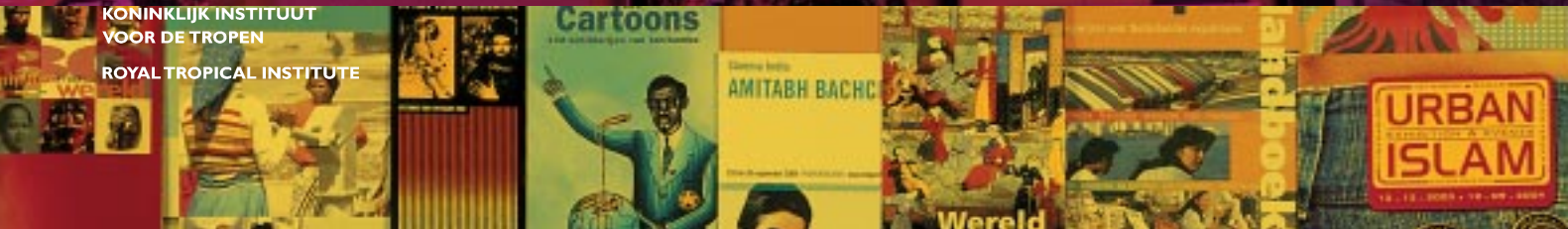




KONINKLIJK INSTITUUT
VOOR DE TROPEN
ROYAL TROPICAL INSTITUTE



Building Knowledge for Development, Health and Culture

Annual Report 2004 94th Edition



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KONINKLIJK INSTITUUT
VOOR DE TROPEN
ROYAL TROPICAL INSTITUTE

Building Knowledge for Development, Health and Culture

Annual Report 2004 94th Edition



2 Foreword

United Nations
Millennium Programme
in United Nations Plaza
New York, N.Y. 10017

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PRESS NOW

IKV { TOLKRAANDE IN VRIJHEID
PERSISTENT IN PEACE

**KENNIS KRING
AMSTERDAM**



ROUND TABLE TOUR 2004
CHINA • NEPAL • INDIA • UNITED ARAB EMIRATES • OMAN • YEMEN
SAUDI ARABIA • JORDAN • SYRIA • TURKEY • EUROPE

KITA
KONINKLIJK INSTITUUT
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The Royal Tropical Institute (KIT) in Amsterdam has a broad range of clients from both the Netherlands and abroad. Not all of them are aware of the multiplicity and diversity of the Institute's activities. KIT's stated mission is 'to contribute to sustainable development, poverty alleviation, and cultural preservation and exchange' and its knowledge and skills are available to individuals, organizations and partners who are active in these areas. This report therefore gives you a broad picture of the activities of the Institute as a whole in 2004. Perhaps that will rouse your curiosity, so that in the future we can provide you with an even better and broader range of services.

In its daily practice, KIT makes its knowledge and skills available through academic and non-academic publications, training courses, advisory and information services, cultural heritage management, and cultural events, such as exhibitions and performances.

The Institute's historic headquarters in Amsterdam is increasingly a venue for discussion forums and meetings. In 2004, over a hundred students spent time at KIT as part of a Masters degree or other course of study, or on work placement. More than 145,000 people visited the KIT Tropenmuseum, over 30,000 enjoyed performances at the KIT Tropentheater and 20,000 attended a variety of conferences and meetings. More than 1300 people participated in training programmes offered by KIT Intercultural Management & Communication.

The Institute also welcomed many virtual guests: the KIT Information & Library Services website alone scored more than 16,250 hits, while the websites of other departments

scored a total of 210,000 hits. More than 100,000 books from KIT Publishers went over the counter and seven issues of the magazine *samsam* were published, reaching 500,000 children in the Netherlands and Suriname. Diagnostic tests from KIT Biomedical Research were used 400,000 times to determine whether people were suffering from serious tropical diseases. The KIT building now houses six other organizations with a total of more than 100 staff members, while the Tropenhotel welcomed more than 30,000 overnight guests.

The Royal Tropical Institute employs around 450 people and, as an association, welcomed a growing number of new members in 2004. It is partly thanks to their efforts that the Institute takes part in many large and interesting networks and is a stakeholder in many organizations. The up-to-date knowledge that the Institute acquires through these contacts, and the cooperation it enjoys with such a wide variety of people and cultures, are a constant source of inspiration as we seek to achieve our aims. In addition to these external contacts, there are networks within KIT as well. None of the departments work in isolation but are always valued members of the KIT team. The departments and staff discuss and check issues in a multi-disciplinary environment. This is KIT's real added value.

This annual report therefore projects a certain optimism. Optimism not only about the way the Institute functions and its financial results, but also about the opportunities we see, slowly but surely, to achieve the UN's Millennium Development Goals. Poverty reduction, good education, food security, accessible health care, good governance and a

fair distribution of rights are issues that governments and organizations worldwide are now addressing.

The Institute was set up in 1910 on the initiative of a number of large Dutch companies. It is encouraging that the private sector is showing a growing affinity with our work. That interest leads of course to new questions, but also to new kinds of answers: after all, the sustainable development of countries and economies presents specific challenges. It is often difficult for companies to operate in countries where there is no or limited economic growth. The infrastructure required to produce and to obtain licences or credit is often lacking or has hardly got off the ground. The knowledge and skills needed to develop competitive products, for which there is a demand and which can be exported to other countries, are frequently inadequate. To be able to call, increasingly and successfully, on the experience of companies from the Netherlands and elsewhere, means tapping into a new and important pool of knowledge.

The Royal Tropical Institute is proud to be active in this field, together with so many individuals and organizations from so many disciplines, and to be able to produce demonstrable results.

We hope to see you soon at KIT!

Dr Jan Donner
President





4 KIT at a Glance

KIT Governance		
Council of Members		
Board of Directors		
Executive Board		
Development and Health	Culture	Information and Communication
KIT Biomedical Research KIT Development, Policy & Practice	KIT Tropenmuseum/Tropenmuseum Junior KIT Tropentheater	KIT Intercultural Management & Communication KIT Information & Library Services
Service Departments		
Finance, Control & Facilities	Personnel, Organization & Information	Corporate Communication
Holdings (100 per cent)		
KIT Publishers	Stichting Internationaal Centrum (contract NH Tropenhotel)	

The Royal Tropical Institute (KIT) is an independent centre of knowledge and expertise in the areas of international and intercultural cooperation. The aims of KIT are to contribute to sustainable development, poverty alleviation, and cultural preservation and exchange. Within the Netherlands, it seeks to promote interest in and support for these issues.

KIT conducts research, organizes training activities, and provides consultancy and information services. Central to KIT's approach is the elaboration of practical expertise in policy development and implementation. KIT stewards cultural heritage, organizes exhibitions and other cultural events, and provides a venue for meetings and debate.

A key objective underlying KIT's work is to enhance and exchange knowledge of and understanding for different cultures.

KIT is a not-for-profit organization that works for both the public and the private sector in collaboration with partners in the Netherlands and abroad (*Mission Statement*).

Basic facts

- KIT is an institute for international, economic and intercultural cooperation, operating between theory and practice and between policy and implementation.
- KIT advocates an integrated approach that reflects diversity and works towards one clear aim: to produce workable solutions to the challenges of sustainable development and international poverty reduction.
- KIT was founded in 1910 as the 'Colonial Institute' to study the tropics and to promote trade and industry in the (at that time) colonial territories. It was founded on the initiative of a number of large companies, with government support, making it an early example of a public-private partnership.
- The Institute has the statutory form of an association with private and corporate members.
- KIT is a not-for-profit organization. The Institute offers a broad range of services and products, some of which are paid for by the general public: museum, theatre, books, training, etc. Other services and products are purchased or commissioned by governments, companies, non-governmental organizations (NGOs) and international organizations; some 40% of KIT's activities are financed by the Dutch government under annual production agreements.
- KIT has a turnover of approximately € 40 million and employs around 450 people. Half of its staff work on international projects.
- Since 1926, KIT has been housed in a historic building specially designed by the architect J.J. van Nieuwerkerken and his son. The building is adorned with decorative features and symbols referring to different cultures of the world and the colonial history of the Netherlands.

KIT News

1 2 3 4 5 6 7 8 9 10 ...

Higher hurdles for local producers in developing countries

22-11-2004
Globalization often obstructs developing countries' access to the world market. The question what farmers and businesses in the South can do about the new obstacles is crucial, both for economic survival and for development and poverty reduction. This issue is the focus of the International Regoverning Markets Seminar, organized by KIT on November 16, in Amsterdam.
[more >>](#)



Learning to decentralize

22-11-2004
This fall, KIT and the International Agricultural Centre (IAC) of the Wageningen University are offering a special three-week course on decentralization and local governance for participants from eight Francophone African countries.
[more >>](#)



22-11-2004
How do you make the people in India understand the importance of hygiene? UNICEF-India employees in India on this subject have been asked for their advice.
[more >>](#)

- KIT News**
- Development News
- Press Releases
- KIT Projects Insight
- KIT-Insight

Prins Bernhard 15-12-2004 <<

Met het overlijden van Prins Bernhard op 1 december is verloren het KIT zijn eerste erevoorzitter. Op voordracht van Koningin Wilhelmina trad de Prins in 1936 als zodanig aan bij wat toen nog het Koloniaal Instituut heette. Hij bekleedde de functie tot 1988, in werk jaar Prins Claus hem opvolgde. Lijdzaamheid, betrokkenheid van Prins Bernhard bij het instituut is een illustratie voor zijn belangstelling voor internationale samenwerking en andere culturen.



Het erevoorzitter van het KIT is overleden. Het betreft als Prins Claus vanuit hun gedachtevenementen van het Instituut.

Op 17 oktober ingestelde werd Prins ontving hij kreeg een het hofdeur.



Royal Tropical Institute zaterdag 13 november 2004

Yi Ja-ram
Een gezongen gedicht vol

zondag 14 november 2004
Ljiljana Buttler - Uity
De Ella Fitzgerald van het

dinsdag 16 november 2004
Hot Turkey
Succesvol cultureel onder

woensdag 17 november 2004
Cold Turkey
Debat over de toetreding B

woensdag 17 november 2004
Who's afraid of Turk
Debat over Turks EU-lidma

zaterdag 20 november 2004
Kleur in de Surinaam
IBS Colloquium

zaterdag 20 november 2004
Odemba OK Rumba
Congolese rumbamuziek

dinsdag 23 november 2004
Jápon
Leven op de rand

woensdag 24 november 2004
Jápon
Leven op de rand

donderdag 25 november 2004
De as van de herinne

KIT INSIGHT

[Current Issues](#) | [International Cooperation](#) | [Publications](#) | [Upcoming Events](#)

September 2004

KIT-Insight is the quarterly digital international newsletter of the Royal Tropical Institute (KIT), independent centre of knowledge and expertise in the areas of international and intercultural cooperation.

More on our website:

- > [About KIT](#)
- > [KIT Agenda](#)
- > [International Agenda](#)
- > [News](#)
- > [Library](#)
- [Projects](#)
- [Links](#)

CURRENT ISSUES

Dear Madam, Sir
This is the first issue of **KIT-Insight**, the new international digital newsletter of the Royal Tropical Institute (KIT) in Amsterdam. In the past you have indicated to be interested in our activities in the field of international and intercultural cooperation. With this quarterly e-zine we will keep you informed about projects, publications and current developments in KIT. We hope KIT-Insight will prove to be relevant to your work.
KIT, Amsterdam, The Netherlands



Sonia Gandhi praises KIT-project at global AIDS conference

6 The Institute in 2004

The year 2004 was a good one for KIT in many respects. The museum and the theatre attracted large numbers of visitors to their exhibitions and performances. Other KIT departments succeeded in improving their international profile through a growing output of project advice, research, training courses, publications, etc. The Institute reinforced its position as a knowledge and expertise centre for international and intercultural cooperation.

This development was reflected in a larger turnover. Policy initiatives aimed at sounder financial management continued to bear fruit. In 2003, the Institute took a big step forward by reorganizing its financial infrastructure, and in 2004 it was able to close the year with an operational surplus.

KIT on the way to 2010

All these developments are essential for the future of the Institute. Last year, KIT agreed to a number of strategic objectives, now summarized in the memorandum *KIT 2005–2010: Future Directions in Development* which is geared towards increasing the added value of the individual departments as well as the synergy between them, so as to make the Institute alert, flexible, resilient and sustainable. This course is to ensure that KIT is known to governments, companies, fellow institutes, the media and the general public as a knowledge institute.

This course is clearly outlined in the introduction to the memorandum. 'The world

around KIT is changing. These changes mean that the Institute, or parts of it, are coming under pressure. In an organization with such a wide variety of products and activities, a number of questions then arise: Which of these products and activities are sustainable in the long term? Which can be continued in a different form? Which new activities should and could be developed? What competitors should KIT take into account and in which areas should the Institute react, change and adapt proactively in the future?'

The memorandum takes as its starting point KIT's mission, which was reformulated in 2002. The mission is structured around five main lines along which the Institute wishes to develop in the coming period:

- **KIT – knowledge institute:** a systematic focus on generating, applying and disseminating knowledge and making it accessible.
- **KIT – more than the sum of its parts:** priority for an interdisciplinary and multidisciplinary approach.
- **KIT – network partner:** strategic alliances

and partnerships can increase the impact of activities.

- **KIT – heritage and culture:** greater emphasis on KIT's position as a heritage institution.
- **KIT – growth in turnover and capital:** growth and cost-covering activities create the financial scope for innovation and sustainability.

In 2004, the Institute made a good start on integrating these lines into the operational and development plans of the various departments.

To ensure that these developments proceed as intended, KIT attaches great importance to a transparent system of management and supervision. In 2004, the Institute worked on improving the way the Management Team, the Board of Directors and the Council of Members function, and an international Advisory Board was set up.

A changing environment

The environment in which the Institute operates was subject to further changes in 2004.

A Royal Institute

The Royal Tropical Institute was deeply saddened to hear of the death of Prince Bernhard of the Netherlands on 1 December 2004. With the Prince's death, the Institute lost its first Honorary President. The Prince took on the position, at the request of Queen Wilhelmina, in 1938 at what was then called the Colonial Institute. He retained it until 1988, when Prince Claus succeeded him.

The Honorary Presidency of a member of the Royal Family symbolizes the close ties between the Institute and the House of Orange. But the position is more than symbolic. From their own personal interests and viewpoints, Prince Bernhard and Prince Claus used the Honorary Presidency to contribute to issues affecting the Institute's fields of operation.

Her Royal Highness Princess Máxima has been the Patroness of the Institute since December 2004.

The security situation around the world played a prominent role, helping to determine the agenda for international cooperation. This, together with the question of failing states, made it clear that the security dimension cannot be ignored when addressing development issues. Debates on the link between development and security showed that new challenges are emerging, calling for a renewal and reorientation of international cooperation.

Questions about renewal and reorientation also arise in other areas. After serious natural disasters like the earthquake in Bam, Iran, at

Christmas 2003 and the tsunami in Asia exactly one year later, more attention was focused on the relationship between emergency aid and reconstruction and the need for more national and international coordination. But these questions are also relevant in considering the impact of globalization. Politics, the economy and culture are becoming increasingly interwoven, with information and communication technologies (ICTs) providing a super-highway for information, different viewpoints and entertainment. The benefits of increased contact are tempered by more threatening developments: cultural uniformity, the more rapid spread of diseases, the unexpected effects of privatization, and growing tensions in society. Some countries get left behind and do not benefit from more liberalized trade flows. A number of these developments are also having an impact on Dutch society and affect the work of the Institute. The issue of how people from different religious and cultural backgrounds are to integrate was high on the agenda in 2004.

In this dynamic situation there is a need for people to reflect, to come together and to develop an integral approach that does justice to these differences. Independent knowledge of and expertise on international issues, development in a broader sense and mutual cultural understanding are crucial. KIT's mission and approach therefore continue to be as relevant and topical as ever.

Changing development cooperation

Since it was set up in 1910, KIT has been an association and, as an organization

established under private law, sets its own policy and agenda. However, the Netherlands' position with respect to developing countries, the policy of the Dutch government and the funds made available to implement that policy are important to the way the Institute functions. In 2004, the policy of the Minister for Development Cooperation was fleshed out. Its main objective continued to be poverty reduction. Minister Agnes van Ardenne focused on making the Dutch development effort better and more efficient. With this in mind, she encouraged partnerships with civil-society organizations and knowledge institutions in rich and poor countries.

In this context it is relevant that closer attention was paid in 2004 to the structure, management and funding of the Dutch development sector. The key words in this discussion – which the sector itself initiated – are measurability, transparency, coordination and cooperation. One interesting outcome was that a sectoral organization, *Partos*, was set up. KIT joined *Partos* and is contributing to its development and the evolution of ideas on the future of development cooperation by taking part in work groups.

An area that has received a great deal of attention in development policy is cooperation with the private sector. The objective is to expand the role of the business community in development cooperation, both in the Netherlands and elsewhere. The underlying idea is that, in developing countries too, the private sector is crucial to the process of economic development. Through contacts,

Princess Máxima
HRH Princess Máxima of the Netherlands became the Patroness of KIT in 2004.



Amina Mama lecture
Culture & Citizenship. This was the subject of a lecture given in June by gender expert Amina Mama, who in 2004 held the Prince Claus Chair for Development and Justice. The meeting was organized in cooperation with the Institute of Social Studies in The Hague and the University of Utrecht.



Forum function
In 2004, KIT fulfilled its function as a forum for debate and knowledge exchange in its specialist fields both in its own right and by providing a discussion platform for third parties.

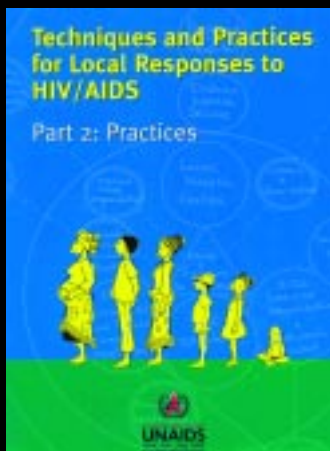
Remarkable building
The Institute is housed in its own historic building that dates from 1926 and which has its own unique style, with decorations and symbols that refer to different cultures from all over the world as well as the colonial history of the Netherlands. In 2004, *An Amsterdam Landmark* was published about the building.



Millennium Development Goals
The Millennium Development Goals form the cornerstone of KIT's policy and activities. These international agreements are aimed at halving poverty in the world, reducing hunger and infectious diseases, and improving education, health care, and environmental protection by 2015.

Aids

HIV/AIDS poses an enormous threat to Africa's development. There are no sound preventative and treatment programmes and the way in which the social and economic consequences of the epidemic are being handled is inadequate. The continent is on the brink of being thrown back by decades. This is why KIT has adopted a broad, multi-sector approach towards HIV/AIDS, which includes among other things training doctors and paramedics, developing toolkits, and advising national and international authorities.



New Reading Room

In order to anticipate the present-day needs of researchers and students more effectively, KIT renovated the reading room of its Science Library in 2004. During the renovation process special attention was given to restoring the original features and atmosphere as well as to the use of modern amenities and furnishings.



Culture

Culture is an important field of action of the Institute. Cultural sensitivity has evolved from being simply a means to an end to becoming almost an end in itself. KIT welcomed more than 150,000 visitors to its museum and theatre in 2004. Special attention was given to caring for documents that are important for our cultural heritage, as well as the role of intercultural communication in the development process.



Training

Training is one of KIT's core products in its capacity as an institute committed to the transfer of knowledge: from Master's programmes in health management to courses on how to maintain laboratories, and from museum work placements to tailor-made courses in intercultural management.

discussions, meetings, documents and activities, KIT has made a contribution to achieving sustainable economic development in accordance with this policy. Projects with potential have been identified in a number of countries and the first activities have started. These activities have shown – or confirmed – that considerable financial and human resources are required to get projects up and running. That results in relatively high transaction costs. In light of the fact that not all of these costs can be recovered from the projects themselves, a proposal entitled *Matching People, Markets and Values* has been submitted to the Minister. Another example of how KIT is actively encouraging private sector involvement is *Venture Capital for Development*, a guide produced by KIT Publishers for the National Committee for International Cooperation and Sustainable Development (NCDO).

The cornerstones of the development policy of the Dutch government and of the Institute are the Millennium Development Goals (MDGs); eight international agreements to halve poverty, reduce hunger and infectious diseases, and improve education, health care and environmental protection by 2015. The MDGs are closely related to KIT's own objectives and are important guidelines in the activities it undertakes.

The eight Millennium Development Goals aim to achieve the following by 2015:

1. halve the number of people living on less than a dollar a day and the number of people suffering from hunger (compared to 1990);
2. ensure that all boys and girls complete a

- full course of primary schooling;
3. eliminate gender disparity at all levels of education and empower women;
4. reduce by two thirds the mortality rate among children under five (compared to 1990);
5. reduce by three quarters the maternal mortality ratio (compared to 1990);
6. halt the spread of HIV/AIDS, tuberculosis and malaria;
7. double the number of people with access to safe drinking water;
8. develop a global partnership for development, with agreements on good governance, an open trading system and debt relief.

In 2004, KIT was active in all of these areas in a large number of projects in many countries and with funding from a wide range of organizations. Co-financing (funding an activity from a variety of sources) proved an increasingly effective instrument.

