, Uganda; Trinity College, Ireland; and Institute for Tropical Medicine, Belgium

Sponsor: Netherlands-African Partnership for Capacity Development and Clinical Interventions against Poverty-related Diseases (NACCAP)

UGANDA, KENYA, SUDAN, CONGO, UNITED KINGDOM, FRANCE, THE NETHERLANDS

Project: Simplified rapid molecular diagnosis and characterisation of Leishmaniasis and Human African Trypanosomiasis (TRYLEIDIAG)

Partners: Institute for Tropical Medicine, Coris Bioconcepts, Belgium; University of Copenhagen, Denmark; Makerere University, Uganda; Kenya Medical Research Institute (KEMRI), Kenya; University of Khartoum, Sudan; Institut National de Recherche Biomédicale, Congo; and Inserm- Transfert, France

Sponsor: European Union (EU)

VIETNAM

Project: Development of a lateral flow test for detection of *Mycobacterium tuberculosis* in sputum from TB patients

Partners: Pham Ngoc Thach Tuberculosis and Lung Diseases Center, Vietnam

Sponsor: World Health Organization (WHO)

VIETNAM, THE NETHERLANDS

Project: Prevention, detection, monitoring and epidemiology of drug resistant *P.falciparum*, Pivax and mixed infections in Vietnam

Partners: Cho Ray Hospital, Vietnam; and University of Amsterdam, The Netherlands

Sponsor: Netherlands Foundation for the Advancement of Tropical Research (NWO-WOTRO) and Triodos Foundation

Project: Rapid detection of *Mycobacterium tuberculosis* in sputum and cultures by smelling of the headspace

Partner: Pham Ngoc Thach Tuberculosis and Lung Diseases Center, Vietnam

Sponsor: Mr. Willem Bakhuys Roozeboomstichting

NON-SPECIFIC GEOGRAPHY

Project: Initiative for Diagnostic and Epidemiological Assays for Leprosy (IDEAL)

Partners: Armauer Hansen Research Institute (AHRI), Ethiopia; London School of Hygiene and Tropical Medicine, United Kingdom; Colorado State University, USA; Aga Khan University, Pakistan; Erasmus Medical Center, University Medical Center Rotterdam, the Netherlands; and Foundation Oswaldo Cruz (FIOCRUZ), Brazil; and 25 other partners
Sponsor: Heiser Foundation

Project: Novel magneto-optical Biosensors malaria diagnostics (MOT-Test)

Partners: University of Exeter and Coventry University, United Kingdom; Philips Medical Systems, The Netherlands; Uppsala University, Sweden; Eurorad S.A., France; and Metis Instruments & Equipment, Belgium
Sponsor: European Union (EU)

Advisory Missions

BELGIUM

Project: Network meeting on International Research Ethics

Purpose: Inventory meeting/position taking.
Commissioned by: European Union (EU)

Project: Consultant's workshop on AFB (acid-fast bacilli)-microscopy and its EQA (external quality control).

Purpose: Review adequacy of current guidelines of AFB and EQA
Commissioned by: International Union against Tuberculosis and Lung Disease (IUATLD)

EGYPT

Project: Workshop on Management information systems, external quality assurance (EQA)

Purpose: Upgrading laboratory services in TB control, microscopy network support for TB reference laboratory
Commissioned by: KNCV Tuberculosis Foundation

RUSSIAN FEDERATION, FINLAND AND THE NETHERLANDS

Project: Prevention and control of communicable diseases in northwest Russia

Purpose: Strengthening the laboratory diagnostic capacity of penitentiary health care institutions in St. Petersburg and Pskov City, Russian Federation.
Partners: National Public Health Institute, Russian Federation; National Research and Development

Center for Welfare and Health (STAKES), Finland; and the Netherlands School of Public and Occupational Health (NSPOH)

Commissioned by: Netherlands School of Public and Occupational Health (NSPOH)

Sponsor: European Union (EU)

SWITZERLAND AND THE NETHERLANDS

Project: 5th Meeting of the Diagnostics Steering Committee of the Special Programme for Research and Training in Tropical Diseases (TDR), World Health Organization (WHO), Geneva, Switzerland
Purpose: Input as WHO Temporary adviser
Commissioned by: World Health Organization (WHO)