There are many organizations active in the field of development cooperation. However, there is a lot of fragmentation and many organizations lack the critical mass needed to deal with upscaling and major programmes. KIT believes it is worth exploring the possibilities for upscaling in the Netherlands and abroad, through cooperation or even by merging with partners. In 2004, KIT held consultations and developed initiatives in pursuit of this goal. One successful outcome of this policy was that KIT offered accommodation under its own roof to organizations active in the same area. The KIT building now houses six organizations, which

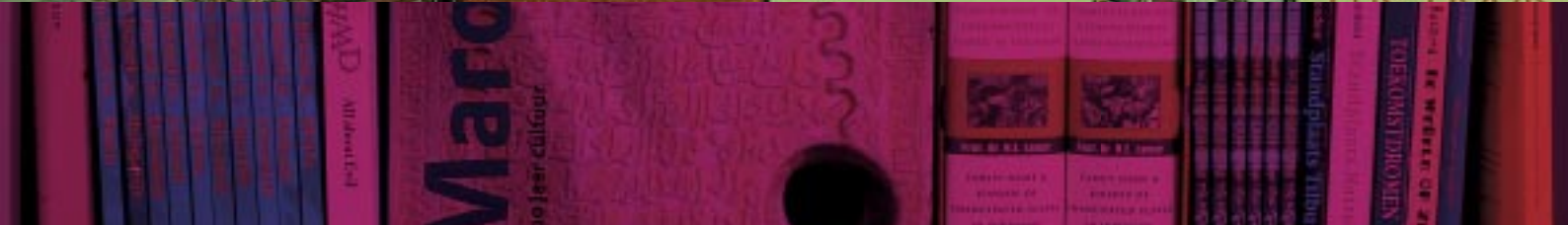
can easily keep in close contact with each other and with KIT. The Institute called in the help of its new co-residents and worked together with them on many occasions in 2004.

In a broader sense, too, the Institute succeeded in expanding its partnerships and networks. This applied to its relationship with government, and the Ministry of Foreign Affairs/Development Cooperation in particular, and with a wide assortment of fellow institutions, civil-society organizations and companies. KIT provided a platform where the representatives of these sectors could meet. In addition, the Institute made efforts to build up its contacts with potentially important clients. For example, on 12 March, prior to the opening of the World Music Theatre Festival, with the premiere of *Saidjah and Adinda*, KIT organized a reception and dinner for strategic clients.

In its memorandum *KIT 2005–2010: Future Directions in Development* the Institute explicitly formulates the ambition of being a network partner. In this respect in 2004, a number of KIT departments developed agreements with partners at the national and international level. At central level there were regular consultations with the council of ambassadors from Arab countries on ways in which Arab culture could be spotlighted in 2006. Another example is the agreement between the *Convenio Andrés Bello*, a partnership of ten South American countries and Spain, and KIT to explore the scope for cooperation in the fields of training, culture and development cooperation.

Searching Synergy

Stakeholder views on developing a sustainable
of food plant chain in Uttaranchal - India



10 Fields of Operation

KIT provides products and services in three areas:

- economic and social development, health improvement and, specifically, combating tropical diseases;
- the cultural aspects of development, specifically cultural exchange involving museums and the performing arts;
- information and communication on its various fields of operation, including intercultural communication, through information services, publications and training.

In all these areas, the Institute's activities focus on capacity building in developing countries, teaching, research and education, and generating and transferring knowledge and expertise. KIT takes an integrated and intersectoral approach to its work.

Development and Health

KIT's work in this core area is the responsibility of two departments:

KIT Development, Policy & Practice, which provides research, advice and capacity building on international health care, economic, social and institutional development, and gender issues;

KIT Biomedical Research, which conducts health research, advises on capacity building for health research, and develops diagnostic tests for tropical diseases.

Culture

The museum and theatre form the cultural mainstay of the Institute.

The **KIT Tropenmuseum**, which is the oldest and most diverse ethnographic museum in

the Netherlands, also supports museum capacity building in developing countries.

A special branch of the museum is the Tropenmuseum Junior, which is specifically aimed at children.

The **KIT Tropentheater** is a leading international venue for world culture in the form of music, dance, theatre and film, as well as a platform for lectures and debate.

Information and Communication

Three departments are involved in the dissemination and exchange of knowledge:

KIT Intercultural Management & Communication provides management consultancy, training and coaching services.

KIT Information & Library Services manages one of Europe's largest collections of works on international and development cooperation, and also provides information services to developing countries.

KIT Publishers' produces publications on art and culture, travel, intercultural communication and international cooperation.

¹ Since 1 January 2004, KIT Publishers has operated as an independent company in which KIT has a 100 per cent holding.

Development and Health

KIT Development, Policy & Practice



KIT Development, Policy & Practice is the Royal Tropical Institute's main department for development cooperation. It contributes to sustainable development and poverty alleviation through operational research, capacity building and training and by providing support and advisory services.

The department's work is demand-driven and tailor-made. It adopts flexible approaches, adapted to local needs and responsive to the priorities defined by stakeholders and organizations in partner countries. Key to its approach is a focus on both policy and practice for development. It brings experience in the field to the policy debate. And it brings policies into practice, translating initiatives between global, national and decentralized levels.

KIT Development, Policy & Practice specializes in four areas: health, education, sustainable economic development, and social development and gender equity. The department's professional staff combine sectoral expertise with skills in monitoring and evaluation, institutional development and partnership building.

KIT Development, Policy & Practice in figures

Staff	75
Areas	4
• Health	
• Education	
• Social development and gender equity	
• Sustainable economic development	
Projects	60
Publications	34
Courses	14
Turnover	€ 10.7 million

The Department in 2004: Policy and Operations

International attention has focused on the Millennium Development Goals as a path towards reducing world poverty and addressing inequity. KIT Development, Policy & Practice considers knowledge and capacity development to be essential to achieve these global targets. A number of areas have been prioritized and these are set out in the department's four-year business plan that was developed over the course of 2004. The business plan, which was extensively discussed within the department, was also reviewed and approved by the KIT Management Team and the Board of Directors.

This business plan has been created to:

- strengthen KIT as a knowledge institute making an important and acknowledged contribution to sustainable development and contributing substantially to evidence-based policy and practice;
- ensure that KIT develops strong and long-term partnerships with academic institutions and civil society organizations in the public and private sector;
- contribute to an effective multidisciplinary environment in which innovation is stimulated and KIT is visibly more than the sum of its parts;
- secure a financially sustainable future for KIT Development, Policy & Practice through phased growth and an improved portfolio.

During the course of the year, the direction and implementation of the new plan could already be seen in an increase in the number

of funded operational research projects, an increased focus on capacity building and the number of new publications, tools and courses developed.

The Management Support Unit has continued to develop as a service unit that streamlines project management and financial management. These facilities are increasingly used by other KIT departments and help to harmonize procedures and quality assurance.

Projects, Programmes and Courses

The section below describes the focus of each departmental area and names a few programmes carried out in 2004. For a complete list of projects and programmes that were implemented in 2004, please see the appendices to this Annual Report.

Health

Area *Health* works to improve the health status of people in low and middle-income countries by supporting the development of effective, equitable and sustainable health systems. The focus is on human resource planning, performance management, health care financing and the economic analysis of health interventions. Improving the synergy between health systems and priority programmes such as sexual and reproductive health, HIV/AIDS and tuberculosis is a further priority.

In 2004, Area *Health* made a significant start on its research programme into disease-related stigma, organizing an international expert meeting on the subject and becoming home to the new *International Consortium*

for Research and Action Against Stigma.

Research on human resources for health was also carried out in a number of countries, including Zambia, Vietnam and Cambodia, and in 2004 KIT co-facilitated a regional workshop on human resources development and tuberculosis control programmes in Asia and co-authored a report entitled *Workers for Priorities in Health* for the Joint Learning Initiative.

Education

In collaboration with the other departmental areas, *Area Education* organizes a wide range of training programmes, in Amsterdam and regionally, on health, gender and development. It also responds to requests for specific training courses, tailored to clients' needs and offered in-country. In addition to training, *Area Education* carries out research, advisory work, policy development and tools development with partner institutes for postgraduate education. The focus is on human resources planning, retention and motivation of the workforce, training needs analysis, curriculum development and quality assurance in training.

In 2004, KIT's longstanding Master's programme, the *International Course in Health and Development*, had another successful year, with 23 students graduating. A new Master's course was developed in cooperation with other European health education institutes: the *Master's in International Health*. It has been selected for a major grant by the European Union's 'Erasmus Mundus' programme, enabling KIT to receive a number of students and research

scholars sponsored by the EU. The programme will start its first session in September 2005.

Social Development and Gender Equity

Area Social Development and Gender Equity develops and implements approaches that promote the rights, inclusion and participation of marginalized social groups, particularly women, in the development process. Technical assistance is provided to donors and governmental and non-governmental agencies to integrate equality concerns into their policies and programmes and to build organizational capacity. Currently, the focus is on building inclusive citizenship and participatory governance and on mainstreaming rights-based approaches in development by supporting both rights claimants and duty bearers.

Including women in policy forums, increasing their presence in government and building accountability to poor women's interests are the aims of KIT's Gender, Citizenship and Governance programme. Originally focusing on South Asia and Southern Africa, in 2004 the programme was extended to North Africa and the Middle East, West Africa, and Central and Southeast Europe. The year 2004 also saw the publication of *Creating Voice and Carving Space*, which examines how women from marginalized groups can participate in governance, and the new international training course on *Gender, Development and Participatory Governance* took place for the first time.

Sustainable Economic Development

Area *Sustainable Economic Development* aims to improve the livelihoods of vulnerable producers in developing countries. The primary focus is on stimulating pro-poor growth in rural areas while supporting social equity, environmental sustainability and sound economic development through action research, policy development and training. This area connects people in producer chains for natural resource-based products and functions as a matchmaker between producers, trading partners, investors and their respective organizations.

In 2004, KIT co-organized an international conference for *Regoverning Markets*, a collaborative research initiative which analyses the growing concentration in the processing and retail sectors of national and regional agri-food systems. Also in 2004, a new training course was implemented with great success: the French-language course on decentralization and governance, *Décentralization rurale et gouvernance locale*, a joint initiative of KIT and the International Agricultural Center (IAC) in Wageningen, the Netherlands. The course will be offered again in 2005, both in Amsterdam and regionally in West Africa.

Collaboration between areas

Combating poverty effectively depends on complementary, multisectoral approaches in which special attention is paid to the links between health, poverty, sustainability and gender issues. By combining the sectoral expertise of its four areas, KIT Development,

Policy & Practice can enhance its impact on poverty and inequality.

In 2004, KIT began costing the interventions required to reach the Health Millennium Development Goals (MDGs), currently a global focal point for poverty reduction, in Yemen. Such costings can contribute to the government's planning process by illustrating the links between interventions, highlighting the biggest expenses and offering a long-term perspective on implementation. Both the cost of services and the financing of access for the poorest groups are key concerns.

KIT has also adopted a broad, multisectoral HIV/AIDS strategy, which includes mainstreaming HIV/AIDS and adopting gendered and rights-based approaches to combating the epidemic. In 2004, KIT was contracted to mainstream HIV/AIDS at the peacebuilding conference of Heads of State of the Great Lakes Region, which took place from 18 – 20 November in Dar es Salaam, Tanzania.

For more information:

www.kit.nl/development

Fighting HIV/AIDS in Namibia

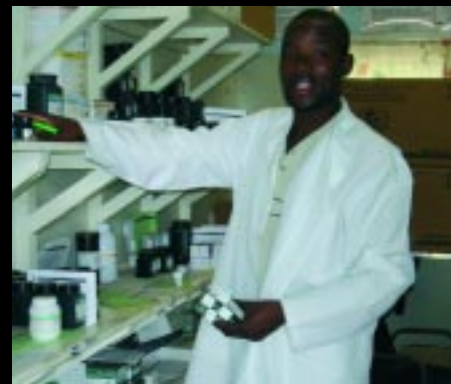
The HIV/AIDS epidemic is unprecedented in its scale and impact on societies. People in the most productive age categories are dying, and this has a profound impact on social and economic development. HIV/AIDS threatens the social fabric of society and may fundamentally challenge the security and stability of highly affected countries.

In Namibia, HIV/AIDS has become the main cause of death in hospitals, followed by tuberculosis and malaria, and mortality due to AIDS is expected to rise by a factor of five to ten over the coming years. Namibia currently lacks the capacity to develop and operate efficient HIV/AIDS control strategies. Without an effective response to the HIV/AIDS epidemic, the consequences for Namibian society will be dramatic.

Since 2002, KIT has been providing technical support to the Namibia AIDS Coordination Programme. The goal of this project is to mitigate the social and

economic impact of the HIV/AIDS epidemic in Namibia. KIT initially assisted in formulating, monitoring and adjusting HIV/AIDS policy; in developing a strategic planning and programme framework linked to a financing framework; and in preparing a monitoring and evaluation framework.

The contract was extended in 2004 with a new focus on capacity building to help different public sector organizations to respond to needs identified at the local level. In addition, KIT was selected to support the Global Fund to Fight AIDS, Tuberculosis and Malaria in Namibia. The Global Fund was created in order to dramatically increase resources to fight three of the world's most devastating diseases, and to direct those resources to areas of greatest need. KIT's role is to help ensure sound, transparent and effective implementation of the programme in Namibia through short-term technical services. KIT's work in Namibia confirms the Institute's role as a key player in international efforts to fight HIV/AIDS.



Innovating for rural development

Agriculture is closely linked to sustainable development. At the same time, sustainability and innovation are key elements in ensuring a profitable, long-term future for farming and rural areas. KIT has over two decades of experience in agricultural research and extension in sub-Saharan Africa. It develops methods and tools that increase the effectiveness of participants in the innovation process, enhancing the role of farmers' organizations and supporting public-private partnerships for innovation, which challenge the public sector to become more market-oriented.

In 2004, KIT fielded several studies to investigate the potential of farmers' organizations to play a pivotal role in local innovation networks. The activities of farmers' organizations in Tanzania and Benin revealed an exciting dynamism, where the principal role of these organizations consisted of lobbying and defending farmers' interests. However, they are not yet capable of adopting innovation functions, such as bridging the gap between farmers and research or providing accurate market information. KIT will

provide assistance to strengthen their capacity in this area.

In Mali and Tanzania, KIT is involved in bringing together formal innovators, such as government research institutions, and informal ones, such as local farmers and businesses. Farmers' organizations, research institutes and local enterprises meet to discuss constraints on crop and livestock production and marketing. These can be overcome through dialogue, and through the financial support of local NGOs and financial institutions, such as rural banks, for their proposed initiatives. In some cases, initiatives can become a commercial success supported by the private sector.

In 2004, KIT designed a sustainable supply chain for medicinal plants from India. A business contract was drawn up to channel public and private funds towards the cultivation of organically grown medicinal plants. A supply chain was developed to foster community development and maximize locally added value, meaning that processing as well as cultivation takes place locally. The issue of market



accessibility, a key factor in alleviating poverty among small-scale producers, was also addressed. Access to European markets should guarantee both commercial and financial sustainability. KIT's involvement in this and other supply chains is itself 'sustainable': it makes sure that financial resources are in place to guarantee the supply chain's continuation, and supports the capacity of local clients to innovate on their own. Based on this success, KIT is expanding the programme to other supply chains, including basmati rice and ayurvedic products.

COURSES

In 2004, KIT Development, Policy & Practice further strengthened its programme of courses in health, gender and development.

Health issues

International Course in Health Development (ICHD, 40th annual course)

KIT's annual one-year Master of Public Health course for health professionals working or preparing to work in a managerial capacity in health services at the national, regional or decentralized district level. This is run in collaboration with the Free University Amsterdam and the University of Amsterdam.

Short courses and modules

Courses offered in 2004 covered Health Systems Research, Human Resources Development, Nutrition, Sexual Reproductive Health including HIV/AIDS, Disease Control and Health Sector Reform and Financing.

Netherlands Course in Tropical Medicine and Hygiene (NTC)

Course for Dutch health-care professionals preparing themselves to work in a developing country for the first time. Its focus is on improving knowledge and skills in preventive and curative work, and in the management and administration of a rural hospital in a low-income country.

Golama (Gezondheidszorg in Ontwikkelingslanden voor de Algemeen Militair Arts/Health in developing countries for military physicians)

Course to prepare Dutch military doctors for work overseas.

Promoting rational drug use in the community

A two-week international training course in South Africa on rational medicines use focused on HIV/AIDS drugs and their use. This was jointly organized by KIT, the University of Amsterdam, the World Health Organization and Medunsa (RSA).

Gender issues

International Training Course on Gender, Development and Participatory Governance

Course to familiarize participants with gender analysis of the governance agenda and institutions, and with strategies to ensure that gender equity and equality are prioritized in the governance agenda.

Development issues

Décentralization rurale et gouvernance locale

A French-language course on rural decentralization and local governance. In collaboration with the International Agricultural Center in Wageningen, the Netherlands.

Development and Health

KIT Biomedical Research



KIT Biomedical Research is a leader in the international field of diagnostics for infectious tropical diseases. This department of the Royal Tropical Institute develops, improves and evaluates diagnostic tests for diseases such as brucellosis, whooping cough, leishmaniasis, leprosy, leptospirosis, malaria, tuberculosis, typhus and various sexually transmitted diseases. It also works to ensure that diagnostics are incorporated into mainstream health care services.

Other prominent activities include more basic molecular research into drug-resistance in micro-organisms, and epidemiological studies. KIT Biomedical Research also advises and supports governments and organizations in developing countries and in other low- and middle-income countries in their efforts to prevent and treat infectious diseases and improve health care. This mainly involves building research capacity, setting up laboratories and making them operational, evaluating and improving diagnostic processes and working on quality assurance and safety.

KIT Biomedical Research in figures

Staff	37
Research projects	27
Academic publications	39
Courses	2
Advisory missions	12
Turnover	€ 3.1 million

KIT Biomedical Research's partners include research institutes, multilateral and development organizations and the private sector. The department is staffed by professionals from a range of countries and disciplines with extensive experience both in the laboratory and in the field. They include representatives of the following disciplines: medicine, molecular biology, immunology, epidemiology, quality management in laboratories and public health care.

The Department in 2004

There is a direct correlation between poverty in low-income countries and the prevalence of infectious tropical diseases. It is in fact a vicious circle: poor countries and regions do not have the resources to prevent and treat disease, which in turn hampers economic development, thus perpetuating or even exacerbating poverty.

The appropriate use of diagnostic tests for these diseases is increasingly recognized as essential for the improvement of global health and the achievement of the Millennium Development Goals.

Every year, millions of people die in developing countries because they have no access to adequate health care, or – where they do have access to such services – because their disease is diagnosed too late, if at all. In many cases, diagnostic tools are too complicated, applied incorrectly, or are simply unavailable. Where they are available, they are often too expensive. There is therefore still a huge need for simple, affordable

diagnostic tests, and the development of such tests remains a key focus for KIT Biomedical Research.

Policy and Operations

In terms of both its work and its finances, 2004 was a good year for KIT Biomedical Research. The department maintained its leading position in the field of diagnostics for infectious tropical diseases. The demand for its know-how, products and services has seen an upward trend over the past few years. In order to meet the growing demand, the department expanded some of its activities, particularly in the fields of molecular biology, epidemiology and public health care.

This is entirely in line with the department's policy of growth and strengthening capacity, as laid down in its development plan. This plan – adopted in 2003 – focuses on the expansion of basic molecular research, research for the development of diagnostics, and public health oriented research. Internally, the department collaborates in these efforts with KIT Development, Policy & Practice. In 2004, the implementation of the plan led the department to concentrate on a number of specific areas of research, take on several new members of staff and purchase some new high-tech equipment.

In accordance with the development plan, the department is actively seeking new sources of income. It submitted a number of research proposals to international funds and organizations. Sales of a number of tests, particularly those for leptospirosis and

The fight against leprosy

Despite efforts under the auspices of the World Health Organization to eradicate leprosy, the number of patients with this disease remains more or less stable. In light of this fact, KIT is collaborating with Hasanuddin University in Indonesia to identify infection risks and possibilities for preventing leprosy. This multi-year project is tracking developments in the population of five remote islands in the Flores Sea. In 2000, an extremely high incidence of leprosy was found among the roughly 4000 inhabitants of these islands:

2.0 per cent, compared with less than 0.01 per cent for Indonesia as a whole.

In the first year, all patients were treated and the rest of the population on three of the islands were treated preventively with the antibiotic rifampicin. On the fourth island, only those in direct contact with sufferers (neighbours and those living in the same house) were given the antibiotic. No one was given the preventive treatment on the fifth island. The entire population of the islands were then tested each year.

In 2004 it was found that, on the islands where everyone had been preventively treated with rifampicin, significantly fewer people had developed leprosy. The study also pinpointed which leprosy patients posed the greatest risk of infection to those around them, and which groups of healthy individuals run an extra high risk of contracting leprosy. The results of the KIT study could mark a turning point in the fight against leprosy.



Fighting infectious diseases in Russian prisons

Infectious diseases are rampant in Russian prisons and pose a threat to public health in general. Tuberculosis, hepatitis and sexually transmitted diseases (syphilis, HIV/AIDS) represent major health problems among the large Russian prison population. Even more alarming is the fact that over 30 per cent of all new tuberculosis infections are resistant to the current antibiotic treatment.

The European Union has started a programme to fight infectious disease in the prisons of St. Petersburg and Pskov. An international team of experts is working with the Russian Ministry of Justice to improve the health situation in the institutions and to prevent the further spread of disease both inside and outside the prisons by giving prisoners and staff proper treatment and health education.

KIT Biomedical Research is a partner in this project. Its main focus is to upgrade prison diagnostic laboratories and improve their recording and reporting systems. Laboratory facilities are being renovated

and equipped and staff trained in modern laboratory practices, quality assurance and safety issues. In addition, managers are being taught how to make better use of the available data to identify problems and take measures to prevent the occurrence of new cases of infectious disease.



brucellosis, were as expected. The same was not, however, true of the test for leishmaniasis.

The department develops diagnostic tests itself, often in collaboration with fellow institutions and companies. Where possible, the pharmaceutical industry produces and distributes the tests, in some cases also in developing countries.

Research, Projects and Missions

The research activities resulted in a deepening and broadening of knowledge and expertise in the department. They also led to the publication of a large number of papers in scientific journals (see appendices). In addition, a number of PhD studies were conducted, largely on the basis of a 'sandwich construction' with universities in developing countries. In 2004, KIT Biomedical Research supervised PhD students from Kenya, Sudan and the Netherlands. Staff also presented their research at a considerable number of conferences and meetings.

Knowledge transfer took the form of training and other courses in Amsterdam and abroad. For instance, KIT Biomedical Research contributed to the International Course on Health and Development and to the Netherlands Course in Tropical Medicine and Hygiene. It also organized courses on leptospirosis in Havana, Cuba, and in Amsterdam. Staff of KIT Biomedical Research received international interns and working visits from international colleagues, and supported Dutch students doing research abroad.

The year 2004 saw a rise in the number of advisory missions the department was commissioned to perform. Staff travelled to Kyrgyzstan to give advice on the prevention and treatment of brucellosis, and to Mozambique to advise on dealing with malaria. KIT Biomedical Research also evaluated a leptospirosis programme for a number of Latin American countries. Once again, staff from the department received more requests to participate in international fora and advisory councils. They included the World Health Organization (WHO), the World Bank, the Armauer Hansen Research Institute (Ethiopia), the Volkswagen Foundation (Germany) and the Fondation bioMerieux (France).

Internally, a number of audits focusing on laboratory safety were performed. An application for accreditation under ISO 15189 was submitted for the International Leptospirosis Reference Laboratory, which the department runs on behalf of the WHO, the World Food Programme and the World Organisation for Animal Health.

For more information:

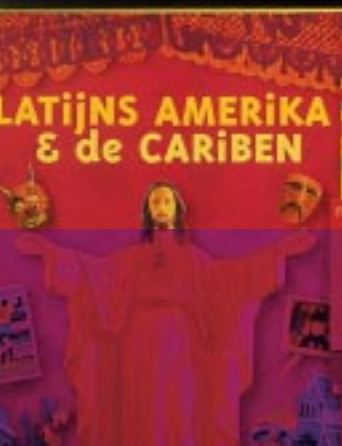
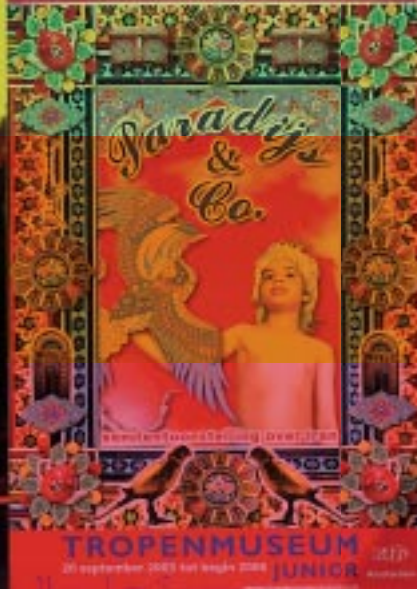
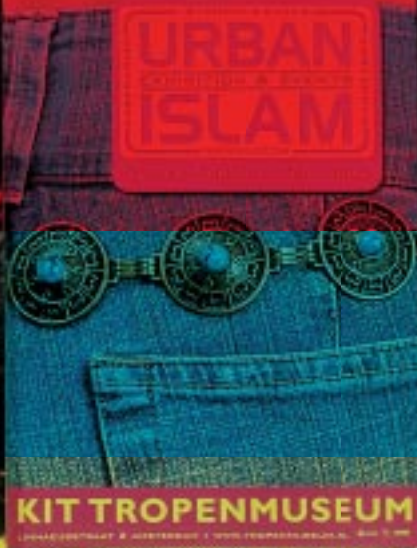
www.kit.nl/biomedical_research

ALL ABOUT EVIL

KIT Tropenmuseum

8 December 2004 - 12 September 2005

TROPENMUSEUM KIT



The KIT Tropenmuseum is known in the Netherlands and abroad as one of the world's leading ethnographic museums. Through its collection and expertise, the museum promotes knowledge of and interaction between cultures. It is innovative in its choice of subjects and methods of presentation.

The museum of the Royal Tropical Institute offers an experience that can be enjoyed by a wide variety of people, helping them to appreciate cultural diversity. It is also active internationally in culture and development and plays an educational role.

The Tropenmuseum Junior stages interactive exhibitions for children aged 6 to 12 and their families. Since it was established in 1974 this branch of the Tropenmuseum has developed into a fully-fledged museum in its own right, specializing in stimulating interaction between child and museum object, narrative, and activities such as dance, music, art and cooking. Specially trained staff introduce children to the world of non-Western culture using educational principles developed by the museum itself.

KIT Tropenmuseum in figures

Staff	93
Visitors	145,470
Exhibitions opened	7 (1 in South Africa)
Lectures	50
International projects	5
Publications	29
Turnover	€ 11 million

The Museum in 2004: Policy and Operations

The year 2004 was a good one for the KIT Tropenmuseum. With nine exhibitions – six of which opened in 2004 – the museum attracted a large number of visitors: 145,470. This was over 15,000 more than in 2003. The museum also organized more educational activities and activities for the general public than in previous years.

The museum took a number of important steps in terms of policy. Firstly, it published *Erfgoed en toekomst* (Heritage and future), which sets out the museum's collection policy for the period 2003–2007 on the material cultural heritage of peoples in the tropics and subtropics, and on Dutch cultural heritage from the colonial period. The document describes the most important elements of the collection and outlines a policy framework for the museum for the next few years. It focuses on collecting, curating, publicizing and exhibiting, researching and making objects and pictures available to third parties.

As part of its policy development, the museum applied the management model developed by the INK (Dutch Quality Institute). The model, which aims to optimize business processes, is currently used by numerous companies, institutions and public-sector organizations in the Netherlands. In 2004 it was used to screen the museum's organization. Weak points were revealed and a step-by-step plan for improvement was developed. The museum also made preparations to introduce the Balanced Score Card

system in 2005. This is a tool for measuring and balancing the performances – financial and otherwise – that an organization needs to achieve to meet its strategic goals.

In addition, the museum also worked on an integrated policy plan entitled *Route 2010*. The basic principles set out in 2004 were to maintain and raise the quality of the museum's work and achieve further professionalization in collecting and exhibiting, reaching larger and specific audiences, internal processes and in the museum's international work. The policy plan is due to be adopted in 2005.

Other policy initiatives focused on the systematic evaluation of exhibitions, the development of a new publications policy, a greater and more specific focus on marketing, promotion and PR as an integral part of the planning and implementation of exhibitions, and on ongoing visitor surveys.

Items were added to and removed from the collection. Preparations were made for the Korean and herbarium collections to be transferred to other museums. Considerable progress was also made with the conversion of the museum's catalogue from analogue to digital format. In 2004, some 22,000 objects were registered in a special programme entitled *The Museum System* (TMS). Around 2,000 objects and photographs were documented in detail in TMS. A number of interesting loans went to fellow institutions both in the Netherlands and abroad. And the Tropenmuseum itself was proud to exhibit a

number of objects temporarily on loan from other renowned collections.

The year 2004 saw the further restructuring of the museum's permanent departments. This gradual process of change and renewal is planned for the coming years. Collaboration with other parts of the Institute proved to benefit both parties. The KIT Tropentheater staged lectures and debates for the Lichthal exhibitions *Urban Islam* and *All about Evil*, KIT Publishers produced exhibition catalogues for the museum, and KIT Information & Library Services helped with public information activities and a number of international projects. Improving the management of the international cultural projects run by KIT Development, Policy & Practice received particular attention in 2004.

In April 2004, the Council for Culture produced an advisory report calling for government support for the Tropenmuseum Junior to be phased out. The future of the children's museum began to look uncertain. However, messages of support from hundreds of colleagues at museums in the Netherlands and abroad, educational institutions, children, parents and grandparents prompted the government to rethink the matter. In September, the news that the government will continue to provide financial support was greeted with relief all round.

Major Exhibitions

The museum staged six new exhibitions in 2004. The most striking were the two major exhibitions *Urban Islam* and its successor,

All about Evil in the Lichthal, the museum's main exposition hall.

The central theme of the *Urban Islam* exhibition, which ran until 12 September, was the lifestyle of young Muslims. It showed the role played by Islam in the lives of young people in five cities: Paramaribo, Marrakech, Dakar, Istanbul and Amsterdam. With this exhibition, the museum tuned into the current social debate on Muslims, their faith and their position in the world. The exhibition was accompanied by debates and lectures that attracted many visitors from non-Dutch backgrounds.

In December, the *All about Evil* exhibition opened in the Lichthal, now transformed into the underworld. This new, large-scale exhibition focuses on mankind's eternal struggle against Evil; a struggle spanning all times, all countries, all cultures and all religions. The story is told in a spectacular setting full of devils and demons, seductive women and exceptional objects from around the world. The exhibition contains almost 500 objects, dating from 2500 BC to the present day (see also *KIT at work*).

In 2004, *Group Portrait South Africa*, the successful Lichthal exhibition from 2003 relocated from Amsterdam to South Africa. On 1 April, there was a festive re-opening at the National Museum of Cultural History in Pretoria.

Other Exhibitions

Paradijs & Co. (Paradise & Co)

The Tropenmuseum Junior's exhibition on Iran attracted around 25,900 visitors in 2004,

65 per cent of whom were children. Under the supervision of the museum staff, children bring the exhibition to life in programmes lasting one-and-a-half hours. They are transported into the centuries-old Iranian story about a royal child with white hair who is brought up by the bird Simorgh.

In kaart gebracht met kapmes en kompas (Charted with compass and machete)

This exhibition, created jointly with the Royal Dutch Geographical Society (KNAG), presents the spectacular expeditions organized by the KNAG between 1873 and 1959 to unknown territories in Sumatra, Suriname and Southwest Africa.

NK Sparen (National Collecting Championship)

The museum organized this exhibition for children for the second time, together with the Netherlands Museum Association and the AVRO broadcasting company. It presented extraordinary collections and items from 24 young collectors.

Van Kolonie tot Republiek (From Colony to Republic)

Between 1946–1949 photographer Cees Taillie recorded a turbulent period in the history of Indonesia – its transition from colonial rule to independence.

Warwick Freeman – Jewellery

The jewellery of New Zealand artist Warwick Freeman creates a fusion between the imagery of the Maoris and Western design trends.

Congo in Cartoons

One hundred and two paintings made by Tshibumba Kanda Matulu in 1973–1974 portrayed the turbulent history of Congo in the form of a continuous story.

Indisch Portret (Portrait of the Indies)

This exhibition of more than 40 paintings was inspired by the work of painter and collector Charles Sayers (1901–1943).

Special Activities

Benefit for Bam

On Sunday 25 January 2004, the KIT Tropenmuseum, the KIT Tropentheater and the KIT Tropenmuseum Junior organized a special benefit afternoon for the victims of the earthquake in Bam, Iran, and their families. The money that was collected was donated to the SHO, the organization coordinating Dutch emergency aid. The initiative was inspired by a widely shared sympathy for the Iranian people and culture, and shock at the drama that had taken place in Bam. The event attracted many visitors and, together with a number of related activities inside KIT, raised more than € 26,000. The programme included special guided tours of *Paradijs en Co.*, lectures, narrations by storytellers from around the world, and musical performances.

Tropenmuseum Junior

In the context of *Paradijs en Co.*, a group of children from Amsterdam and Tehran took part in the 'Kids-at-Iran.nl' project, through which they communicated and worked together online. Using a wide variety of non-

linguistic resources, they exchanged information and became acquainted with each other's lives and cultures. The activities included a photo project and a public programme in March to celebrate Noruz, the Iranian New Year.

In 2004, *Kofi, a Royal Child*, the book accompanying the earlier exhibition on Ghana, appeared in English translation. The museum organized a workshop on the intangible cultural heritage for museums in Kenya. Director Annemies Broekgaarden joined the board of the European children's museum network 'Hands On!'.

General public events

The theme of the *National Museum Weekend* in 2004 was 'the art of story telling'. During a 'story marathon', staff from the museum told their most fascinating travel stories and visitors were invited to take part. Almost 2,000 people came to the museum over the weekend.

The special summer programme this year offered djembé workshops, belly-dancing courses for beginners and guided tours of the different parts of the museum. The result was more than 2,000 extra visitors a month compared to 2003.

The museum also took part in the *Amsterdam Museum Night* 2004, which was a great success. Every year, 38 museums open their doors in the evening and at night to attract new and younger visitors. The KIT Tropenmuseum chose Asia as its theme this

year and organized an Asian Party. The programme included the final of the 'Great Dutch East Indies Quiz', a project organized jointly by the museum and KIT Information & Library Services as part of History Week. The programme attracted around 3,500 visitors, including many young people and people of Asian origin.

Research, Education and International Projects

Research and education

In January, Susan Legêne, Head of Museum Affairs, was appointed to a named professorship at the Faculty of Humanities at the *University of Amsterdam*. Her chair, established by the Royal Dutch Antiquarian Society (KOG), focuses on Dutch cultural history, especially the study of artefacts. In 2004, studies were made of the museum's Islamic collections, various themes relating to colonial photography in Suriname and the Dutch East Indies, the artistic and material culture of the Mimika coast and Papua, and the museum's collections of textiles produced by the Berber people and the descendants of runaway slaves in Suriname.

In addition, staff members gave lectures and produced publications. Other educational activities included a cultural and artistic development project for secondary schools on New Guinea and a special project on the Dutch East Indies. Special times were set aside for children from Amsterdam primary schools to come to the museum, and an educational programme was devised for blind and partially sighted children.

All about Evil

In December 2004, the new exhibition *All about Evil* opened in the Lichthal, the museum's main exposition hall. The exhibition is a spectacular experience based on the relationship between mankind and evil. The leading players include Adam and Eve, Satan and Legba, Cruella and Rangda, Kali, and Darth Vader.

The exhibition is structured around three themes. The first part, the origin of evil, shows how people have always felt a need to explain the presence of evil. The second section, the face of evil, examines the way man has personified evil, reflecting the particular fears and threats of the time. The third section looks at how man deals with evil.

The colourful visual spectacle takes the visitor from original sin to modern-day terrorism. In addition to items from its own collection, the museum also displays a large number of pieces on loan, varying from 17th century Italian masters to the surrealistic art of H.R. Giger and malevolent television creatures from the TV Toys Museum.



National Museum of Zanzibar

A good example of the museum's international activities is the cooperation with the National Museum of Zanzibar, Tanzania, also known as the *House of Wonders*. The museum staff are presently being trained by foreign visiting colleagues and experts. These colleagues do not come from so far afield. The *House of Wonders* training programme is given by museum experts from Zambia, Kenya and Botswana and financed by Dutch development funds. KIT was the catalyst in this special form of South-South cooperation.

The KIT Tropenmuseum recommended on-the-job training, using experts from the region. To achieve this, KIT called in the Kenyan bureau PMDA (Programme for Museum Development in Africa), which drew up a training programme with the staff in Tanzania. The training courses are given by experts from the National Museums of Kenya, Zambia and Botswana and from the PMDA itself. KIT's role is limited to monitoring and evaluation, which is entirely in line with the role the Institute sees for itself in development cooperation: as a broker in networks, knowledge and funding.



For young children, there were special projects linked to *Paradijs en Co.* and *Urban Islam*, and a new children's route through the museum.

International projects and missions

As part of KIT, the Tropenmuseum is much more than a 'standard' ethnographic museum. It helps museums around the world to build their capacity and expertise to enable them, for example, to manage their local cultural heritage. In 2004, the museum undertook fact-finding and project missions to South Africa, Indonesia, Thailand, Laos, Singapore and Suriname.

Cooperation with the DKI Jakarta Department of Culture and Tourism continued in 2004. The project is a successor to the programme to promote professionalism in museums in Jakarta, which KIT carried out in 2002 and 2003.

The museum supports the further development of the National Museum in Zanzibar, Tanzania. On KIT's advice, a training programme has been set up for the museum's staff members (see also *KIT at work*).

In 2004, *Bidesia*, an international project on the migration, development and cultural identity of Hindustanis in India, Suriname and the Netherlands was in preparation. This project, which is supported by the Dutch government, will start in 2005. It focuses on language and music as carriers of the migration experience and as expressions of cultural identity. The project takes its name from the tradition of song and poetry of former Hindustan, now the Indian states of Uttar Pradesh and Bihar.

The Indonesian district of Sintang, Borneo, has asked KIT to help set up a centre for regional history and cultural heritage. An agreement was concluded to this end in 2004. KIT staff member Itie van Hout is providing advice on museum affairs and information provision. The former kingdom of Sintang, founded in the 17th century, has a rich history. The cultural centre aims to make that history accessible and to provide a meeting place for the various population groups. KIT Information & Library Services is also involved in the project.

For more information:

www.kit.nl/tropenmuseum

www.kit.nl/tropenmuseumjunior

Sponsors in 2004

In 2004, the KIT Tropenmuseum received financial support from:

- ABP
- Amsterdam Fund for the Arts
- Levert Fund
- National Committee for International Cooperation and Sustainable Development (NCDO)
- Mondriaan Foundation
- Ministry of Foreign Affairs/Development Cooperation
- Shell Development Iran
- Silex Partners
- Doen Foundation
- VSB Foundation

Culture

Uday Bhawalkar
 Kleinsche Theaterpadang Noord-India
 Zaterdag 18 mei 20.30 uur
 Tropentheater
 Grote Zaal, Meentkade 63, Amstelveen
 020-6688200 www.tropentheater.nl

RUMBATA
Cantos del Caribe
 Vrijdag 16 juni 20.30 uur
 Grote Zaal Tropentheater
 Meentkade 63, Amstelveen
 020-6688200 www.tropentheater.nl

Mostar Sevdah Reunion
 Zaterdag 14 september 20.00 uur
 Tropentheater Grote Zaal
 Meentkade 63, Amstelveen
 020-6688200 www.tropentheater.nl

Jayaprada Ramamurthy
 Zaterdag 21 maart 19.30 uur
 OT Tropentheater
 Grote Zaal, Meentkade 63, Amstelveen
 020-6688200 www.tropentheater.nl

YASMIN LEVY
 The Greatest Ladino Voice
 Zaterdag 28 maart 20.30 uur
 Tropentheater
 Grote Zaal, Meentkade 63, Amstelveen
 020-6688200 www.tropentheater.nl

PERPETUUM MOBILE
 5 t/m 17 oktober
 Tropentheater
www.perpetuummobile.nl

tropische winter open bak
 presentatie > Giovanna Gollone
 Zaterdag 21 november 19.30 uur
 Tropentheater
 Grote Zaal, Meentkade 63, Amstelveen
 020-6688200 www.tropentheater.nl

Prashant Shah
 Zaterdag 14 oktober 20.30 uur
 OT Tropentheater

ROMANCE & YASMIN
 Live Tour
 Zaterdag 28 maart 20.30 uur
 Tropentheater
 Grote Zaal, Meentkade 63, Amstelveen
 020-6688200 www.tropentheater.nl

quinteto tango extremo
 Zaterdag 18 december 20.30 uur
 Tropentheater Grote Zaal/Amstelveen Hal

SITARMEESTER UIT NOORD-INDIA
 Zaterdag 18 december 20.30 uur
 Tropentheater Grote Zaal/Amstelveen Hal

JAN FEB APR MEI JUN OKT SEP
 TROPENTHEATER TROPENTHEATER TROPENTHEATER TROPENTHEATER

Prashant Shah
 Zaterdag 14 oktober 20.30 uur
 OT Tropentheater

El Silencio
 Zaterdag 18 december 20.30 uur
 Tropentheater Grote Zaal/Amstelveen Hal

SITARMEESTER UIT NOORD-INDIA
 Zaterdag 18 december 20.30 uur
 Tropentheater Grote Zaal/Amstelveen Hal

JAN FEB APR MEI JUN OKT SEP
 TROPENTHEATER TROPENTHEATER TROPENTHEATER TROPENTHEATER

KIT Tropentheater

The KIT Tropentheater presents non-Western music, theatre, film and dance with the aim of promoting international and intercultural cooperation and expanding knowledge and understanding of other cultures. The theatre also initiates and stimulates debate on topical social, political, cultural and other developments in society – both national and international – by developing, producing and presenting informative programmes.

Many of the theatre's programmes are produced internally, largely independent of the world of impresarios, and focus particularly on modern developments in non-Western art forms.

The theatre draws a varied audience of people keen to discover the performing arts and culture of the non-Western world. It is also attracting more and more of the 'new Dutch' who wish to remain abreast of social and cultural developments in their country of origin. As part of the Royal Tropical Institute, the Tropentheater makes its knowledge of and expertise in non-Western cultures available to third parties, and works in collaboration with other KIT departments and national and international partners.