TANZANIA AND BELGIUM

Project: Training giant African rats as a diagnostic tool for the detection of tuberculosis in an early stage
Purpose: Input as adviser
Commissioned by: Anti Personal Mines Demining Product Development (APOPO), Belgium; Sokoine University of Agriculture, Tanzania; World Bank

UKRAINE AND THE NETHERLANDS

Project: Tuberculosis Prevention and Control – Ukraine, Kyiv and selected regions
Purpose: Assistance to Kyiv City Tuberculosis Control Programme in implementing the Directly Observed Treatment Short Course (DOTS) strategy for tuberculosis
Partners: Ministry of Health, Ukraine and the KNCV Tuberculosis Foundation, Netherlands
Commissioned by: KNCV Tuberculosis Foundation
Sponsor: European Union (EU)

SLOVAK REPUBLIC AND THE NETHERLANDS

Project: Strengthening the surveillance and control of communicable diseases in the Slovak Republic (Twinning project)
Purpose: Quality assurance advise and assistance for laboratories in the Slovak Republic.
Commissioned by: Netherlands School of Public and Occupational Health
Sponsor: European Union (EU)

Training INDONESIA

Project: International Course on Laboratory Methods for the Diagnosis of Leptospirosis
Location: Diponegoro University, Semarang
Period: 11–20 January 2005
Project: International Course on Laboratory

Methods for the Diagnosis of Leptospirosis

Location: Diponegoro University, Semarang
Period: 20 November till 13 December 2005

Scientific Publications*

Direct detection of *Staphylococcus aureus* mRNA using a flow through micro-array

Anthony, R.M., Schuitema, A.R.J., Oskam L., Klatser P.R. *Journal of Microbiological Methods* 2005; 60(1):47-54.
Acquisition of rifabutin resistance by a rifampicin resistant mutant of *Mycobacterium tuberculosis* involves an unusual spectrum of mutations and elevated frequency
Anthony, R.M., Schuitema, A.R.J., Bergval, I.L., Brown, T.J., Oskam, L., Klatser P.R. *Annals of Clinical Microbiology and Antimicrobials* 2005; 4 (1): 9 (doi:10.1186/1476-0711-4-9).

Prevention of leprosy using rifampicin as chemoprophylaxis

Bakker, M.I., Hatta, M., Kwenang, A., Benthem, B.H.B. van, Beers, S.M. van, Klatser, P.R., Oskam, L. *American Journal of Tropical Medicine and Hygiene* 2005; 72(4):443-448.

Genetic, household and spatial clustering of leprosy on an island in Indonesia: a population-based study

Bakker, M.I., May, L., Hatta, M., Kwenang, A., Klatser, P.R., Oskam, L., Houwing-Duistermaat, J.J. *BMC Medical Genetics* 2005, 6:40 (Doi:10.1186/1471-2350-6-40).

Spatial patterns of and risk factors for seropositivity for dengue infection

Benthem, B.H.B. van, Vanwambeke, S.O., Khantikul, N., Burghoorn-Maas, C., Panart, K., Oskam, L., Lambi, n E.F., Sombon, P. *American Journal of Tropical Medicine and Hygiene* 2005;72(2):201-208.

Cost-effectiveness of polymerase chain reaction versus Ziehl-Neelsen smear microscopy for diagnosis of tuberculosis in Kenya

Cleeff, M. van, Kivihya-Ndugga, L., Githui, W., Nganga, L., Kibuga, D., Odhiambo, J., Klatser, P.R. *International Journal of Tuberculosis and Lung Disease* 2005; 9(8):877-883

The role and performance of chest X-ray for the diagnosis of tuberculosis: a cost-effective analysis in Nairobi, Kenya

Cleeff, M.R.A. van, Kivihya-Ndugga, L.E., Meme, H., Nganga, L., Odhiambo, J.A., Klatser, P.R. *BMC Infectious Diseases* 2005; 5:III.

Application of direct agglutination test (DAT) and fast agglutination screening test (FAST) for sero-diagnosis of visceral leishmaniasis in endemic area of Minas Gerais, Brazil

Da Silva, E.S., Schoone, G.J., Gontijo, C.M.F., Brazil, R.P., Pacheco, R.S., Schallig, H.D.F.H. *Kinetoplastid Biology and Disease* 2005; 4:4, 5pp.

Sex-specific performance of the routine TB diagnostic tests

Kivihya-Ndugga, L., Cleeff, M. van, Nganga, L., Meme, H., Odhiambo, J., Klatser, P.R. *International Journal of Tuberculosis and Lung Diseases* 2005; 9(3):294-300.