KIT Tropictheater in figures

Staff	25
Volunteers	10
Auditoriums	2 (seating 480 and 189)
Visitors	32,742
Performances	194
• stage programmes	109
• informative programmes	30
• performances for young people	12
• school programmes	15
Films	55
Turnover	€ 2.2 million
Structural subsidy	70%

The Theatre in 2004

With almost 33,000 visitors passing through its doors, 2004 was a good year for the theatre. This was the third year in succession that visitors' numbers passed the 30,000 mark, a milestone previously not reached. The year 2004 also saw a consolidation of the theatre's performance programme and initiatives designed to enhance its in-house expertise and export knowledge to other countries.

A number of productions drew large audiences. The highlights of the year were the film festival in honour of Amitabh Bachchan and the visit to the Netherlands by the 'Godfather of Indian film' himself; the young Korean vocalist Yi Ja-ram, who sang the epic poem *P'ansori*, the youth musical theatre production *Rozennacht (Night of Roses)*, based on a Berber fairytale; and the *Cantata Neruda*, a choral work by Dutch-Chilean composer Patricio Wang that paid homage to the poet Pablo Neruda.

Policy and Operations

Steps were taken in 2004 to consolidate the theatre's programme of events and performances, with a focus on innovation in order to reach a wider audience. To this end, the theatre conducted a survey and staged a number of its own productions, some of which went on tour.

Internal qualitative and quantitative evaluations were also carried out. The theatre's networks of national and international professionals were expanded. Youth theatre productions brought together

talented youngsters and senior actors, directors and producers. In selecting artistes the theatre aims to be innovative and original; almost half of those performing in 2004 were visiting the Netherlands for the first time.

The theatre focuses in its programming on:

- pillars of our civilization (including India, Iran and the Middle East);
- countries undergoing rapid economic, political or cultural development (India, China, South Africa);
- less well-known areas or genres;
- countries with which the Netherlands has historical, social or economic ties; and
- historical or topical issues such as HIV/AIDS, health, slavery and crimes of honour.

The theatre also provides capacity building training, with the aim of improving the programmes offered by other theatres. It regularly holds workshops and expert meetings for musicians and artists, and also for the staff of theatres and stage companies. Its policy is to pass on information and education to a wide range of target groups. In 2004, the theatre took its first steps into capacity building and expert training at the international level.

The theatre also continued to raise its profile and expand its audience reach, largely through publicity and marketing. For the first time – and with great success – the KIT Tropictheater published a brochure listing the season's productions (55,000 copies). It has also entered into a number of new collaborative ventures and launched

educational projects for schools, in its attempts to reach a wider audience. Specific target audiences and the press were approached more frequently via digital channels, and the theatre also set up a number of special websites with background information on performances.

The year 2004 was a good one for media attention, including radio broadcasts of more than 15 concerts.

On the internal organization front, attention focused on administrative processes, such as the introduction of a database, and on investments in new technology.

Programmes

The KIT Tropentheater offers a broad spectrum of performances: stage programmes (music, dance, theatre and musical theatre), festivals and co-productions, youth programmes, informative programmes and films. In line with its mission, the theatre divides the programmes into regions: Asia, the Middle East and the Arab world, Africa and Latin America. It monitors its programmes using qualitative and quantitative standards.

Stage programmes

In 2004, the theatre presented 194 programmes, 100 of which were stage productions, half of them new. The concerts by Adalberto Alvarez y su Son from Cuba and the Dutch debuts of Israeli singer Yasmin Levy and her group, Iranian singer Sharam Nazeri, and Indian songstress Kaushiki Chakrabarty proved particularly popular.

Co-productions

Three special festival productions were staged. *Na Dyamanti Du* directed by Thea Doelwijt was staged in February as part of the *Caribbean Sorpresa! Festival*. This production is a modern version of a 'doe', a performance combining song, dance and theatre from the age of slavery in Suriname. In March, dancer, choreographer and director Miroto opened the *World Musical Theatre Festival* with the world premiere of the Javanese version of *Saidjah and Adinda* from Multatuli's classic novel and indictment against the excrescences of Dutch colonial rule, *Max Havelaar*. During the *Holland Festival* in June, the Atlas Ensemble - thirty leading musicians from Armenia, Azerbaijan, China, Iran, Turkey and the Netherlands - performed a number of concerts as the theatre's 'ensemble in residence'.

Youth programmes

In 2004, the theatre organized 28 performances for children and young people, including its in-house productions *Jalaani en het Slot* (Jalaani and the Lock) about the history of slavery in Suriname (see KIT at Work) and the musical theatre production *Rozennacht* (Night of Roses), based on a story from Morocco. Both productions drew a great deal of public interest. *Rozennacht* tells the story of two sisters whose father goes away on a journey. Before leaving he surprises his daughters with gifts: he gives food to the elder daughter, and a garden full of red roses to the younger. He instructs them to share everything, but the girls do not heed their father's words. The production was staged 15 times for schools.

'The Council is positive about the KIT Tropentheater's programming and the audiences that it reaches. The theatre makes a valuable contribution to cultural exchange and has become famous for its intercultural programmes.'

Council for Culture (April 2004)

'It was a good sign that the kids were very quiet and watched with great interest. After some performances, the kids clamoured for autographs from the actors.'

Teacher talking about the school production
Rozennacht

Informative programmes

A variety of informative programmes were staged in 2004. As part of the *Urban Islam* exhibition in the KIT Tropenmuseum, the theatre staged a debate entitled *Grlz Talk*, during which Muslim women explained why they cover their heads. *The Biggest Taboo in Morocco* on the status of the Western Sahara roused passions on both sides of the argument surrounding this disputed territory. The result was a fascinating debate. The theatre hosted debates on politics and democracy in Uzbekistan, Indonesia, the Philippines and Mongolia. Other subjects included Turkey's possible accession to the European Union and the role of the United States in the follow-up to the UN's International Conference on Population and Development in 1994. Other events that deserve to be mentioned include a lecture on *Opo Yu Kloru*, social attitudes to skin colour in Suriname, and the documentary *De as van de herinnering* (The Ashes of Memory) on the poet Jit Narain, who writes about the distress suffered by his ancestors, who were press-ganged into travelling from British colonial India to Suriname as indentured labourers. Finally, the *Bushmeat* debate on poaching and illegal hunting in Africa should be mentioned. The KIT Tropentheater worked closely with a wide range of partners: civil society organizations, Dutch academic and public sector organizations and foreign embassies in the Netherlands as well as with other departments in the Institute.

Films

The KIT Tropentheater presented a retrospective of work by Sri Lankan director Prasanna Vithanage; the *Cinemasia festival* with films from the Philippines and China; the *Beeld voor Beeld* (Image for Image) festival 2004, focusing on South African documentaries; and *Cinema India*, the highlight of which was a number of films starring Amitabh Bachchan.

Benefit for Bam

The KIT Tropentheater played a leading role in the KIT benefit programme for the victims and survivors of the earthquake in the Iranian city of Bam on 25 January (see also KIT Tropenmuseum). The disaster was felt keenly by the theatre because of the death in the earthquake of Iranian singer Iraj Bastrami, who had been about to perform in the Netherlands for the first time at the KIT Tropentheater in February.

Jalaani and the Lock

The KIT Tropictheater youth production *Jalaani and the Lock*, about slavery in Dutch colonial Suriname, returned for another season in 2004. With its contemporary setting, the production prompts children to talk about slavery. It tells the story of a boy who receives an old padlock for his tenth birthday. He doesn't really know what to do with it, until he becomes trapped in a computer game set in the time of slavery. Jalaani has to perform certain tasks, at great risk to his own life. The production has several 'levels', each involving new tasks. The piece was inspired by a children's book of the same name by American author Lorenzo Pace. The lock in the title refers to the chains in which Pace's ancestors were transported from West Africa to America.

Jalaani was the first production for which the KIT Tropictheater sought collaboration abroad. It launched the production in Suriname with the help of the adult education centre *Volkshogeschool NAKS*. *Jalaani and the Lock* opened at *Theater Talia* in Paramaribo at the end of November. Twenty children aged between 10 and 15 also took part in a number of workshops.

They staged a short performance on slavery in Suriname, using song and rhythms played on homemade instruments. The meetings were run by actors, singers and musicians, and the results of the workshops were displayed to the audience prior to the performances. An audio play on cassette and a comic book are to be produced as a follow-up to the event. They will be distributed in more than 350 primary schools.





Indian culture is a recurrent feature of KIT Tropictheater's programming. The backbone of the programme is the *Music and Dance from India* series, which involves national tours each season, as well as performances at the Tropictheater itself. The emphasis is on rising new talent. Performances are staged at theatres in Rotterdam, Antwerp, Utrecht, Nijmegen and The Hague. In 2004, Kathak dancer Prashant Shah, flautist Jayaprada Ramamurthy, Dhrupad singer Uday Bhawalkar and sitar ensemble Kushal Das all went on tour.



The KIT Tropictheater also staged performances in its own auditorium by the Mudramani Dance Company, music group Kaushiki Chakrabarty and the Sidi Goma group, which performs Sufi music and dance from Gujarat.

Besides music and dance, the theatre provides a showcase for Indian film, from both Bollywood and elsewhere, at its annual *Cinema India festival*. This year the focus was on the work of Indian film star Amitabh Bachchan. Other films shown included the political drama *Dev*, the fun family movie *Kabhi Kushi Kabhi Gham* and *Aks*, a film about mistaken identity. The highlight of the festival was the visit by Amitabh Bachchan, and the interview with journalist Prem Radakishun, which drew a lively full house.

'Virtuoso footwork accentuated by ankle bells. The dynamism of the footwork is reminiscent of flamenco, which is no coincidence, as Kathak is in fact regarded as the forerunner of flamenco. Prashant Shah combines beauty and virtuosity in his dance. He manages to weave new elements into Kathak without losing sight of tradition.'

Pleasure Magazine, February 2004



Knowledge and Research

The theatre undertook various initiatives in the context of expert training and knowledge sharing. Two expert meetings were held for the network of Dutch stage companies and theatres involved in Indian music and dance, initiated by the KIT Tropentheater. The meetings focused on the subjects of how to reach new audiences, the media and publicity, marketing and the content of programmes.

The theatre organized discussions with local cultural and welfare organizations to identify ways of reaching elderly people from different cultural backgrounds.

A successful fieldwork day was organized in collaboration with the Arnold Bake Society, a Dutch ethnomusicology association. It included short lectures supported by film images and musical demonstrations.

Collaboration with Suriname on *Jalaani and the Lock* marked a step into international cooperation for the theatre.

For more information:

www.kit.nl/tropentheater

Sponsors in 2004

In 2004, the KIT Tropentheater received structural financial support from the:

- Ministry of Foreign Affairs
- Ministry of Education, Culture and Science
- SNS-Reaalfonds

It received ad hoc grants from the:

- Amsterdam Fund for the Arts
- Netherlands Film Fund
- Fonds voor de Podium Programmering en Marketing
- Fund for Amateur Art and Performing Arts
- Lira Fonds
- MAOC Countess van Bylandt Foundation
- National Committee for International Cooperation and Sustainable Development (NCDO)
- Netwerk CS
- Prince Bernhard Cultural Foundation
- Prince Claus Fund
- Thuiskopie Fonds
- VSB Foundation

KIT Intercultural Management & Communication

KIT INTERCULTURAL MANAGEMENT & COMMUNICATION

NOTES

Capacity building of Local Training Organizations

We work with a variety of stakeholders such as local NGOs, government and academia. All participating organizations have to be able to deliver a set of strategically oriented...

The main challenge is to ensure that the training programs are relevant and effective. This involves a deep understanding of the local context and the needs of the target audience. We focus on building the capacity of local training organizations to deliver high-quality training programs that are tailored to the specific needs of the local market.

Developing Process-based Competencies

The process-based approach focuses on the development of core competencies that are essential for success in a global market. These competencies include communication, negotiation, and problem-solving skills. We use a variety of methods to develop these competencies, including role-playing, case studies, and group exercises. The goal is to equip students with the skills and knowledge they need to thrive in a diverse and dynamic business environment.

International Management Competency

International management competency involves the ability to understand and navigate the complexities of a global business environment. This includes knowledge of international trade, cultural differences, and legal and regulatory frameworks. We provide students with a comprehensive understanding of these topics through a combination of theoretical instruction and practical application. Our goal is to prepare students to lead and manage teams across different cultures and geographies.

KIT INTERCULTURAL MANAGEMENT & COMMUNICATION



Parting Program

The Parting Program is a final project that allows students to apply their knowledge and skills in a real-world context. Students are assigned to work on a project that addresses a global business challenge. They are required to conduct research, analyze the situation, and develop a comprehensive solution. This program is designed to test the students' ability to work independently and to communicate their findings effectively. It is a key component of the KIT Intercultural Management & Communication program.

Experiences
The program offers a variety of experiences, including internships, study abroad, and participation in international conferences. These experiences provide students with valuable insights into the global business environment and help them develop a global perspective. We encourage students to take full advantage of these opportunities to enhance their learning and professional development.

KIT Intercultural Management & Communication offers tailor-made consultancy, training and coaching on issues associated with multicultural and international management. Clients are managers, teams and business units from the private sector and civil society organizations. This department of the Royal Tropical Institute further organizes integrated language and culture programmes to prepare staff for life and work abroad.

KIT Intercultural Management & Communication also helps companies and company units operating internationally to manage their relations with local stakeholders such as public authorities, trade unions and suppliers. The department's services include management consultancy and support in the field of corporate identity and corporate social responsibility.

KIT Intercultural Management & Communication in figures

Staff	
• Managers, consultants & trainers	22
• Management & Support	14
Knowledge network (experts)	200
Training	
• Cultural training	417
• Tailor-made training	56
• Language training	52
Turnover	€ 1.5 million

As a result of globalization, individuals, organizations and clients are increasingly facing intercultural challenges. The world's growing mutual dependence calls for international and intercultural flexibility and skills. This applies to various situations, from mergers to running worldwide business units. In this context, it is crucial to have some grasp of perceptions, social context and the meaning of trust; a grasp of culture, in other words.

KIT's many years of experience in international cooperation and dealing with other cultures makes it a major centre of expertise in the field of intercultural communication. It has already been providing training in this field for decades.

The Department in 2004

KIT Intercultural Management & Communication saw a variety of developments in 2004. Language training was cut back further, while the department's training courses on domestic and corporate culture for Dutch expatriates and people who

are coming to live and work in the Netherlands were revised and actively promoted. Training for diplomats and for people working abroad in development cooperation programmes was continued. The department also developed in its role as a centre of expertise in the marketplace of internationalizing business, and of multicultural companies and organizations in the Netherlands itself.

Policy and Operations

An investment plan designed to boost the department's reorientation process was approved in 2004. The plan also marked the launch of a catching-up operation in knowledge management. KIT Intercultural Management & Communication has a strong, settled team, supported by managers with years of experience in the private sector, particularly in international mergers, takeovers and ventures. The team also includes managers, consultants and trainers specialized in intercultural communication, international business and management.

The department made good progress developing its products and services. It focused on systematically building up new work: tailor-made commissions and establishing product/market combinations. Its international business programmes were completely restyled. New programmes were developed on mergers and ventures, stakeholder management, intercultural leadership and management competences. Programmes on diversity management in the Netherlands' multicultural society, covering

both integration and organizational consultancy, were another innovation. The department continued to offer its established programmes, such as the country information days, corporate culture training, and *Understanding the Dutch*.

KIT Intercultural Management & Communication expanded its list of external guest speakers and trainers from around 70 to 200. In the context of knowledge building and exchange, several round-table discussions were held for permanent staff and freelancers on working and investing abroad in specific regions, and on management issues such as globalizing business units and corporate social responsibility. These sessions produced a useful collection of recent practical case studies that can be used as input for publications and course material.

The department also explored the possibility of building up its systematic collaboration with consultancies and training institutes in China, Eastern Europe, India, Africa and Latin America. Collaboration of this kind is important for services to international companies and organizations in both the Netherlands and the countries and regions concerned. The department also plans to build capacity for management consultancy and training in developing countries.

KIT in China

Interest in China's role in the global economy is increasing. Many companies and organizations already have branches there, are taking over organizations in China or are planning to do so. KIT Intercultural Management & Communication has therefore seen a rise in the demand for training courses on living and working in China over the past two years. To meet the demand, and to enhance its own knowledge and expertise, the department has launched a separate China project with a specially compiled team of experts. The focus is on

information, preparation, training and coaching for entrepreneurs and employees in both Europe and China.

The department has trained staff from factories and company departments in the Netherlands in how to work with their Chinese counterparts. Company units in China have been coached in working with the Dutch, and in intercultural knowledge transfer. One unique aspect of this integration process is management styles. The strong points of the Western style are being

combined with Chinese and, in some cases, pan-Asian management philosophy and experience.

In order to provide the training and coaching in-country, KIT Intercultural Management & Communication is collaborating with a local counterpart in China. The department plans to evaluate its experiences and explore whether this approach would also be suitable for other collaborative ventures in India, Central and Eastern Europe, African and Latin America.



Detectives receive intercultural training

Internationalization is not just something that is affecting the private sector. Civil society organizations and public sector services such as the police are being called upon more and more frequently to operate on an international basis, bringing them face to face with cultural differences and the need to deal with them. This challenge prompted the Dutch Ministry of the Interior and Kingdom Relations to ask KIT to provide intercultural support for the Criminal Investigations Cooperation Team (RST).

This collaboration between the police in the Netherlands and the Netherlands Antilles and Aruba aims to curb international crime through investigation, background research on international requests for legal assistance, and investigation capacity building for local partners. Dutch detectives in the RST are stationed permanently in the Netherlands Antilles and Aruba. They work closely with the local police force.

KIT Intercultural Management & Communication supports the RST with training on intercultural aspects of collaboration with a view to cultivating a mutual understanding of each others' attitudes and behaviour. The team has a mixed brief, in which knowledge transfer, monitoring and cooperation are intertwined. In the Netherlands, team members are often confronted with prejudices about Dutch people of Antillean origin and, in the Antilles and Aruba, with preconceived notions about the Dutch government. KIT is focusing on ways of dispelling such prejudices and building bridges to allow effective cooperation, as part of preparatory training provided in the Netherlands, and also in the Caribbean, where a meeting is held several months after officers arrive.



There were some changes in terms of staffing and internal operations. Trainers were prepared for deployment in new fields. A start was made on marketing and acquisition and on upgrading the department's consultancy and product development knowledge and skills. Attention was also focused on optimizing the department's administration, and on quality assurance. With regard to this, it should be reported that the department's ISO 9001 certification was extended in 2004. The department welcomed a number of new members of staff, and said goodbye to others.

Business

The new initiatives undertaken have not resulted yet in a corresponding increase in turnover. The turnover from language training fell more sharply than expected. Given the large amount of time invested in recruitment, training and product development, no turnover could be derived from new services. The development of merger consultancy and management competences began in the final quarter, and is expected to yield turnover in 2005. Like others in the training sector, KIT felt the ill effects of the continuing economic downturn. The private sector was reluctant to invest in international tailor-made services. Demand for country-specific information and training in corporate culture did not really take off. Furthermore, the number of Dutch expats has been steadily declining in recent years.

However, compared with suppliers of similar services, the department was still involved in a reasonable number of activities.

The reputation of KIT Intercultural Management & Communication certainly helped. The department's training courses are highly rated by participants, generally scoring between 3.5 and 4 on a scale of 1-4.

A number of framework contracts were signed with several large multinationals in 2004. A significant number of companies launching their first major international ventures also contacted KIT for help in 2004.

Training and Consultancy Services

KIT Intercultural Management & Communication provided the following training and services in 2004:

Cultural training

The department ran country information days, corporate and cultural training courses, accompanying partner and partner career and junior programmes for Dutch nationals going to work abroad. For foreign nationals coming to work in the Netherlands ('impats'), there was a course entitled *Understanding the Dutch* and training on corporate culture in the Netherlands. KIT also organized re-entry days for returning Dutch expats.

International management competences

The department offered personal international competence assessment to managers, and training and consultancy on international business, the intercultural aspects of team-building, negotiating and conflict management, as well as local and global stakeholder management.

Merger and venture programmes

KIT Intercultural Management & Communication conducted intercultural audits and assessments in companies and organizations and provided advice and training on corporate integration and globalizing business units.

Diversity programmes

Finally, the department provided consultancy and training in the field of managing culturally diverse teams and departments, including recruitment and selection of ethnic minority staff, and conflict management.

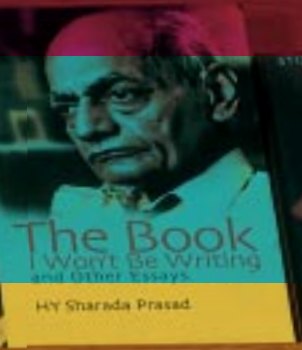
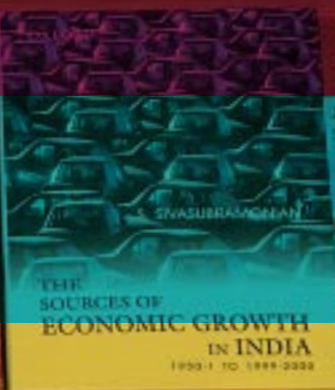
For more information:

www.kit.nl/intercultural_communication

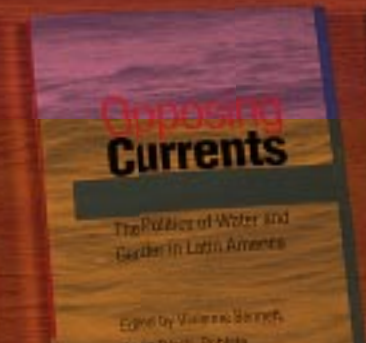
KIT Intercultural Management & Communication's clients included:

- Philips
- Shell
- Samsung
- Corus
- Unilever
- Friesland Food
- DSM
- Rabobank
- ABN AMRO
- Mitsubishi
- Dutch Ministry of Foreign Affairs
- Cordaid
- SNV
- Dutch Tax and Customs Administration
- Dutch Ministry of Finance

Information and Communication



38 KIT Information & Library Services



KIT Information & Library Services specializes in modern information services related to international and development cooperation and on countries in the tropics and subtropics. The department supplies services to users in the Netherlands and abroad, especially in developing countries.

The Royal Tropical Institute's library collection, now one of the biggest in its field in Europe, was started over 250 years ago. The oldest documents and manuscripts in the collection date from the first half of the 17th century. The collection includes books, academic studies, periodicals, modern and historical maps and a large amount of electronic information.

Like other departments, KIT Information & Library Services is actively involved in international projects aimed at enhancing expertise and capacity building. Alongside these activities, the department manages and provides access to a contemporary collection and to the documentary cultural heritage of the former Dutch colonies. It also supplies a number of information products, both on paper and on CD-ROM as well as via the Internet.

KIT Information & Library Services in figures

Staff	50
Publications lent	27,000
Reference access	
• Virtual library	280,000
• ScienceDirect & SwetsWise	37,000
Specific requests for information (250 from developing countries)	700
Exchanges with fellow institutions (300 in developing countries)	400
Current-awareness arrangements with institutions in developing countries	190
Collection New acquisitions:	
• Monographs	8,300
• Periodicals	4,200
Turnover	€ 4.7 million

The Department in 2004: Policy and Operations

In 2004, KIT Information & Library Services shifted its focus to supplying services to users in developing countries. It has structural arrangements for the supply of services and tailor-made information with 190 institutions in Africa, Asia and Latin America.

The virtual library was also expanded further, primarily in order to stimulate an exchange of knowledge with and between developing countries. In this connection, the department further developed its initiatives in the field of Virtual Knowledge Communities (VKC): virtual learning and working environments aimed at knowledge transfer and exchange via a secure Internet connection.

The department launched VKCs on information management, gender and sexual health, attracting a large number of partners in developing countries. An agreement was concluded with publishing company Reed Elsevier concerning access to 1,700 full-text periodicals (ScienceDirect) for members of the VKCs. The VKC test phase was completed at the end of 2004, with the VKC on information management turning out to be the most successful. Whether and how the experiment is to be continued will be decided in 2005.

KIT also served a wide user group in the Netherlands, ranging from development professionals and students to museum visitors and schoolchildren. Some users still visit the Institute in person, but increasingly KIT is supplying its services online. The growth

in digital services continued in 2004. They include providing access to the catalogue via the Internet and, increasingly, to a 'virtual' KIT library with a range of full-text documents and weblinks. Despite all these new developments, there was only a slight fall in the conventional use of KIT resources.

The library's information resources are selected on the basis of a variety of sources: from national bibliographies, fund lists and book reviews to internet sources, resulting in the addition of some 8,000 monographs to the collection each year. Alongside commercial publications, around 35 per cent of acquisitions are 'grey literature', mainly from developing countries. Grey literature refers to publications issued by government authorities, academic institutes, societal organizations, business, and industry, where publishing is not the primary business activity. Exchanges also take place with some 400 organizations worldwide, 300 of them in developing countries. A large proportion of the World Population Foundation's collection has been transferred to KIT and is being incorporated into the collection.

The choice of subjects for various products is in line with the focal areas of the Institute's other departments. KIT Development, Policy & Practice is the most important partner in this respect. KIT Information & Library Services also tries to ensure that the substance of the projects it implements ties in with the work of other departments. It is, for instance, collaborating with KIT Development, Policy & Practice on its project in Burkina Faso, and with the KIT

Tropenmuseum on projects in Suriname, Indonesia and Zanzibar. The highly accessible Knowledge Centre (*Kenniscentrum*) that the department runs with the KIT Tropenmuseum receives many visitors seeking background information on subjects relating to exhibitions in the museum and countries in the tropics. The collection, which includes books, periodicals, CD-ROMs and videos, is used largely by schoolchildren and people preparing for international travel. The *Kenniscentrum* opened its doors to group visits by secondary school pupils for the first time in 2004.

KIT's historic reading room has been thoroughly renovated and refurbished in a colonial style. The lending desk has also been restyled. Here, it was decided that the style of the study and reference area should be more contemporary. A new user-friendly digital public catalogue has been introduced, and preparations have been made to digitize the historic maps in the department's possession and make them accessible via the Internet. An advanced system has been developed for this purpose.

KIT Information & Library Services - the collection	
Monograph	280,000
Periodicals	21,000
Maps	25,000
Atlases	900
Digital documents	2,500
• Periodicals	800
• Books	1,700
Items in database:	42,500
Abstracts on CD-ROM	152,000

Activities

The department's core task remains documentary services. In 2004, it performed searches for both internal and external clients. Users consulted the catalogue and borrowed books and documents. The department's website played a major role in these services.

The department developed a number of bibliographies and publications in 2004:

- *Sexual Health Exchange*, a quarterly on sexual health for health education workers and trainers in developing countries, which is published in collaboration with partner organization SAfAIDS in Zimbabwe. The journal has 27,000 subscribers. Unfortunately, the loss of subsidies means its future is now uncertain.
- *Agriculture and Environment in Developing Regions*, a database in CD-ROM format on agriculture, natural resource management, fisheries and environmental issues in developing countries. Every year, this publication includes around 4,000 abstracts of major international papers, a third of which are compiled by partners in India and China.
- A new issue of *Gender, Society and Development: An Annotated Bibliography Series*. This series is widely read and used by professionals working in gender and development. The 2004 instalment looks at ICT, gender and agriculture. The series is produced in collaboration with Oxfam.
- Fifteen *Internet Specials*: web pages containing information on topical issues related to health, agriculture and rural development, gender issues, development policy and strategies, and information and knowledge management, produced in collaboration with other KIT departments. The specials are highly popular, and are to a large extent responsible for the popularity of the KIT website as a whole.

Capacity building and cooperation

KIT Information & Library Services was actively involved in a number of collaborative projects with fellow institutions in developing countries:

- In Ghana, the department is helping to improve the provision of information to agricultural organizations via the Ghana Agricultural Information Network System (GAINS). It conducted three advisory missions to draft a Master Plan for this activity in 2004.
- In Mozambique, the department is helping the Catholic University of Mozambique (UCM) with the physical, logistical and digital organization of several university libraries, the supply of relevant information and publications, and the development of policy and infrastructure for documentary information services.
- In Suriname, KIT Information & Library Services and the KIT Tropenmuseum are helping to further develop the national museum. The department is supporting the

Virtual Knowledge Community: information management

In August 2004, KIT Information & Library Services launched a virtual knowledge community (VKC) called iManagement (which stands for 'information management') to bring its information professionals in closer contact with counterparts in partner institutions in developing countries. The community has 56 members, comprising 40 counterparts from all over the world and some 16 members of the department's staff. One unique aspect of this community is that members can access, free of charge,

Elsevier's ScienceDirect database, which comprises 1,800 journals, 6 million articles and 60 million abstracts from all fields of science.

After the iManagement community had been running for 20 weeks, a preliminary evaluation was carried out. Members were asked for their views through an online survey and telephone interviews. Monitoring statistics were generated using the virtual workspace. The preliminary evaluation

established that the first 20 weeks were reasonably successful, achieving three of the four goals set in advance. In the first 20 weeks, there were 382 visits by 38 community members. Some 111 messages and comments were shared, and 9 'experiences' (the name for case studies, position papers and work in progress) were uploaded by members and moderators. These were visited 189 times. More importantly, both members and moderators feel that the virtual community has real potential.



Conclusion phase one – Heritage Extra Project

The extra support provided by the Netherlands Ministry of Foreign Affairs has helped KIT catch up on the backlog in preserving and managing the historical document collection. Phase one of the project was concluded in 2004. Because the backlog has not been entirely cleared, the project will continue in 2005 in a reduced form. Throughout the project, KIT Information & Library Services followed the guidelines and quality requirements developed by *Metamorfoze*; the national project for the preservation of library material in the Netherlands.

The historical collection consists of around 20,000 books, 750 metres of periodicals, 84 metres of newspapers and about 10,000 maps of, or originating from, the former Dutch colonies in general, and the Dutch East Indies in particular. The collection was fast disintegrating as a result of being stored in tropical climates and the less than perfect conditions at the Institute itself.

Heritage Extra's first objective was to enable documents to be retrieved from the automated catalogue as soon as possible.

The second was to build a climate-controlled vault with modern equipment regulating temperature and humidity so that the collection could be stored under optimal conditions. The transfer of the collection to the vault began in 2002. Prior to this, each individual document was cleaned and in some cases packaged. Where necessary, the most urgent repairs were carried out by an external restorer especially called in for the purpose. By December 2004, 95 per cent of the collection had been treated and stored in the vault.

The periodical collection was in such a poor state that it was transferred to microfilm wherever possible. This is still the most reliable method of preserving information on paper for future generations. By the end of 2004, over 1,500,000 pages from 500 periodicals had been copied onto microfilm.

Applying the same process to historical maps would lead to an unacceptably high loss of data. So KIT opted for digitization, which also increases the accessibility of the collection and enables the department to make high-quality copies.



Suriname Museum Foundation in its efforts to expand the museum's library.

- In 2004, the department entered into a collaborative venture with the Caribbean Agricultural Research and Development Institute in Trinidad and Tobago.
- In Tanzania, KIT Information & Library Services and the KIT Tropenmuseum are helping develop to the *House of Wonders* museum in Zanzibar (see also the chapter on the museum). The project includes help with setting up an academic library. A fact-finding mission was conducted in 2004.
- In Indonesia, and again in collaboration with the KIT Tropenmuseum, the department is helping to develop a Cultural Centre in Sintang, Borneo (see also the chapter on the museum). This will include an exhibition space and a documentation centre and library.
- Finally, the department continued its input to the international project *Smart Tools for Evaluating Information Products and Services*. The project provides a forum for participants to discuss their experiences and exchange methods of monitoring and evaluating information services in resource-poor settings in developing countries. It has participants from 23 institutions in 21 developing countries. Several tools were tested in 2004. The results will be presented at an international workshop and published in 2005.

Cultural heritage

Substantial progress was made with the preservation and restoration of the cultural documentary heritage, under the *Erfgoed Extra* (Heritage Extra) project. The KIT Tropenmuseum and KIT Information & Library Services received funding from the Ministry of Foreign Affairs for the preservation and sustainable management of the historical collection. A proposal was submitted to the Ministry for completion of this successful project so that the entire historical collection will be preserved for future generations.

Special activities

History Week

As part of History Week, KIT Information & Library Services ran a 'Great Dutch East Indies Quiz' in collaboration with the KIT Tropenmuseum. The quiz allowed Dutch people to test their knowledge of the former colonies. The final was held during the *Amsterdam Museum Night* in November.

For more information:

www.kit.nl/library



44 KIT Publishers



KIT Publishers is the Royal Tropical Institute's publishing house. It aims to promote understanding of cultural differences by developing and distributing – nationally and internationally – publications devoted to different countries, art and culture. In doing so, it adopts an independent perspective.

The publications, which are increasingly in multimedia format, are informative, encourage reflection and help form opinion. They are categorized under five themes: Travel, Business and Politics; Hotei Publishing (Japanese art and culture); Art and Culture; Children's Books; and Research for Development. Within these themes there are portfolios on specific subjects. In addition, there is *samsam*, a multimedia children's magazine.

KIT Publishers is a private limited company in which the Institute is the sole shareholder.

KIT Publishers in figures

Staff	16
Themes	5
Portfolios	10
New publications	69
Titles in stock	320
Numbers sold	170,000
Distributors	5 in 3 continents
Turnover	€ 3.5 million

KIT Publishers in 2004: Policy and Operations

In 2004, KIT Publishers operated as an independent company for the first time. The decision was taken in 2003 to transform the in-house publisher into a market-oriented, profitable organization. The strategy is to achieve growth by capturing a prominent position in a coherent set of niche markets related to KIT's fields of operation.

The publisher developed a range of activities aimed at creating new products, opening up new markets, and optimizing service, promotion and marketing. A total of 69 new titles were published, together with seven issues of the children's magazine *samsam*. Two main features of 2004 were the continuing trend towards multimedia (print publications were supplemented with websites, radio and TV programmes etc.) and further strengthening of the company's position on the international market.

In management, the focus was on improving international distribution channels through agreements with new distributors (in Europe, Australia and Southeast Asia), optimizing the organization of storage and distribution for the Dutch market, and integrating ordering and administrative systems. A number of new catalogues were developed for promotion and marketing and specific attention was paid to the presentation of new titles. Finally, KIT Publishing had stands at eight national and international fairs.

Themes**Travel, Business & Politics**

Important new publications in the *Politics & Debate* portfolio in 2004 included *What went wrong with Africa?* (the international edition of *Afrika: van de koude oorlog naar de 21ste eeuw*) by Roel van der Veen, and *Moeders van Afrika* (the Dutch translation of *Continent of Mothers, Continent of Hope: Understanding and Promoting Development in Africa*), by Norwegian researcher and politician Torild Skard. *Standplaats Nairobi* by journalist Kees Broere was the first in a new series in which correspondents talk about their lives and work. In addition, Wilf Mbanga, a Zimbabwean journalist and writer opposed to the Mugabe regime, described in *Standplaats Tilburg* the year he spent in this Dutch city at the invitation of *Stichting Vrijplaats*, an organization that offers a safe haven for a year to journalists and writers at risk of censure or worse in their home countries. Another publication was *De bewogen beweging, een halve eeuw mondiale solidariteit*, which records the history of solidarity with the Third World in the Netherlands and is written by Hans Beerends and Marc Broere.

In the *Travel* portfolio, a new edition of the *Landenreeks* was published; a successful series of books in a handy format with well-researched information on countries in Africa, Asia, Latin America and Eastern Europe. This was accompanied by a new edition of the series entitled *Hoe blijf ik gezond in ...?*, with practical health tips for travellers. In the *Intercultural Communication*

portfolio, the 14th edition of *Dealing with the Dutch* was published; a practical guide for foreign nationals doing business and negotiating with the Dutch.

Hotei Publishing

Various publications on Japanese art and culture appeared in 2004, including *Visions of Japan*, containing works by the leading Japanese exponent of landscape prints, Kawase Hasui (1883–1957) and *Printed to Perfection*, selected works from the collection of the American, Robert O. Muller, a major collector of 20th century Japanese prints. The latter was commissioned by the Smithsonian Museum in Washington. In addition, *Heroes of the Kabuki* was published, a volume of prints depicting this popular form of traditional Japanese theatre.

Art and Culture

Publications this year were extremely varied, ranging from books on slavery and Suriname to the Dutch East Indies (*Lied van een Tokeh and Indië Ongekuist*). In cooperation with the KIT Tropenmuseum, a number of titles appeared about exhibitions in the museum (*The dramatic history of the Congo as painted by Tshibumba Kanda Matulu, Sayers: pioneer painter in the Dutch East Indies and All about Evil*, the current Lichthal exhibition). There were also a number of co-productions: *Jewellery of Tibet and the Himalayas* (with the Victoria & Albert Museum in London) and the catalogue for the *Marokko* (Morocco) exhibition in *De Nieuwe Kerk* in Amsterdam.

Children's books and samsam

The decision to concentrate on informative children's books rather than fiction was implemented in 2004. Examples include two publications on ceremonies and festivals and the international education project *Europe for Kids!*, developed with the aid of a grant from the European Commission. Agreement has also been reached on co-productions to be published in the UK, Ireland, Belgium and Australia.

Twenty-five books were published as part of the *Leespiramide* (Reading Pyramid), a project designed to encourage reading among primary schoolchildren. Seven more issues of *samsam* were published. Commissioned by the Ministry of Foreign Affairs, this magazine introduces children in a playful and instructive way to development cooperation and the fight against poverty, by promoting international cooperation and cultural diversity. Each issue is devoted to a specific theme, often linked to a particular country, and comes with a teacher's guide. Schoolchildren can follow up what they read in the magazine on a comprehensive interactive website.

Samsam reaches 77 per cent of all pupils in the upper grades of Dutch primary schools (430,000 children plus teachers) and is read by 45,000 pupils in Suriname. To mark the tenth anniversary in 2004 of the abolition of apartheid, *samsam* organized a special web expedition to South Africa that lasted for six weeks. KIT also successfully lobbied for the continued distribution of the magazine in Suriname.

Dealing with the Dutch.

'The most concise, clearly written book on the subject available.'

Amazon

'You really can call Vossestein an expert on the exceptional Dutch human race.'

Algemeen Dagblad

'Being ambassador for Europe for Kids! is a unique opportunity to show what the European Union (EU) is capable of: Unity in Diversity. The EU offers opportunities and we must be bold enough to seize those opportunities. But people's feelings about the EU are often negatively influenced by a lack of knowledge - about other member states, for example. Europe for Kids! tackles this problem.'

Jeanine Hennis-Plasschaert, Member of the European Parliament.

Research for Development

New publications in 2004 included research findings and project results from other KIT departments, such as KIT Development, Policy & Practice, KIT Biomedical Research, and KIT Information & Library Services. A total of thirteen new publications were issued, mainly in English and French. The great diversity of highly specific – and often international – target groups was the incentive to begin printing on demand.

Trends and Prospects

KIT Publishers sees great opportunities for further growth in niche markets worldwide. It therefore intends to continue on its current course involving an international network, direct contact with clients and a more professional approach to sales and marketing. Within this context, further growth through takeovers has not been ruled out.

The emphasis on multimedia products is steadily increasing. KIT Publishers can draw on the experience with *samsam*, which was and still is a pioneer in this field. The secret of the magazine's success lies in its multimedia format, complete with teacher's guide, website and web expedition. In 2004, over 400,000 children visited www.samsam.net. Children are particularly receptive to multimedia and multitasking, a direction that the Dutch primary education system is also following. KIT Publishers is therefore developing new initiatives in this area. A good example of this approach is *Europe for Kids!*. KIT Publishers worked with Radio Netherlands International, Teleac/NOT and

Channel 4 on this project about the new EU member states. It comprises ten books, a website and ten TV programmes. In 2004, work started on *Onvergetelijk Indië* (Memories of the East Indies) for primary schoolchildren. This project about the Dutch East Indies between 1936 and 1948 combines internet applications, CD-ROMs, TV programmes, books, a teacher's guide, a storytelling event and an exhibition of photos. It is due to be launched in 2005.

For more information;
www.kit.nl/publishers

Strange people

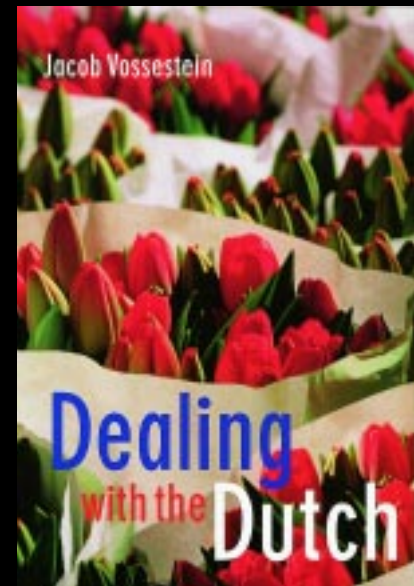
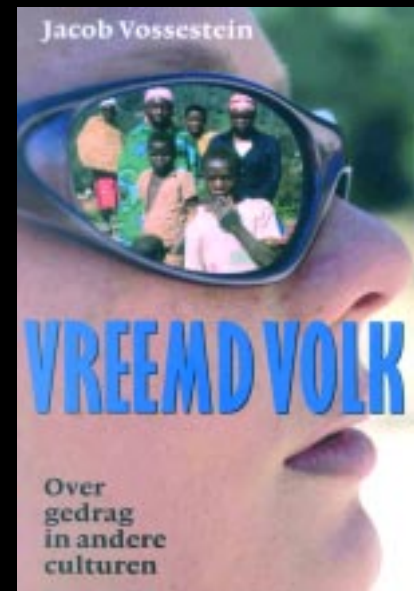
The enormous increase in international contacts and communication has made the world a smaller, but also a more confusing place. Instead of empathy and admiration for how people from other cultures live, there is often surprise or indignation. In 2004, KIT Publishers produced a number of titles that helped to enhance our understanding of other cultures, including the Dutch culture! Furthermore, the publishing company also managed to persuade various partners to emphasize the importance of respectfully interacting with other cultures in their own networks.

KIT trainer Jacob Vossestein wrote *Vreemd Volk* (Strange People); a book about different behaviour patterns in other cultures. In 2004, this book received a new and unexpected, but nevertheless welcome, audience. The pharmaceutical company, ALTANA PHARMA, presented a copy of *Vreemd Volk* - which had been especially designed for the occasion – as a gift to all its clients in the medical world. This gift was ALTANA PHARMA's attempt to help improve communications between doctors

and patients with a different cultural background.

For people residing for long periods in another country (*expats*) information about the practical consequences of leaving their country of origin is essential. Due to the international nature of its operations, the ABN AMRO Bank is in contact with a large number of expats. The bank therefore now offers them Frits Quarles van Ufford's book called *Een bestaan als expatriate* (Life as an expat) as part of its service. For this purpose, KIT publishers brought out a new edition of the book in the bank's own house style.