Quantitative Nucleic Acid Sequence-Based assay as a new molecular tool for the detection and quantification of Leishmania parasites in skin biopsy samples

Meide, W.F. van der, Schoone, G.J., Faber, W.R., Zeegelaar, J.E., Vries, H.J.C. de, Özbel, Y., Lai A Fat, R.F.M., Coelho, L.I.A.R.C., Kassi, M., Schallig, H.D.F.H. *Journal of Clinical Microbiology* 2005; 43(11):5560-5566.

Plasmodium falciparum: Evaluation of a quantitative nucleic acid sequence-based amplification assay to predict the outcome of sulfadoxine-pyrimethamine treatment of uncomplicated malaria

Omar, S.A., Mens, P.F., Schoone, G.J., Yusuf, A., Mwangi, J., Kaniaru, S., Omer, G.A.A., Schallig, H.D.F.H. *Experimental Parasitology* 2005; 110:73-79.

Roushan MRH, Amin MJS, Abdoel TH, Smits HL. Application of a user-friendly Brucella-specific IgM and IgG antibody assay for the rapid confirmation of Rose Bengal-positive patients in a hospital in Iran
Omar, S.A., Mens, P.F., Schoone, G.J., Yusuf, A., Mwangi, J., Kaniaru, S., Omer, G.A.A., Schallig, H.D.F.H. *Transactions of the Royal Society of Tropical Medicine and Hygiene* 2005; 99:744-750.

Real-time Nucleic Acid Sequence-Based Amplification is more convenient than real-time PCR for quantification of Plasmodium falciparum

Schneider, P., Wolters, L., Schoone, G., Schallig, H., Sillekens, P., Hermsen, R., Sauerwein, R. *Journal of Clinical Microbiology* 2005; 43(1):402-405.

In press/accepted:

The use of macroarrays for the identification of MDR Mycobacterium tuberculosis

Brown, T.J., Herrera-Leon, L., Anthony, R.M., Drobniewski, F.A. *Journal of Microbiological Methods* 2005; in press.

Prevalence of Brucella Antibodies in Rural and Sub-Urban Communities in three provinces in Turkey: need for improved diagnosis and prevention

Kose, S., Smits, H.L., Abdoel, T.H., Ozbel, Y. *Journal of Infection* 2005; in press.

A need for clarification of the classification criteria for leprosy patients

Oskam, L., Bühner-Sékula, S. *International Journal of Leprosy* 2005; in press.

The dynamics of microscopic and submicroscopic Plasmodium falciparum gametocytaemia following treatment with sulphadoxine-pyrimethamine alone or in combination with artesunate

Schneider, P., Bousema, T., Omar, S., Gouagna, L., Sawa, P., Schallig, H., Sauerwein, R. *International Journal for Parasitology* 2006; in press.

Microsatellite analysis reveals genetic structure of Leishmania tropica

Schwenkenbecher, J.M., Wirth, T., Schnur, L.F., Jaffe, C.L., Schallig, H., Al-Jawabreh, A., Hamarshah, O., Azmi, K., Pratlong, F., Schönián, G. *International Journal for Parasitology* 2006; in press.

Use and misuse of a discount voucher scheme as a subsidy for treated nets for malaria control in Southern Tanzania

Tami, A., Mbatia, J., Nathan, R., Mponda, H., Lengeler, C., Armstrong Schellenberg, J.R.M. *Health Policy and Planning* 2005; in press.

* Selection, for full list see:
www.kit.nl/biomedical_research

KIT TROPENMUSEUM

Exhibitions

LICHTHAL

December 2004 – September 2005 Het Kwaad – All about Evil

Mankind's eternal struggle against evil.

December 2005 – September 2006 Dealing with the Gods – Rituals in Hinduism

An introduction to the many fascinating gods, rituals and customs of Hinduism.

PARK HALL

October 2004 – January 2005 Indisch Portret – Charles Sayers

The life and work of Dutch painter Charles Sayers (1901–1943).

March 2005 – January 2006 Yogya Silver, a New Javanese Art

Luxuriously decorated silver utensils, made in Yogyakarta (Java) around 1930 combine European objects with Javanese tradition.

TROPENMUSEUM JUNIOR

September 2003 – February 2006 Paradijs & Co.