Newcomers to the Netherlands also need to have aspects of the Dutch culture explained. In *Dealing with the Dutch*, Jaap Vossestein described the cultural context in which business and social interactions with the Dutch are conducted. RNTC, the training centre of Radio Nederland, which belongs to the Radio Nederland Wereldomroep (The Dutch World Service), is now using this 'manual' in its courses for journalists and programme producers.

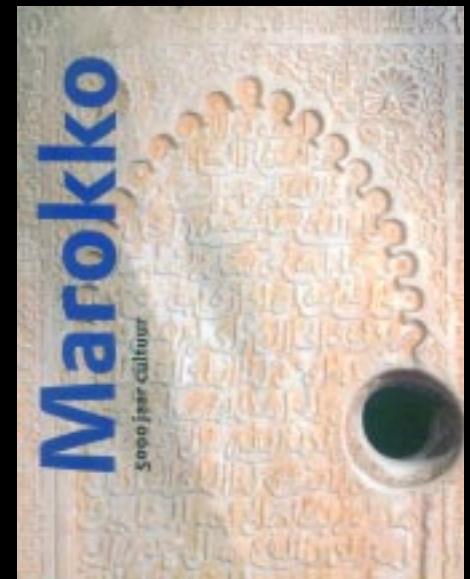
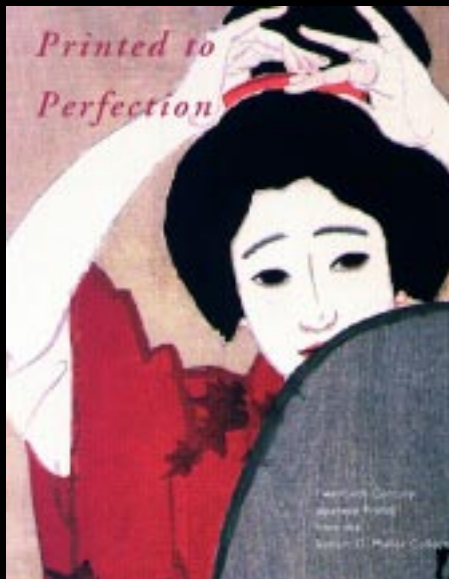


International exhibitions

One of KIT Publishing's fields of operation is the publication of books together with museums. This is something of a tradition in the case of the Tropenmuseum, but the takeover of Hotei Publishing three years ago brought new opportunities. Hotei focuses not on a particular museum, but on

a particular subject: Japanese art. The expertise available within Hotei opened doors at other museums, resulting for instance in catalogues for exhibitions in the Kunsthal Rotterdam and the Sackler Gallery in Washington. And within the theme of Art & Culture, KIT Publishers supplemented its

activities for the KIT Tropenmuseum with a co-publication with the Victoria & Albert Museum in London and a catalogue for *De Nieuwe Kerk* in Amsterdam. All the indications are that this expansion into museum publishing will continue in the years to come.



Clients, sponsors and partners

In 2004, KIT Publishers received commissions from clients including:

- ABN AMRO
- Altana Pharma
- Ministry of Foreign Affairs
- Radio Netherlands Training Centre

Sponsors and partners included:

- National Institute for the History and Heritage of Dutch Slavery (NiNSee)
- Radio Netherlands International
- Novib and 11.11.11 (a Belgian North-South organization)
- European Commission
- National Committee for International Cooperation and Sustainable Development (NCDO)
- De Nieuwe Kerk
- Netherlands Institute for War Documentation (NIOD)
- Prince Claus Fund
- Japan Society (UK)
- De Volkskrant newspaper
- Smithsonian Institution

50 Management and Internal Organization

With regard to management and internal organization, the Institute's aim in 2004 was to strengthen supervision, transparency and efficiency. There was an explicit focus on exploiting the knowledge and network contacts of the Board of Directors and the Council of Members, and on synergy and coherence in organization and content.

In order to put operational management on a professional footing, the various levels of management follow comprehensive management development programmes. The three service departments play an important support role in this process.

Management

KIT has the statutory form of an association. It has a Council of Members, a Board of Directors and a single-headed Executive Board. The post of President of the Executive Board is presently occupied by Dr Jan Donner. In view of KIT's growing international activities, it decided in 2004 to set up an Advisory Board, consisting of international experts in the Institute's various fields of operation.*

The Board of Directors supervises the work of the Executive Board and is itself accountable to the Council of Members, which approves the budget and annual accounts.

The quarterly reports of the various departments and of the Executive Board provide an important source of information for KIT's governing bodies. They also present the most important management themes. The governing bodies discuss and approve the

business plans of each department and major management policy plans. In their meetings they exchange ideas on the day-to-day running of the departments with the department heads on an informal basis. These discussions focus on content rather than organizational matters.

In 2004, external cooperation, both with the private sector and with development organizations, was given special attention. Contacts with the business community, politicians and civil-society organizations were renewed at a dinner on 12 March and through the publication and distribution of a corporate brochure. As part of the effort to consolidate and improve the quality of Dutch development cooperation, it was decided to take an active role in the sectoral organization *Partos*. The organization was set up at a meeting on 6 October 2004, appropriately enough at the Institute. At the same time, exploratory talks were held with various organizations concerning overlapping or supplementary objectives and whether coordination or cooperation was desirable. The extensive visit paid to the Institute on 2 June by HRH Princess Máxima, as part of her process of learning about Dutch society,

should also be highlighted. The Princess showed a warm personal interest in KIT's work.

In 2004, the Executive Board launched a new cycle of management consultations with each of the departments. The aim is to exchange views on operational and strategic issues. Points for discussion in 2004 included the investment plans of KIT Intercultural Management & Communication and the business plans of KIT Development, Policy & Practice.

Work continued to improve the balance between the different disciplines and management in the Institute. Putting the quarterly reports and the results of the Institute as a whole on the agenda was one way in which the Management Team obtained a better insight into the activities of the departments and developments within them. The Team thus operates as a single unit rather than as a meeting of department heads. A member of the Management Team is delegated by the President of the Board to act on his behalf if he is absent. In 2004, this was often necessary, as he took personal responsibility for implementing a number of projects, including the drafting of five Bills governing education in Suriname.

* See the appendices for the composition of the various governing bodies.

The Board of Directors met on four occasions in 2004: on 24 March, 26 May, 15 September and 17 November. On 15 September the Board and the Management Team discussed the policy memorandum *KIT 2005-2010: Future Directions in Development*. The Council of Members met twice: on 9 June and 24 November.

Two essential management documents were drawn up in 2004: the policy memorandum mentioned above and a code of professional conduct. At the request of the Directors, the policy memorandum referred explicitly to measurability and monitoring. The code of professional conduct is a public statement of what people can expect from KIT, how the Institute approaches ethical questions, what it expects from staff and associates, and what support they can expect.

The Board of Directors also distributed portfolios among its members in 2004. Each Director now has primary responsibility for a specific part of the Institute, although the Board of course retains ultimate responsibility as a body.

Service Departments

Personnel, Organization & Information

This department provides support to the other parts of the Institute in areas such as personnel policy, recruitment and selection, education and training, legal status, organizational advice and quality assurance, and hardware and software maintenance.

In 2004, the department pursued its aim of making the Institute a modern organization open to new ideas with regard to the

deployment of staff and to increasing productivity. One example is performance-related pay, based on the formulation of targets that can be measured and assessed at Institute or department level, which is linked to an additional collective payment when results are good. Another is the introduction of personal development plans in which training and development are no longer automatically focused on the person's career within the Institute.

With regard to personnel policy in 2004, further development of terms and conditions of employment at the Institute stagnated as a result of public concern about the controversial changes to social insurance in the Netherlands. The agreement reached in the autumn between the government, employers and trade unions finally ended this period of uncertainty for both the staff and the organization. The agreement abolishes the pre-pension scheme: this probably has long-term implications for the Institute on account of the advancing age of KIT staff members. The scheme was a useful tool in resolving deployment and efficiency problems and promoting the intake of new talent, expertise and enthusiasm.

Like the other service departments, Personnel, Organization & Information also focused on balancing the qualitative and quantitative requirements of internal service provision against associated costs. This resulted in further rationalization and cost savings. The Information section continued to walk the fine line between meeting the highly differentiated demands and wishes of users

on the one hand, and recognizing the need to regulate, standardize and control costs on the other.

Finance, Control & Facilities

This department is responsible for directing the Planning and Control Cycle (drawing up and monitoring the budget, and financial reporting), for financial and salary administration and for facilities management. The latter includes maintaining the buildings and technical installations, reception and telephone systems, security, cleaning, mail distribution, repro services and catering. The Congress Facilities unit is responsible for hiring out the *Grote Zaal* (Main Hall), the *Marmere Hal* (Marble Hall), the *Mauritszaal* and other council and meeting rooms. Finance, Control & Facilities is also responsible for the contract between KIT (through the foundation *Stichting Internationaal Centrum*) and the NH Hotels hotel chain concerning the NH Tropenhotel.

The first priority in 2004 was to continue the effort to improve the health and transparency of the Institute's financial affairs. The emphasis was on monitoring incoming and outgoing flows of funds, more efficient reporting and long-term planning. Further work was carried out on a new personnel and salary administration.

Also relevant with regard to this is the leasing out of accommodation to third parties. By the end of 2004, the Institute housed the NCDO (National Committee for International Cooperation and Sustainable Development);

the news and information network OneWorld; the youth project office Move your World!; the fair trade fruit importer AgroFair; NiNSee (the National Institute for the History and Heritage of Dutch Slavery); and Press Now, which promotes the creation of independent media as an indispensable element in democratic societies. In addition to the revenue they bring in, the presence of these organizations enhances KIT's ability to function as a platform. The various council and meeting rooms were hired out for a range of conferences, symposia and other gatherings.

The department also conducted a survey into internal service provision in areas such as financial administration, mail and repro services, accommodation, maintenance and management, and security. The results led to a number of improvements, including the establishment of a central facilities contact point.

Corporate Communication

This department supports internal and external communication at the Institute. The department offers advice on promoting the external profile of KIT as an institution and also undertakes activities geared towards this end. In addition, it advises individual departments on their communication policies and how to implement them. Finally, the department runs the Royal Tropical Institute Association secretariat and has primary responsibility for maintaining and updating the Institute's website.

In 2004, the department invested in an expansion of the central database aimed at improving the maintenance and

management of KIT's corporate relations. Many of the Institute's Dutch connections receive the monthly digital newsletter *KIT-Update*, which was published ten times in 2004. The department also published the first issue of a new e-mail newsletter for international target groups, *KIT-Insight*, which is sent four times a year. Both newsletters encourage people to visit the website.

Considerable work was done to upgrade the website in terms of content, editing and technology. The monthly average number of hits rose to 107,398 (from 85,599 in 2003). People are also looking at more pages – an average of 10.69 per visit (5.74 in 2003) – and they stay longer (3:57 minutes as opposed to 3:11 in 2003).

As well as the home page, visitors frequently consulted the Tropenmuseum site, the KIT Publisher's catalogue, the home page of KIT Tropentheater, the KIT Agenda and the home page of KIT Biomedical Research. In 2004, 47 per cent of visitors originated from the United States and 41 per cent from Europe (70 per cent from the Netherlands (monthly average 30,000), 9 per cent from the UK and between 0 and 6 per cent from other European countries). The other continents were represented as follows: 6.5 per cent from Asia, 1.8 per cent from Africa, 1.4 per cent from Latin America and 1.0 per cent from Oceania.

In addition to its regular communication activities, the department launched a number of specific profiling initiatives together with various other departments. These included a dinner for strategic partners, an international

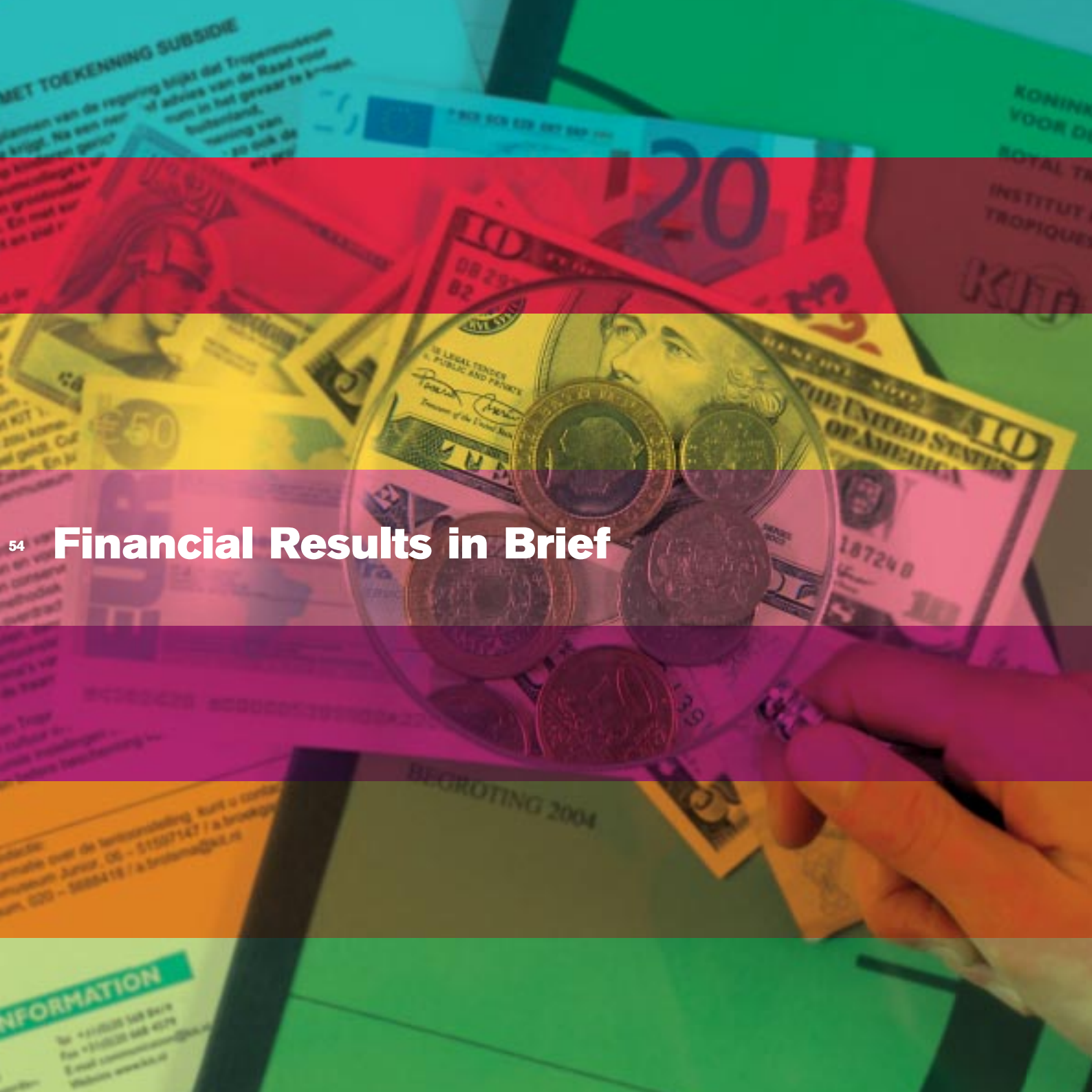
seminar entitled *Making public-private co-operation work for health & development: lessons from private initiatives in exporting medical knowledge and technology* (for the Helffer-Kootkar Prize Foundation- awarded for efforts to improve civic participation) and the public lecture *Culture and Citizenship* given by Professor Amina Mama, holder of the Prince Claus Chair in Development & Equity in 2004.

Royal Tropical Institute Association

The Institute has the statutory form of an association with members. The Corporate Communication department is responsible for the secretariat. In 2004, the department fulfilled its ambition to broaden the public support base of the Institute by putting the association on a different footing. This was done by recruiting private members and prominent corporate members. The number of private members grew to 1,023 (747 in 2003), while activities geared to recruit corporate members were mainly targeted on companies active in the field of corporate social responsibility, and organizations concerned with international cooperation. By the end of 2004, 13 organizations had become corporate members.

KIT corporate members 2004

ABN AMRO Bank NV, BAM Techniek BV, Ernst & Young, Netherlands Development Finance Company (FMO), Municipality of Amsterdam, Gunters & Meuser BV, Amsterdam Chamber of Commerce, Ministry of Foreign Affairs, Ministry of Agriculture, Nature and Food Quality, Natura Artis Magistra, Aannemingsbedrijf Onrust BV, Shell Nederland BV, Unilever NV.



Financial Results in Brief

INFORMATION
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Website: www.psa.nl

KIT finances its activities in different ways: through its own income, through proceeds from projects, through subsidies, and through production agreements with the Dutch government (output-financing).

The funding arrangements with the government run via the Ministry of Foreign Affairs/ Development Cooperation and last for four years. In 2004, government funding amounted to € 18 million. It is an important source of income for the KIT Tropenmuseum, KIT Tropentheater and KIT Information & Library Services.

KIT Intercultural Management & Communication operates on a commercial basis, earning its money 'in the marketplace'. The project costs of KIT Development, Policy & Practice and KIT Biomedical Research are partly covered by output-financing; the remainder comes from clients in the international market.

KIT Publishers is also dependent on commercial activities. Since 1 January 2004, it has been operating independently as a private limited company.

Finances in 2004

The Royal Tropical Institute Association closed 2004 with a small positive balance. KIT Development Policy & Practice had a turnover of more than € 10.6 million and a negative balance of € 0.2 million. The turnover of the KIT Tropenmuseum increased to € 11 million, with € 0.8 million reserved for restructuring in 2005 and 2006. As in 2003, KIT Information & Library Services had a small surplus of

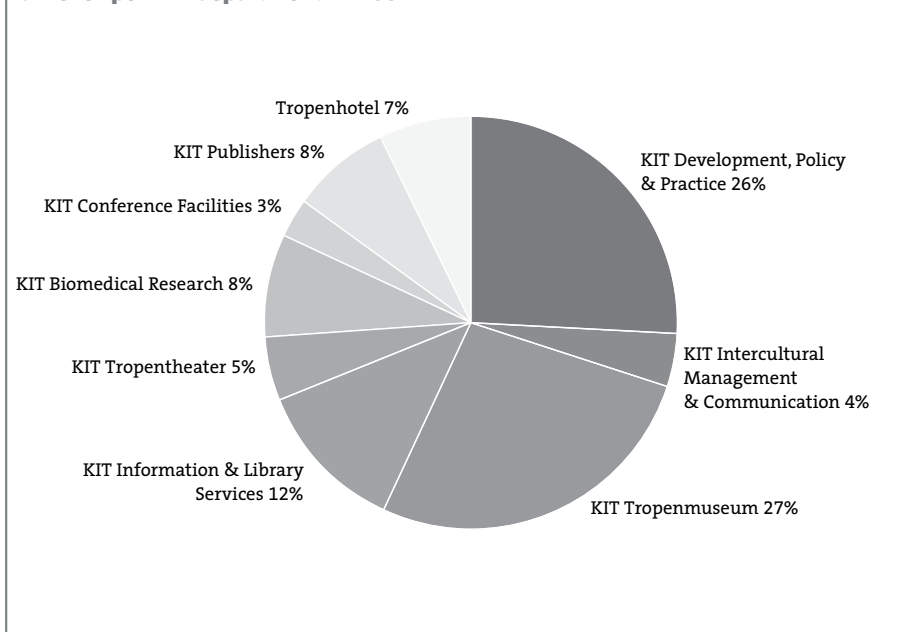
€ 0.2 million. The KIT Tropentheater remained within its budget, with a modest surplus of almost € 0.1 million. KIT Biomedical Research had a small deficit of € 0.1 million, in accordance with the budget. KIT Intercultural Management & Communication had a difficult year: the language courses were phased out, the reorganization continued, staff were partially retrained and new products were developed. Turnover fell to € 1.5 million and the deficit increased to € 0.8 million.

The turnover of KIT Publishers amounted to € 3.5 million and proceeds from the Tropenhotel (run by the NH Hotel chain based on a contract with the Stichting Internationaal Centrum) to € 2.6 million. Conference facilities and renting out accommodation resulted in a turnover of € 1.2 million.

Remuneration of Executive Board and Directors

KIT is governed by the Executive Board and the Board of Directors. The salary for the

Turnover per KIT department in 2004



Overview of finances 2004

Income statement		
Year ending 31 December 2004 (In € x 1,000)	2004	2003
Income		
State financing	18,000	14,788
Cultural heritage	1,385	1,251
Subsidies	2,775	2,667
Reimbursed project costs	8,321	9,786
Other income	9,558	9,433
	40,039	37,925
Expenditure		
Personnel expenses	20,977	22,097
Project costs	4,337	5,268
Depreciation fixed assets	3,474	3,826
Other operating expenses	11,234	9,196
Total expenditure	40,022	40,387
Financial income	43	14
Net gain/loss	60	-2,448

Balance sheet

31 December 2004		
(In € x 1,000, before appropriation of the result)	2004	2003
Assets		
Tangible fixed assets	32,136	33,659
Financial fixed assets	257	244
Inventories	878	1,021
Receivables	9,968	6,796
Cash	6,533	6,257
Total assets	49,772	47,977
Equity and liabilities		
Equity	32,742	32,682
Funds	257	244
Provisions	5,856	6,864
Short term liabilities	10,917	8,187
Total equity and liabilities	49,772	47,977

Executive Board - which consists of one person – is € 168,510. This is comprised of a fixed income of € 132,529, and bonuses and employers' social security contributions amounting to € 35,981.