An exhibition about Iran as it is today, with a thousand and one artefacts, stories, poems, aroma's sounds and tastes.

GALLERY

October 2004 – April 2005 Van Kolonie tot Republiek Indonesia in photos by Cees Taillie.

May – September 2005 Belanda Hitam – African soldiers in the Dutch East Indies

African Soldiers who served in the Dutch army in the Dutch East Indies during the 19th century.

October 2005 – January 2006 Light & Darkness

The very first exhibition of paintings and drawings by the Surinam artist Leo Glans (1911–1980).

KARTINI WING

November 2005 – January 2006 Ark of Hope

This maple wood chest that travels around the world is the symbolic depository of the Earth Charter. Decorated with religious and secular symbols, plants and animals it also contains books by children and artists featuring pictures and stories that describe a better world.

June 2005 – March 2006 Kids-at-Iran.nl

Presentation of drawings, (video) diaries, animated movies and poems made by children in Amsterdam

and Teheran participating in an exchange programme in the framework over Tropenmuseum Junior's exhibition Paradijs & Co. on Iran.

International Projects

INDONESIA

Project: Support of the Sintang Cultural Centre

Technical Assistance to the conceptualization and development of a cultural center with archives, library and exhibition space; research in the Netherlands concerning the history of Sintang; staff training in Sintang and in the Netherlands (2004–2006)

Partner: Bupati of Sintang District

Sponsor: Ministry of Foreign Affairs-Development Cooperation

Project: Museological cooperation with DKI Jakarta

Preparation of the second phase of cooperation with seven museums in Jakarta aimed at long-term museological cooperation and capacity building in the field of preservation and conservation techniques and policies, as well as exhibitions (2005–2008).

Partner: The Museum and Preservation Office of the Jakarta Capital City Administration

Sponsor: Ministry of Foreign Affairs-Development Cooperation (project preparation); Royal Netherlands Embassy, Jakarta (project implementation)

Project: Batik Belanda in Yogyakarta

Technical assistance and training to prepare an exhibition on batik belanda in Yogyakarta (2005–2006).

Partner: Karta Pustaka, Yogyakarta

Sponsor: Ministry of Foreign Affairs-Development Cooperation, Royal Netherlands Embassy in Indonesia, Jakarta

INDIA/SURINAME

Project: Bidesia

International research and exhibition project on migration and change in the Bhojpuri Region of India, in Suriname and the Netherlands (2004–2007).

Partners: GB Pant Social Science Institute Allahabad, IMWO/University of Suriname, Paramaribo.

Sponsors: HGIS-Culture Funds, Mondriaan Foundation, Prince Claus Fund, Ministry of Foreign Affairs-Development Cooperation

SURINAME

Project: Surinaams Museum

Technical Assistance and staff training to the 'Surinaams Museum' Foundation in Paramaribo

concerning conservation, preservation and documentation techniques, related to the construction of new reserves (2004–2005).

Partner: Surinaams Museum Foundation.

Sponsor: HGIS-Culture Fund, Ministry of Foreign Affairs-Development Cooperation

Project: Object ID

The project started to assist museums in Asia, Africa and Latin America in implementation of an internationally accessible and efficient information system which offers customs agencies, law enforcers and the art trade the means to establish whether an object was stolen or not. It has developed into easy to handle digital registration software of collections (2001–2003; 2004–2007).

Sponsor: Ministry of Foreign Affairs-Development Cooperation

INDIA

Project: Conservation training

Follow up project on conservation of objects in Lucknow, India; book proposal.

Partners: CCI – ICCROM course, NRCL-Lucknow

Sponsor: ICROM

ZANZIBAR

Project: House of Wonders Museum

The training of museum staff of the House of Wonders Museum and related institutions in the field of exhibition development and to prepare for the implementation of the various phases of this programme (2004–2006).

Partner: The National Museum of Zanzibar covers three institutes: The House of Wonders Museum, The Peace Memorial Museum, National History Museum. Other partner: PMDA in Kenya

Sponsor: Ministry of Foreign Affairs-Development Cooperation

KENYA

Project: National Museums of Kenya

Assisting the National Museums of Kenya in strengthening the National Museums of Kenya Support Programme which focuses on establishing a solid and durable management and financial base for the sustainable development of these museums (2002–2006).

Partner: Transtec

Sponsor: EU

SOUTH AFRICA

Project: District Museum, Capetown

Handing over of digitised copies of music recording from the 1950s, collected and recorded by Willem van Warmelo, to District Six Museum, Capetown.

Partners: Nederlands Instituut voor Beeld en Geluid; District Six Museum

Sponsor: Ministry of Foreign Affairs-Development Cooperation

IRAN

Project: KIDS-AT-IRAN.NL

Exchange programme in the framework of Tropenmuseum Junior's exhibition 'Paradijs & Co.' on Iran (2004–2006).

Partners: Kanoon Foundation (Teheran), IJfontein Interactive Media

Sponsors: Mondriaan foundation, NCDO, Amsterdams Fonds voor de Kunst and Shell Development Iran

IRAN

Publications

An oceanic mask?/Un masque océanien?

Duuren, D. van

Tribal: the magazine of tribal art 38, summer 2005, pp. 116–119

Fysische antropologie en menselijke resten in het Tropenmuseum

Duuren, D. van, Pereira, M.

Working report KIT Tropenmuseum

Collectors Collected. Exploring Dutch colonial Culture through the Study of Batik

Dartel, D. van

Bulletin 369, Amsterdam. KIT Publishers, 2005

Neffer Kambek, Indische Nederlanders in roerige tijden

Aeckerlin, T., Schoonenberg, R., Dijk, J. van (photo research and editing)

Amsterdam, KIT Publishers 2005

Dutch Colonial presentation Photographs

Dijk, J. van

Oxford Companion to the Photograph, Oxford Press, 2005 p. 133

Amsterdam-Jakarta. Twee tropische vondsten

Dijk, J. van, Boom, M. (Rijksmuseum)

NFG Nieuwsbrief nr. 49, dec. 2005 p. 16–17

Kwaad-aardige dieren

Faber, P.

Artis, 51-2, maart/april 2005, p. 58–61

Intruders (review)

Faber, P.

Museumtijdschrift Vitrine, nr 4, juni–juli 2005, p. 49

Cheri Samba

Faber, P.

Zuidelijk Afrika Magazine, december 2005

G.P. Rouffaer: autodidact en batikkenner

Hout, I. van

in *Indonesia, de ontdekking van het verleden*, ndang

Sri Hardiati en Pieter ter Keurs (eds.)

KIT Publishers 2005

Yoga Silver. Renewal of a Javanese Handicraft

Kal, P.W.H., Amsterdam, KIT Publishers 2005

Einteilen und Nachempfinden

Legêne, S.

Die Welt des Tibetischen Buddhismus. Mitteilungen

aus dem Museum für Völkerkunde Hamburg

Neue Folge Band 36. Hamburg 2005:1009-120

Wie een verentooi ziet, denkt de indiaan erbij.**Ontwikkelingssamenwerking en****beeldvormingsprocessen-de politiek achter de****tentoonstellingen in het Tropenmuseum**

Legêne, S.

Kleio jrg. 46:4, p. 25–30

Canon van verschil. Musea en koloniale cultuur in Nederland

Legêne, S.

Bezeten van vroeger. Erfgoed, identiteit en

musealisering, R. van der Laarse (ed.), Amsterdam

2005, p. 124–152

W.L. Idema, 'Boeddha, Hemel en Hel.**Boeddhistische verhalen uit Dunhuang' (review)**

Meulenbeld, B.

Bres, 232, juni/juli 2005

Oog in Oog met de Goden: Iconografische en Mythologische Schetsen van het Hindoeïsme

Meulenbeld, B.

India Instituut Bulletin, 2005

Van bron tot bron. Eindverslag van het onderzoek naar de collectie Marokkaanse Berbervoorwerpen van het Tropenmuseum

Saadouni, M.

KIT Tropenmuseum, juni 2005. Werkuitgave

Berbers voor beginners, bezoekersgids tentoonstelling WANA

Shatanawi, M.

KIT Tropenmuseum, mei 2005

Stilte! Niet storen! De slavernij is afgeschaft

van Stipriaan, A.

De Negentiende Eeuw, jrg. 29, nr. 1, p. 45–61

Tussen Goudkoorts en malaria, Wetenschappelijke expedities in Suriname

Vink, S.

Nieuwsbrief Nederlands Fotogenootschap, nr. 47 juli

2005 p. 22–23

Partnerships in Cultural Heritage. The International projects of the KIT Tropenmuseum in Amsterdam

van Beurden, J.