Non-executive directors receive an attendance fee of € 450 (chair and vice-chair € 750) for meetings, plus an allowance for travel expenses.

Prospects for the future

KIT has its sights set on growth. In the long term it is aiming to achieve a turnover of around € 55 million by 2010. In addition, all departments are expected to be at least covering all the costs and overheads by 2007. The turnover of KIT Publishers increased substantially; the publishing house has a deficit of over € 0.6 million.

By combining financing from the private and public sectors, KIT has succeeded in developing more activities and larger projects. The Institute is presenting itself increasingly to the private sector as a service provider.

The KIT building is in good condition and regular maintenance ensures it stays that way. It now has many external tenants including the NCDO, NiNSee, Press Now, AgroFair, OneWorld and Move Your World, and it is encouraging to see so many new tenants and users showing an interest. Unfortunately, the building's status as a listed monument limits the extent to which KIT can adapt rapidly to meet that demand. In some areas, the building is dated and KIT needs to think about investing in expansion and renovation. Plans for this will be drawn up in 2005.

ACCOUNTANT'S STATEMENT

Auditor's report ex section 2:395, subsection 2 of the Netherlands civil code

We have audited the abbreviated financial statement of the Royal Tropical Institute, Amsterdam, for the year 2004 (as set on page 56). These abbreviated financial statements have been derived from the financial statements of the Royal Tropical Institute for the year 2004. In our auditor's report dated 3 may 2005 we expressed an unqualified opinion on these financial statements. These financial statements are the responsibility of the company's management. Our responsibility is to express an opinion on these abbreviated financial statements.

In our opinion, these abbreviated financial statements are consistent, in all material respects, with the financial statements from which they have been derived.

For a better understanding of the company's financial position and results, and of the scope of our audit, the abbreviated financial statement should be read in conjunction with the financial statements from which the abbreviated financial statements have been derived and our auditor's report thereon.

Amsterdam, 26 May 2005

Ernst & Young Accountants

TROPENTHEATER

KIT LIDMAATSCHAP

Keniscentrum

2004-05

SEVEN PROGRAMS KIT ONZEWEEK
Musiek / Kino / Film / Theater / Lezingen
Dansen in Museum / Afternoon Lounge / Spoken Word

BRAIN GAIN
in de internationale
gezondheidszorg

Uitnodiging

KIT

NVT
in de
Kah
de Y
Rijp
De
CIV
Tied
Gos
Aan
In
Am

KIT LIBRARY
a world of information



Wereld
Wijs
Worden

N



UITNODIGING
KIT LEDENDAG

58 Appendices



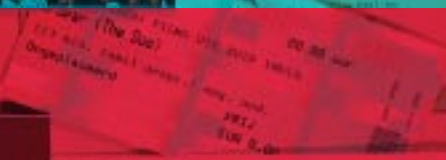
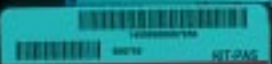
A WORLD INSTITUTE
IN A WORLD CITY



PAAR KENNIS MET HET KIT

De KIT is een organisatie die zich inzet voor de verbetering van de gezondheid en het welzijn van de bevolking in ontwikkelingslanden. Dit wordt gedaan door het verspreiden van kennis en het bieden van technische ondersteuning aan lokale gezondheidszorginstellingen.

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KIT TROPENMUSEUM

1877



Boards and Council

PATRONESS

HRH Princess Máxima of the Netherlands

BOARD OF DIRECTORS*

Chairman

Prof. Dr R. Rabbinge, MSc

Dean, Graduate Education, Wageningen University and Research Centre; Chairman, Wageningen Graduate School; Member of the Dutch Senate

Vice Chairman

P.J. Groenenboom, MA

Former President of the Board of Internatio-Müller N.V.

Directors

A.A. Anbeek van der Meijden, MA

Former Vice President of the Board of Delta Lloyd Insurance Group N.V.

J. Bos, MA

Former Director of ICCO (development NGO) and former Ambassador with the Ministry of Foreign Affairs - Development Cooperation

H.G. Dijkgraaf, MSc

Chief Executive Officer at N.V. Nederlandse Gasunie; Former President of Shell Nederland B.V.

E.L. Eshuis, MA

Consultant; Former Director of the Department for Environment and Recreation of the Municipality of Amstelveen; Former Member of Parliament

C.H. Goekoop, LL M

Former Mayor of Leiden

M.J.A. van Putten, MA

Vice President of the European Centre for Development Policy Management; Former

Member of the World Bank Inspection Panel; Former Member of the European Parliament

Prof. Dr C.I. Risseeuw

Professor of Intercultural Gender Studies, University of Leiden

Prof. Dr E.J. Ruitenberg

Chairman of the Scientific Council at the Sanquin Foundation; Professor of International Public Health, Free University Amsterdam

During 2004, J. Bos and C.H. Goekoop left the Board.

M.J.A. van Putten, Prof. C.I. Risseeuw and H.G.

Dijkgraaf joined the Board.

EXECUTIVE BOARD

President

Dr J. Donner

COUNCIL OF MEMBERS

M.A. van Alphen, MA, Former Vice President of the Board of Internatio-Müller N.V.

H. Balian, Director of the Royal Zoological Society "Natura Artis Magistra"

R.M. Barth, MA, Director, FMO

Dr M.J. Cohen, Mayor of Amsterdam

G. Görtemöller, Former Director of TNO

Dr G.S.C.M. Hesseling, Chair, RAWOO

J.P. Hoogeveen, LL M, Director of International Affairs at the Ministry of Agriculture, Nature Management and Fisheries

Dr J.J. Kamp, Director General, ABN/AMRO Bank

P.W. Kruseman, Director, Amsterdam Historical Museum

I.L. van Luijken, MA, Corporate Communications Manager, Shell Solar

F.A.M. Majoor, LL M, Secretary-General, Ministry of Foreign Affairs - Development Cooperation

C.J.F.M. Schaapsmeeders, MA, Director,

Personnel Department, Shell Nederland B.V.

F. Recourt, LL M, Representative of the Maatschappij van Nijverheid en Handel (Netherlands Society for Industry and Trade)

L.C.A.M. Schölvinc, Former Vice President of the Amsterdam Chamber of Commerce

G.H. Versseput, MA, Consultant; Former Director of HVA Holding B.V.

C.W. van der Waaij, MA RA, Chairman of Unilever Nederland Holdings B.V.

Dr Y.B. de Wit, Senior Lecturer in Development Economy, Free University Amsterdam

H. Zwarts, President of the Amsterdam Chamber of Commerce

Dr Y.B. de Wit left the Council in 2004.

ADVISORY BOARD

G.O. Abungu (Kenya), Chairman of the Governing Council of the Kenya Cultural Centre

D. Ofori Adjei (Ghana), Director, Noguchi Research Institute

Prof. N. Kabeer (United Kingdom), Institute of Development Studies, Sussex, United Kingdom

Prof. Dr S. Montano Virreira (Bolivia), Sociologist and Chair, Programa de Investigacion Estrategica en Bolivia; Chief of the Women and Development Unit, United Nations Economic Commission for Latin America and the Caribbean (ECLAC)

Dr Ismail Serageldin (Egypt, Chair), Director of the Library of Alexandria; former Vice President of the World Bank.

Prof. Dr Le Vu Anh (Vietnam), Dean of Hanoi School of Public Health.

*non-executive

Management (as per December 2004)

MANAGEMENT TEAM

Dr J. Donner, Executive Board, President
C.M. Hodgkin, MPH
KIT Development, Policy & Practice, Director
Dr P.R. Klatser, KIT Biomedical Research, Head
J.H.W. van Hartevelt, MA RI
KIT Information & Library Services, Head
M.A. Gadourek, MA, KIT Intercultural
Management & Communication, Director
W.L. Broekhuijsen, MA
KIT Tropentheater, Director
J.B. Schenk, KIT Tropenmuseum, Director
R.T. Mentink, MA
Personnel, Organization & Information, Head
B. Eenkhoorn, LL M
Finance, Control & Facilities, Head
R.F. Wijnstra, MA
Corporate Communication, Acting Head

DEPARTMENTS

KIT Development, Policy & Practice

C.M. Hodgkin, MPH, Director
C.A.M. de Koning, MSc, M.Ed, Area Leader, Health
Dr M. Mukhopadyay, Area Leader, Social
Development & Gender Equity
Dr C.B. de Steenhuijsen Piters, Area Leader,
Sustainable Economic Development
P.A.C. Zwanikken, MD, MScCH, Area Leader,
Education
W.K. Vlasblom, Head, Management Support
Unit

KIT Biomedical Research

Dr P.R. Klatser, Head of Department
Dr S.M. van Beers, Research Coordinator,
Epidemiology
Dr R.A. Hartskeerl, Research Coordinator,
Leptospirosis

Dr A.H.J. Kolk, Research Coordinator,
Tuberculosis
Dr L. Oskam, Research Coordinator,
Mycobacteriology
Dr H.D.F.H. Schallig,
Research Coordinator, Parasitology
Dr H.L. Smits, Research Coordinator, Rapid
Diagnostics

KIT Intercultural Management & Communication

M.A. Gadourek, MA, Director
C.W. Agterberg-van Klinken,
Manager of Operations

KIT Tropentheater

W.L. Broekhuijsen, MA, Director
E.A. Barendsen, Programme Manager
M.I. Vermeij, Manager of Operations

KIT Tropenmuseum

J.B. Schenk, Director
J.H. van Brakel, MA, Manager, Collections
H.J. Broekgaarden, Manager, Tropenmuseum
Junior
Prof. Dr S. Legêne, Head of Museum Affairs
M.H.B.J. Reijmers, MA, Manager of Operations
P.R. Voogt, MA MBA, Manager, Public Relations
and Presentations

KIT Information & Library Services

J.H.W. van Hartevelt, MA, RI, Head of Department
M.L.M. Kooijman, MSc, Manager of Public
Services
E. Cudowska, Coordinator, Operations and
Administration

Personnel, Organization & Information

R.T. Mentink, MA, Head of Department
M.H.Th. Berk, MA, Manager of Automation &
Information Services
C.F.A.M. Melkert, Manager of Organizational
Affairs
R. Oeben, Manager of Personnel

Finance, Control & Facilities

B. Eenkhoorn, LL M, Head of Department
L.J. van den Berghe, MA, Manager of Financial
Administration
F.C. Liot Backer, Manager of Internal Affairs
S.C. ten Veen, Manager of Technical Facilities

Corporate Communication

R.F. Wijnstra, MA, Acting Head and Adviser,
External Communication
M. Aksular, Acting Head and Adviser, Internal
Communication
M.M. Stange, MA, Coordinator, KIT Association

KIT Publishers

As per 1 January 2004, KIT Publishers began
operating as an independent publishing
company with KIT as the sole shareholder. As
such, KIT Publishers is not represented in
KIT's Management Team.

KIT Publishers' Management Team consists of:

S.C. van Goor, MA, Director
R. Smit, MA, Director
M.G.M. von Heijden, MA, Manager, Marketing
and Sales
E.A. Schouten, MA Editor-in-chief, *samsam*

Projects and Activities in 2004

KIT DEVELOPMENT, POLICY & PRACTICE

Projects

BENIN, BHUTAN, COSTA RICA AND THE NETHERLANDS

Project: Netherlands International Partnership for Sustainability (NIPS)

NIPS coordinates the Dutch contribution to the Sustainable Development Agreements between the Netherlands, Benin, Bhutan and Costa Rica. The agreements aim not only to alleviate poverty and stimulate capacity development in developing countries, but also at reducing the environmental burden in the industrialized world.

Area: Sustainable Economic Development

Partners: The Centre Béninois pour le Développement Durable (CBDD), The Sustainable Development Secretariat (SDS) in Bhutan, Fundecooperacion in Costa Rica

Sponsors: Netherlands Ministry of Foreign Affairs - Development Cooperation, Netherlands Ministry of Spatial Planning, Housing and Environment (VROM)

BENIN, BURKINA FASO AND MALI

Project: Strengthening local government institutions

This project focuses on the role of civil society in strengthening the performance of public institutions, in particular local governments. The objectives were to promote stakeholder interest in and adherence to local government, to promote social accountability, equity and citizenship, in order to 'unleash' local energy, creativity and resources made available for local government operations.

Area: Sustainable Economic Development

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

BENIN AND TANZANIA

Project: Enhancing the quality of service delivery

KIT developed guidelines on local innovation development funds, public-private partnerships and the role of farmers' organizations in innovation development with organizations in Tanzania and Benin. Disseminating and upscaling the Client-Oriented Research Management Approach (CORMA) and coaching on the inclusion and upscaling of national research strategies and programmes was also carried out.

Area: Sustainable Economic Development

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

BURKINA FASO AND MALI

Project: Enhancing the provision of care and treatment for HIV/AIDS

A proposal for conducting an action research study on the development of adherence-enhancing interventions for anti-retroviral therapy in Burkina Faso and Mali was developed in collaboration with the University of Amsterdam and received funding from the Dutch Government. The study will start in 2005.

Area: Health

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

CAMBODIA

Project: Human Resources (HR) development in tuberculosis (TB) control

Analysis of the HR situation in the National Tuberculosis Control Programme (NTP) in Cambodia and proposals for actions to improve staff planning and performance, facilitate a workshop to formulate Knowledge, Attitude and Skills (KAS) for managers in TB control, and develop an outline for a management course for TB control managers.

Area: Education

Sponsor: KNCV Tuberculosis Foundation

CAMBODIA AND LAOS

Project: Training needs analysis

A tool for carrying out a training needs analysis for the in-service training of health workers was drafted and tested in Laos, where a training needs analysis was prepared for district health workers.

Area: Education

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

CAPE VERDE

Project: Environmental policy development

Assisting the Ministry of Environment in further developing the national environmental policy, focusing on institutional development, participatory policy development, especially at the local level, and on integrating environmental issues in the community planning cycle.

Area: Sustainable Economic Development

Partners: Ministry of Environment and the Netherlands Embassy in Cape Verde

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Technical assistance to the Ministry of Environment, Agriculture and Fisheries

Cape Verde's second National Environmental Action Plan (PANA II), elaborated with KIT's assistance and launched in 2004, provides orientations for sustainable socio-economic development through a rational use of natural resources. KIT is now advising the Directorate-General for the Environment on a decentralized, intersectoral and participatory implementation of PANA II.

Area: Sustainable Economic Development

Sponsor: Ministry of Environment, Agriculture and Fisheries

CENTRAL AND SOUTHEAST EUROPE

Project: Gender, Citizenship and Participatory Governance: ongoing challenges for Central and Southeast Europe

A regional level strategic meeting was initiated jointly by KIT and the Stability Pact Gender Task Force (SP/GTF), bringing together key representatives from women's networks in the new EU member states, EU candidate countries and countries in the Western Balkans that have stabilization and association arrangements with the EU as part of a regional level consultative process, building on the experiences of existing initiatives. The objectives were to: 1) provide a forum for sharing experiences, drawing lessons and strategic thinking; 2) identify critical issues for gender equality in the region; and 3) develop a framework for regional strategies. The main outcomes of the meeting, a Synthesis Report and a Framework for Regional Strategies, will provide the basis for initiating a follow-up process linked to the outcomes of the Beijing +10 process.

Area: Social Development and Gender Equity

Partner: Stability Pact Gender Task Force (SP/GTF)

Sponsor: Swiss Agency for Development and Cooperation (SDC)

DEMOCRATIC REPUBLIC OF CONGO

Project: Technical assistance to the HIV/AIDS programme in Congo

Support was provided to the Dutch development NGO Cordaid and its partners in developing a strategic plan for the implementation of a programme to fight HIV/AIDS in the Democratic Republic of Congo.

Area: Health

Sponsor: Cordaid

EGYPT

Project: Technical assistance in human resource development to Egypt's National Tuberculosis Control Programme with regard to Tuberculosis Coalition for Technical Assistance (TBCTA) activities
Develop and update the TBCTA work plan. Support for updating the training manuals of chest physicians, primary health care providers, nurses and social workers. Support on updating the medical and nursing school curricula regarding TB case management. Support for updating the national TB control guidelines and control.

Area: Health

Sponsor: KNCV Tuberculosis Foundation

ETHIOPIA

Project: National Tuberculosis Control Programme
Providing technical support services for the World Health Organization (WHO) in Ethiopia. The project aims to implement and expand the DOTS strategy (Directly Observed Treatment Short course) country-wide. KIT's focus is on organizational capacity building and human resource development through training. The first phase of the support project ran from 1996-2001. A second five-year project started in 2002.

Area: Health

Partner: World Health Organization (WHO)

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Securing land rights in Africa: can land registration serve the poor?

KIT worked to supervise, support and ensure the quality of the outputs of research conducted in Ethiopia on land registration programmes.

Area: Sustainable Economic Development

Sponsor: International Institute for Environmental Affairs (IIED)

GHANA

Project: Contribution to the mid-term review of the Agricultural Services sub-Sector Investment Project (AgSSIP)

KIT is a member of the mid-term evaluation team of AgSSIP, which is mainly financed by the World Bank for a total amount of over \$ 300 million over a 12-year period. Activities include reviewing and discussing with stakeholders how the project component on technology generation and diffusion has been implemented and how the organization of research-extension linkages can be strengthened

through various funding mechanisms.

Area: Sustainable Economic Development

Sponsor: World Bank Group

HAITI

Project: Rural Development Programme

Providing technical assistance to set up a rural development programme for the Central and Southern Zones of Haiti. Increasing and ensuring agricultural production and improving living standards. Introducing farming systems approaches; work on improving the environment and animal health care; and, drawing up strategies for community participation.

Area: Sustainable Economic Development

Partners: Gesellschaft für Agrarprojekte (GFA-AGRAR), Germany; Louis Berger; Cabinet Nerette and Associés

Sponsor: European Union

KENYA, MALAWI AND UGANDA

Project: Development of tools for quality TB care

KIT co-organized a workshop for social scientists and staff from the national TB control programmes (Uganda, Kenya and Malawi) to develop a proposal for qualitative research. The aim is to collect data on the quality of care of TB services from the patient's perspective and use it to develop a tool for measuring the quality of care.

Area: Health

Partners: KNCV Tuberculosis Foundation, NIVEL (Netherlands Institute for Health Services Research)
Sponsors: Netherlands Ministry of Foreign Affairs - Development Cooperation, The Tuberculosis Coalition for Technical Assistance (TBCTA)

LEBANON

Project: Gender and Governance regional course

The international course on Gender, Citizenship and Participatory Governance is being regionalized and, as the first step, it has been developed for the Middle East region. The course materials have been adapted to the context-specific situation of the region and developed in Arabic. The first course was held in Lebanon and given in Arabic (February, 2005).

Area: Social Development & Gender Equity

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

MALAWI

Project: Support to Banja La Mtsongolo

Supporting Banja La Mtsongolo (BLM), Malawi's

leading NGO in the field of Sexual and Reproductive Health, in its efforts to enhance its range of service provision and its focus on vulnerable groups such as young people and those who are socially marginalized, and to help BLM to position itself strategically in an evolving sector-wide context.

Area: Health

Partner: Interact Worldwide

Sponsor: Interact Worldwide

MALI

Project: National Agricultural Research Programme

Providing technical assistance to the National Agricultural Research Programme of Mali's national agricultural research institute (IER) and its current programme that aims to link up agricultural research to the interests of its clients and make it more cost-effective. Support is also given to farmer organizations, their representatives and many other stakeholders to improve their position and functioning in the existing Agricultural Knowledge and Information System.

Area: Sustainable Economic Development

Partners: Institut d'Economie Rurale (IER) and Centre Djoliba, Bamako

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

MALI, TANZANIA, ETHIOPIA AND BENIN

Project: Strengthening multi-stakeholder innovation development

KIT studied processes of mixing public and private service delivery for innovation development with a view to contributing to poverty reduction. New approaches and tools for capacity building and organizational strengthening were developed to enhance the role of stakeholders in innovation development.

Area: Sustainable Economic Development

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

MIDDLE EAST

Project: Gender, Citizenship and Participatory Governance

A programme of action research was initiated in the Middle East region in partnership with the Collective for Research and Training in Development (CRTD) based in Lebanon. The aim is to build the capacity of civil society organizations in four countries of the region - Egypt, Lebanon, Morocco

and Palestine - to undertake action research on key governance issues affecting women, including political participation, social entitlements, economic rights and access to justice.

Area: Social Development & Gender Equity

Partner: Collective for Research and Training in Development (CRTD)

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

MOZAMBIQUE

Project: **Strengthening Management and Monitoring of Sexual and Reproductive Health (SRH) Programme at Central Level**

KIT is providing technical assistance to the United Nations Population Fund's (UNFPA) sub-programme Strengthening Management and Monitoring of the SRH Programme at Central Level. The technical assistance focuses on capacity building and institutional development in planning, monitoring and evaluating SRH programmes, on adequate support for the implementation of an integrated provincial SRH programme, and on quality assurance for SRH services.

Area: Health

Sponsor: United Nations Population Fund (UNFPA)

MOZAMBIQUE AND SENEGAL

Project: **International community-driven development review methodology**

In an assignment for the World Bank's Community-Driven Development (CDD) programme in the Africa region, KIT staff facilitated stocktaking and review exercises on the state of affairs of community-driven development in Mozambique and Senegal and developed a draft toolkit. The toolkit was updated on the basis of case studies and through feedback from other country study teams from South Africa, Sierra Leone and Chad and will be further tested in 15 countries in sub-Saharan Africa.