Bulletin 364, Amsterdam, KIT Publishers

De samenstelling van zilveren objecten uit Java

en Bali – Djokja zilver (research project ICN)

Hallebeek, P.B. (Commissioned by KIT

Tropenmuseum)

Willem van Warmelo's Music Archives.

Catalogue of digitalized records and recordings

of South African and other music from the KIT

Tropenmuseum Collection (Working Paper)

NIBG, Hilversum, The Netherlands

Cultural heritage and Illicit trade (web special)

KIT Information & Library Services/KIT

Tropenmuseum

KIT TROPENTHEATER**Programmes**

In 2005, KIT Tropentheater staged 194 events.

Regular Programme

72 performances by artists and groups from Latin America, Asia, Africa, the Arab region and the Mediterranean.

Festivals/Projects

20 performances by international artists in 5 festivals: *Amsterdam Roots Festival*, *Amsterdam China Festival*, *Mimouna*, *Noruz*, *Colour Dance*.

Youth Programmes

25 programmes for young people and children: films, plays and performances by international musicians and dancers.

Informative Programmes

18 informative programmes ranging from *Crime Passionel*, film makers from Brazil, Forum Cinema India, Middag in de Tropen (An afternoon in the Tropics, special arrangements), Expelling Evil, popular medicine, special events linked to the exhibition *All about Evil*, the Chime Congres.

Multidisciplinary Programmes

9 multidisciplinary programmes combining music, film, lectures and debates ranging from *Zwarte Tulp*, *Suri's in de Polder* en *Couscous en Appelmoes*.

Film Programmes

50 international films, screened largely in the framework of five festivals: *Cinema India*, *Cinema Turkije*, *Beeld voor beeld*, *Films rond de tentoonstelling van Het Kwaad*, *Cinema Brasil*, *Beelden uit de Balkan*.

Lectures

25 introductory lectures preceding performances in the KIT Tropentheater.

Radio Broadcasts**Concertzender**

Aditti Ensemble, 13 January

Birlikte Yasamak, 30 January

Françoise Atlan, 29 April

V.Kalavathy Avadooth, 13 May

Ilham al Madfai, 23 June

Abdullah Chhadeh & Nara, 23 June
Zijde, Staal en Brons, 29 September

NPS

Atlas Ensemble, 2 and 3 February
Sheikh Ahmed al Tunji, 10 February
Parissa, 12 February
Anouar Brahem Trio, 7 April
Baqsi & Zhyran Ensemble, 10 April
Zuhail Gezik All Stars Kids Orchestra, 14 April
Mayra Andrade, 17 April

Other

La Troupe Saaba St.African, 9 April 2005 (Salto)
Tumbabo/Randel Corsen, 1 June (VPRO)
Ensemble 'Turks- Afrikaans Fruit', 18 September (MTNL)

Sponsors in 2005

Structural support

The KIT Tropentheater received structural financial support from:

- Netherlands Ministry of Foreign Affairs
- Netherlands Ministry of Education, Culture and Science

Ad hoc Grants

The theatre received ad hoc grants from:

- ASN Bank
- Council of the Jewish Community in Morocco
- Ekeko museum restaurant
- Netherlands Film Fund
- Fonds voor de Podium Programmering en Marketing
- Municipality of Amsterdam
- Netherlands Culture Fund
- Medina Moroccan restaurant
- Mondriaan Foundation
- NCDO
- Dutch Program Foundation (NPS)
- Onze Wereld
- PAN Records
- PLAN Nederland
- Prince Bernhard Cultural Foundation
- Prins Claus Fund
- Sawadee Reizen
- Savvas – Greek restaurant
- SNS-Reaal fonds
- TNT
- VSB Fund

KIT INTERCULTURAL MANAGEMENT & COMMUNICATION

BHUTAN, BURKINA FASO, NIGER AND NEPAL

Project: Advisory Skills Training

Advisory skills training for SNV advisors in cooperation with local training institutes.

Partners: Association ORFED in Burkina Faso and Niger, ODC in Bhutan

Client: SNV

KIT INFORMATION & LIBRARY SERVICES

Collection

The collection of the KIT library consists of:

| | |
|--|---------|
| • Monographs | 295,000 |
| • Periodicals | 21,000 |
| • Maps | 26,000 |
| • Atlases | 900 |
| Digital collection: | |
| • Full text periodicals via ScienceDirect | 1,700 |
| • Other full text periodicals and websites | 1,300 |
| • Articles Dbase | 47,800 |
| • Abstracts on CD-ROM | 155,000 |

Capacity Building Projects

BURKINA FASO

Project: Information networking in the field of Decentralization and Local Development

Networking and capacity building for improved accessibility of information.

Partners: Direction Générale de la Décentralisation, Ministère de l'Administration Territoriale et de la Décentralisation (DG-DCL). Coordination Nationale de la Décentralisation (CND) and Deuxième Programme National de Gestion des Terroirs (PNGT-II)

GHANA

Project: Strengthening the information services of the Ghana Agricultural Information Network Systems (GAINS)

Development of a virtual library and web presentations for the network partners.

Partners: Institute for Scientific and Technological Information (INSTI), Ghana Agricultural Information Network System (GAINS), International Institute for Communication and Development (IICD), Technical Centre for Agricultural and Rural Cooperation (CTA) and the Food and Agriculture Organisation (FAO)

INDONESIA

Project: Development of library and documentation centre for the Sintang Cultural Centre

Capacity building of library and IT staff to improve services.

Partners: Kantor Bupati Sintang, Kantor Arsip dan Perpusakaan; KOBUS Cultural Centre

MALI

Project: Information networking in the field of Decentralization

Networking and capacity building for improved accessibility of information.

Partners: Point Sud Mali, Northwestern University, Boston

MOZAMBIQUE

Project: Problem based learning libraries at the Catholic University of Mozambique

Capacity building for the establishment of libraries for problem-based education in 6 faculties.

Partners: Catholic University of Mozambique

SURINAME

Project: Rehabilitation Library Surinaams Museum

Capacity building for the rehabilitation the library of the Suriname Museum.

Partner: Stichting Surinaams Museum

TRINIDAD

Project: Strengthening information services of network partners Caribbean Agricultural Research and Development Institute

Improving operations of agricultural information services in member states.

Partners: Caribbean Agricultural Research and Development Institute

ZANZIBAR

Project: Rehabilitation of the library at the House of Wonders

Rehabilitation of the museum library, capacity building, restoration of cultural heritage collection.

Partners: Directorate of Archives, Museums and Antiquities (DAMA).

NON-SPECIFIC GEOGRAPHY

Project: Leap-impact partnership

Developing methods for self-monitoring and for the evaluation of resource-poor information services in developing countries.

Partners: Technical Centre for Agricultural and Rural Cooperation (CTA) and the International Institute for Communication and Development (IICD).

Project: Virtual Knowledge Community (VKC) – iManagement

Information professionals from KIT and 40 counterparts worldwide communicate online about their profession in a virtual knowledge community (VKC). VKCs provide a knowledge and information-sharing tool to strengthen development practices in both South and North.

Partners: Information professionals in the field of development

Heritage Projects

Project: KIT Erfgoed Extra (Heritage Plus)

Restoration and preservation of Dutch colonial documentary cultural heritage: including the construction of a climate-controlled depot to preserve rare and unique documents.

Partners: Netherlands Ministry of Foreign Affairs and Netherlands Ministry for Education, Culture and Science

Information Products

Project: Exchange on HIV/AIDS, Sexuality and Gender

Quarterly newsletter in English, French and Portuguese for health workers and project staff working in the field of HIV/AIDS, sexuality and gender in developing countries. Published in 2005: two issues under the old name of Sexual Health Exchange; two issues combined under the new name Exchange on HIV/AIDS, Sexuality and Gender.

Partners: Novib, SafAIDS, GTZ

Project: Agriculture and Environment for Developing Regions (TROPAG)

Bibliographic database comprising abstracts from key international literature on agricultural and environmental issues in developing countries; CD ROM and Web version; in English. Published in 2005: two updates.

Partners: CAAS, NISCAIR, Ovid

Project: Gender, Society & Development

A book series of critical reviews and annotated bibliographies for professionals in the field of gender and development. Published in 2005: Vol. 8: Gender & Health

Partners: Oxfam

Project: Internet Specials

Internet presentations of the latest publications, activities en internet resources on a variety of issues in international development. New additions in 2005: Farmer Organizations, Gender & ICT4D, Heritage & illicit trade, Microfinance.

Partners: Various partners

Publications/Articles

Information Management Partnerships for development: some experiences and virtual perspectives

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