Area: Sustainable Economic Development

Sponsor: World Bank

NAMIBIA

Project: **Namibia AIDS Coordination Programme (NACOP)**

This programme aims to improve the management, coordination, policy development and technical capacity of the National AIDS Executive Committee (NAEC) and the Namibia AIDS Coordination Programme (NACOP) so that they can provide

adequate support to health and multisectoral responses. This includes the development of a monitoring and evaluation system for multisectoral and health sector responses and strengthening NACOP and 13 regions so that they can effectively plan, monitor, coordinate and implement the National Strategic Plan on HIV/AIDS (Medium Term Plans II (1999-2004) and III (2004-2009)).

Area: Health

Partners: Health and Development Africa (South Africa), Stakes (Finland), Polytechnic (Namibia)

Sponsor: European Union (EU)

NEPAL

Project: **Strengthening the management and training capacity of the Department of Health Services for the delivery of Sexual and Reproductive Health (SRH) Services**

KIT provides technical assistance to the United Nations Population Fund (UNFPA) particularly with regard to implementing the sub-programme on strengthening the management and training capacity of the Department of Health Services for the delivery of Sexual and Reproductive Health (SRH) services, in particular in the areas of management training at central level, and monitoring and supervising SRH services.

Area: Health

Partner: Government of Nepal

Sponsor: United Nations Population Fund (UNFPA)

NETHERLANDS

Project: **Stigma workshop**

This workshop on health-related stigma and discrimination attracted stigma researchers from around the world. An International Consortium on Stigma Research (ICSR) will be set up and based at KIT.

Area: Health

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

PAKISTAN

Project: **Building up rights-based approaches to HIV/AIDS**

The overall objective of the project is to prevent HIV/AIDS from becoming established in vulnerable populations and from spreading to the broader population and becoming a generalized epidemic. Within the consortium, KIT is responsible for part of the capacity building activities, in particular the development and implementation of five Train-the-

Trainer modules for delivering training to all of the affiliated Non-Governmental Organizations (NGO) in topics that have been selected on the basis of a needs assessment.

Area: Health

Partners: Interact Worldwide, Pakistan National AIDS Consortium, Provincial AIDS consortia, London School of Hygiene and Tropical Medicine, Italian Association for Women in Development (AIDOS)

Sponsors: European Union (EU), United Kingdom Department for International Development (DFID)

PERU

Project: **Costing multidrug-resistant tuberculosis (MDR-TB)**

A study into the cost effectiveness of different diagnostics for MDR-TB, in partnership with KIT Biomedical Research, the World Health Organization (WHO) and national research institutes. Cost estimates are complete and the clinical trial is in progress.

Area: Health

Partners: World Health Organization (WHO), KIT Biomedical Research, national research institutes (Peru)

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

RWANDA

Project: **Atelier d'échange**

A workshop was held on innovations for rural areas to modernize agriculture and benefit the national economy and small producers in Montpellier, France. KIT was invited to facilitate the workshop and to share experiences in the field of stakeholder analysis and cooperation, and the management of agricultural research and extension, acquired during the past 10 to 15 years in several African countries.

Area: Sustainable Economic Development

Partners: Agriterra, Réseau des Organisations Paysannes du Rwanda (ROPARWA), Institut des Sciences Agronomiques du Rwanda (ISAR)
Sponsors: Agriterra, Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: **Décentralisation rurale et gouvernance locale**

The project concerned fieldwork for a study conducted by students following the Centre International pour la Recherche Agricole (ICRA) course. A KIT staff member was contracted to give methodological support to the team, help to prepare workshops with stakeholders, review the draft

versions of the team's report and evaluate the individual performance of the team members.

Area: Sustainable Economic Development

Partners: Centre International pour la Recherche Agricole orientée vers le développement (ICRA), Réseau des Organisations Paysannes du Rwanda (ROPARWA), Institut des Sciences Agronomiques du Rwanda (ISAR)

Sponsor: Centre International pour la Recherche Agricole (ICRA) Montpellier

Project: Operational agricultural strategy

The overall goal of the National Agriculture Policy (NAP) in Rwanda is to articulate and operationalize the policy framework in the area of agriculture and rural development, to foster economic development and to reduce poverty. Since February 2004, the International Fund for Agricultural Development (IFAD) has been in dialogue with the Ministry of Agriculture to assist and support the government in the formulation and subsequent implementation of the NAP. A KIT consultant was appointed to assist the Ministry with the formulation of its agricultural strategy and to help revise the drafts of the various sector strategies, as well as ensuring that the new policy is shared with stakeholders through workshops.

Area: Sustainable Economic Development

Sponsors: International Fund for Agricultural Development (IFAD), Royal Netherlands Embassy, Rwanda

SURINAME

Project: Sector study

Technical support and advice to the Netherlands Embassy in Paramaribo on sector wide approaches (SWAp) in the health care sector.

Area: Health

Sponsor: Netherlands Embassy

TANZANIA

Project: Decentralization: cases on capacity building Studies are being conducted in the identification of innovative approaches for strengthening capacity at decentralized district level. The first case study focussed on experiences in Tanzania.

Area: Education

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Stimulating innovative private sector initiatives

KIT carried out an action research programme that

produced a report on successes and failures of business relationships between Dutch and Tanzanian agri-businesses.

Report: The role of Dutch farmers in Africa's rural economic development: a gateway model for enhancing the access of African producers to European markets.

Area: Sustainable Economic Development

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Strengthening economic chains that benefit rural producers

KIT carried out operational research in selected countries to analyse how interventions in the institutional infrastructure can contribute to improving the position of small-scale producers and rural entrepreneurs in supply chains.

Area: Sustainable Economic Development

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Mainstreaming HIV/AIDS in the International Conference of the Great Lakes Region.

Assist and advise the organizing team in mainstreaming HIV/AIDS in the conference sessions. A peace-building conference with the Heads of States of the Great Lakes Region was being organized by the United Nations Secretary General Special Representative in the Great Lakes region and held in Dar es Salaam, Tanzania, from 18–20 November 2004. KIT provided support with the organization of the Joint United Nations Programme on HIV/AIDS team in order to integrate HIV/AIDS into the four themes of the conference: 1) peace and security; 2) governance and democracy; 3) economic development and regional integration; and 4) humanitarian and social aspects.

Area: Health

Sponsor: The Joint United Nations Programme on HIV/AIDS (UNAIDS)

UKRAINE

Project: Tuberculosis Prevention and Control in Kiev City

Assisting the Kiev tuberculosis control department to improve its strategies by gradually implementing the internationally recommended Directly Observed Therapy Short course (DOTS) strategy. Training of necessary staff, advocacy, Information Education Communication (IEC) activities and the

implementation of relevant epidemiological and economic health systems research will be carried out to provide the basis for acceptance of this shift in policy among major stakeholders. A common TB/HIV control strategy will be developed.

Area: Health

Partner: KNCV Tuberculosis Foundation

Sponsor: Delegation of the European Commission to Ukraine, Ministry of Health

UNITED KINGDOM

Project: Evaluation Partnership World Health Organization-Department for International Development (WHO-DFID)

The KIT Information Technology Assistance for Development (ITAD) team carried out the evaluation of the Department for International Development (DFID)'s partnership with the World Health Organization (WHO). Concepts, an analytical framework, and the tools for the partnership evaluation were developed by KIT and ITAD. The objective was to develop an evaluation framework for partnerships with multilateral organizations.

Area: Health

Partner: Information Technology Assistance for Development (ITAD)

Sponsor: United Kingdom Department for International Development (DFID)

VIETNAM

Project: Qualitative research in the health sector

Provision of training on qualitative research to improve staff capacity to train health managers to solve health problems. The first part consisted of a course in qualitative action research for 20 participants, including the formulation of a research protocol, the development and pre-testing of research instruments, data collection, data analysis and report writing.

Area: Education

Sponsor: Netherlands Organization for International Cooperation in Higher Education (Nuffic)

YEMEN

Project: Initial support for Macroeconomics and Health

This costing of the needs for achieving the health Millennium Development Goals was part of the global costing work of the Millennium Project, but will also provide input in the government's 5-year health sector plan and longer term Development and Poverty Reduction Plan.

Area: Health

Partner: United Nations Population Fund (UNFPA)

Sponsors: Colombia University, World Health Organization (WHO)

ZAMBIA

Project: HIV/AIDS and human resource development

A study in Zambia was conducted on coping with HIV/AIDS as a major contributing factor to human resources constraints. The research was conducted in order to identify the coping mechanisms of health staff, and to enable policy advice to better reflect changes in service delivery (dealing with chronic illness and death) and create an enabling environment for staff.

Area: Education

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Mid-term review of the SWAp process

Mid-term review of the 5-year programme of work for the health sector in Zambia.

Area: Health

Sponsor: Ministry of Health, Zambia

Project: Support to the District Health Management Course (DHMC)

KIT supported the National Institute of Public Administration (NIPA) in the preparation and implementation of a revised health management course aimed at mid-level managers in the Zambian health system. A training of trainers will follow in 2005, and further support missions have been planned to develop additional modules for this course, to support the provincial managers in the follow-up of students during their fieldwork periods and for general backstopping of NIPA during the prospecting 3 years of this programme.

Area: Education

Sponsors: National Institute of Public Administration (NIPA), Ministry of Health, Zambia

NON-SPECIFIC GEOGRAPHY

Project: Economic evaluation of TB/HIV/AIDS interventions

Together with the National Tuberculosis and Leprosy Control Programme in Ethiopia and in partnership with the University of Addis Ababa, KIT began a study into the resource implications of scaling up collaborative TB/HIV interventions. The study will be completed in 2005.

Area: Health

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Economic impact of increased aid flows for HIV/AIDS in developing countries

This briefing note concludes that the discussion about the potential negative effects of increased aid flows for AIDS is more relevant with regards to the credibility and predictability of donor financing, than to the macroeconomic problems of absorbing new aid flows.

Area: Health

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: E-learning for disease control

A training module on disease control for health managers, using a combination of face-to-face and e-learning, was developed in 2004 and will be tested in 2005.

Area: Education

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Evaluation of the Alliance for Health Policy and Systems Research

The Alliance for Health Systems Research is an organization established to promote health systems research and support global research networks. It sits within the World Health Organization (WHO) and the Global Forum for Health Research and is funded by various bilateral donors and the World Bank. This evaluation comes at the end of the first five years of the Alliance's implementation. The evaluation will examine past achievements in order to guide the future direction of the Alliance.

Area: Health

Sponsor: World Health Organization (WHO)

Project: Facilitator's guide for Emergency Triage Assessment and Treatment (ETAT)

For the World Health Organization (WHO), a facilitator's guide on ETAT guidelines was field-tested and then revised.

Area: Education

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Flexible master's programme

As a member of tropEd, a network of European

institutions for higher education in international health, KIT developed a Master in International Health (MIH) programme. It allows students to take part in modules in different institutions across Europe. KIT, together with seven other institutions, applied successfully for the Erasmus Mundus scholarship, and tropEd was cited as an excellent example of cooperation in European higher education.

Area: Education

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Gender, citizenship and participatory governance

In partnership with the Centre for Applied Legal Studies (CALs) (South Africa) and Sahayog (India), case studies on actor-oriented perspectives to rights-based approaches in development were developed by KIT. These will form the basis for further action research and the development of frameworks and tools to assist development agencies to implement rights-based approaches.

Area: Social Development and Gender Equity

Partners: Centre for Applied Legal Studies (CALs) and Sahayog

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Gender Justice, Citizenship and Entitlement

The International Development Research Centre (IDRC) commissioned KIT to design the framework for the research programme on Gender Justice, Citizenship and Entitlement. The framework was developed on the basis of field research in three regions - Latin America, sub-Saharan Africa and South Asia - and secondary research and lessons learned from the KIT inter-regional programme on Gender, Citizenship and Governance. IDRC's Gender unit will use the framework to fund research in developing countries over the next five years.

Area: Social Development and Gender Equity

Sponsor: International Development Research Centre (IDRC), Canada

Project: Joint Learning Initiative

KIT developed a report of the workshop on human resources and specific health programmes and co-authored the Working Group Five's final report, Workers for priorities in health. KIT furthermore coordinated the development of a special issue of the World Health Organization (WHO) bulletin on

human resources for health and specific health programmes, to appear in 2005.

Area: Education

Project: Resource book for the costing of reproductive health interventions

Together with the United Nations Population Fund (UNFPA), KIT is producing a resource book for the costing of reproductive health interventions. In 2005, this book will be expanded to include sections on financing. The book will be published mid-2005.

Area: Health

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Study of the replicability of the approach to the scaling-up of human resources by the Polio Eradication Initiative (PEI)

The range of solutions applied by the PEI to close the human resources gap was documented. The polio experience was examined in terms of its replicability for the scaling-up of other global health interventions, especially for diseases of poverty.

Area: Health

Sponsor: World Health Organization (WHO)

Project: Support to Netherlands Leprosy Relief (NLR)

KIT provides continuous technical support to NLR leprosy control programmes in areas such as policy development, training, research, advocacy and programme implementation in over 20 countries. Many of the leprosy projects are combined with tuberculosis control. The KIT Leprology unit collaborates with a wide range of partners worldwide.

Area: Health

Partners: International Leprosy Association (ILA), World Health Organization (WHO), Free University (VU) Amsterdam, International Federation of Anti-Leprosy Associations (ILEP), KNCV Tuberculosis Foundation

Sponsor: Netherlands Leprosy Relief (NLR)

Project: Tuberculosis Coalition for Technical Assistance (TBCTA) workshop

KIT co-facilitated a regional workshop on human resources development and tuberculosis control programmes in Asia, together with the Training Task Force of the TB Coalition for Technical Assistance.

Area: Education

Sponsor: KNCV Tuberculosis Foundation

Project: Virtual learning communities

As part of KIT's efforts to develop virtual learning communities, an alumni questionnaire was created and tested on KIT alumni all over the world.

Area: Education

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Project: Updating gender and HIV/AIDS resource package

KIT was contracted by the Inter Agency Task Team (IATT) to develop the Gender and HIV/AIDS Resource Pack, consisting of a conceptual overview paper, fact sheets and an operational guide. KIT's specific responsibility was to research and write the operational guide highlighting the theoretical and conceptual aspects of the intersections between HIV/AIDS and gender and translating the conceptual understanding into practice. The resource pack will be launched in 2005.

Area: Social Development and Gender Equity

Sponsors: UNAIDS Inter Agency Task Team on HIV/AIDS and Gender (IATT) co-chaired by UNAIDS and the United Nations Development Fund for Women (UNIFEM)

Educational Programmes

NETHERLANDS

Course: International Course in Health Development (ICHHD)

40th annual course for health professionals working or preparing to work in a managerial capacity in health services at the national, regional or decentralized district level. The ICHD is an annual, one-year Master's of Public Health (MPH) course.

Date: 27 September 2004 – 25 September 2005

Area: Health and Education

Partners: Free University Amsterdam (VU) and the University of Amsterdam (UVA)

Module: Health Systems Research

This course examines the strengths and weaknesses of the different approaches to health systems research and highlights when, how and in what context they can be used.

Date: 8 – 23 January 2004

Area: Health and Education

Partners: Free University Amsterdam (VU) and the University of Amsterdam (UVA)

Module: Human Resources Development

This course addresses the knowledge and skills that health managers need for human resource development.

Date: 23 January – 3 February 2004

Area: Health and Education

Partners: Free University Amsterdam (VU) and the University of Amsterdam (UVA)

Module: Nutrition

This course addresses malnutrition and its contribution to health-related and income-related poverty.

Date: 19 – 31 March 2004

Area: Health and Education

Partners: Free University Amsterdam (VU) and the University of Amsterdam (UVA)

Module: Sexual Reproductive Health including HIV/AIDS

This course focuses on reproductive health services and the impact of sexual and reproductive health on the social and economic situation of individuals and societies. Special attention is given to the impact of HIV/AIDS safe motherhood, AIDS and Sexual Transmitted Infections.

Date: 20 February – 8 March 2004

Area: Health and Education

Partners: Free University Amsterdam (VU) and the University of Amsterdam (UVA)

Module: Disease Control

This course demonstrates aspects and principles of disease control using malaria, tuberculosis, mental health and refugee problems as models.

Date: 5 – 26 April 2004

Area: Health and Education

Partners: Free University Amsterdam (VU) and the University of Amsterdam (UVA)

Module: Health Sector Reform & Financing

This course covers current topics in national health system development, health policy, planning and financing, as well as the latest developments in international initiatives.

Date: 19 – 30 January 2004

Area: Health and Education

Partners: Free University Amsterdam (VU) and the University of Amsterdam (UVA)

Course: Netherlands Course in Tropical Medicine and Hygiene (NTC)

The course is geared towards improving knowledge and skills in preventive and curative work, and in the management and administration of a rural hospital in a low income country. The course is for Dutch health care professionals preparing themselves to work in a developing country for the first time.

Date: 22 March – 17 June and 27 September – 23 December 2004

Area: Health and Education

Partners: Free University Amsterdam (VU) and the University of Amsterdam (UVA)

Course: Golama

17th and 18th edition of the course in health care in developing countries preparing military medical staff for their assignments in out-of-area operations.

Date: 19 – 23 April and 1 – 5 November 2004

Area: Health and Education

Sponsor: Ministry of Defence

Course: Décentralisation rurale et gouvernance locale

A French-language course on rural decentralization and local governance, offered for the first time.

Date: 28 November – 18 December 2004

Area: Sustainable Economic Development

Partner: International Agricultural Centre Wageningen (IAC)

Course: International training course on Gender, Development and Participatory Governance

The course familiarized participants with gender analysis of the governance agenda and institutions, and with strategies to ensure that gender equity and equality are prioritized in the governance agenda.

Date: 18 October – 5 November 2004

Area: Social Development and Gender Equity and Education

SOUTH AFRICA

Course: Promoting rational drug use in the community

A two-week international training course on rational medicines use.

Date: 5 – 17 September 2004

Area: Health and Education

Partners: World Health Organization (WHO), Free University Amsterdam (VU), and the University of Amsterdam (UVA)

KIT BIOMEDICAL RESEARCH

Projects

BANGLADESH

Project: Contact transmission and chemoprophylaxis in leprosy (COLEP)

A prospective (sero-) epidemiological study

Partners: Bangladesh/Danish Leprosy Mission, Bangladesh and Erasmus University Medical Center Rotterdam, the Netherlands

Sponsors: American Leprosy Mission, The Leprosy Mission

BELGIUM, DENMARK, MOZAMBIQUE, SOUTH AFRICA, TANZANIA, UNITED KINGDOM AND ZIMBABWE

Project: Prevention of sanitary risks linked to rodents at the rural/peri-urban interface.

Partners: University of Antwerp, Belgium; Danish Pest Infestation Laboratory, Denmark; National Institute of Health, Mozambique; South African Institute for Medical Research, South Africa; Pest Management Center, Sokoine University of Agriculture, Tanzania; Natural Resources Institute, United Kingdom; and Syngenta/Zeneca, Zimbabwe

Sponsors: European Union (EU)

BELGIUM AND SPAIN

Project: Differential diagnosis of infectious lung disease

Partners: Kreatech Biotechnology BV, Erasmus University Medical Center Rotterdam, Leiden University Medical Center; Limburg University Center, Catholic University Leuven and Diamed Benelux NV, Belgium; Vitro SA, and University of Oviedo, Spain

Sponsor: European Union (EU)

BRAZIL

Project: Detecting Leishmania infections in humans and dogs in endemic regions

Evaluation of simple diagnostics

Partners: Bio-Manguinhos and Foundation Oswaldo Cruz (FIOCRUZ) of the Ministry of Health, Brazil.

Sponsor: Hubrecht Janssen Fonds

Project: Development of antigen-based diagnostic tests for immunodiagnosis of tuberculosis

Partners: Leiden University Medical Center and the Organization for Applied Scientific Research (TNO) Prevention and Health; Foundation Oswaldo Cruz

(FIOCRUZ) and the University of Juiz de Fora, Brazil

Sponsor: Netherlands Foundation for the Advancement of Tropical Research (WOTRO)

Project: Aplicação em campo dos testes de diagnóstico DAT e FAST para leishmaniose visceral canina no município de Belo Horizonte, Minas Gerais

Partners: Centro de Pesquisas René Rachou, Foundation Oswaldo Cruz (FIOCRUZ), Brazil

Sponsor: Foundation Oswaldo Cruz (FIOCRUZ)

Project: Sistema Quantitative Buffy Coat (QBC) para a identificação de caes com Leishmania chagasi infectantes para o vetor Lutzomyia longipalpis

Partner: Federal University of Piauí, Brazil

Sponsors: Foundation for National Health (FUNASA), Ministry of Health, Brazil

BRAZIL, THE NETHERLANDS AND SURINAME

Project: Development and evaluation of new tools for the diagnosis of cutaneous Leishmaniasis, and the determination of the duration and efficacy of treatment performed in endemic (Brazil and Suriname) and non-endemic (the Netherlands) regions

Partners: University of Amazonas, Brazil; Academic Medical Center; Academic Hospital, Suriname

Sponsor: Netherlands Foundation for the Advancement of Tropical Research (NWO/WOTRO)

BRAZIL, SINGAPORE

Project: Early prediction of leprosy: a follow-up study

Partners: Department of Infectious Diseases, Tan Tock Seng Hospital, Singapore and Foundation Oswaldo Cruz (FIOCRUZ), Brazil

Sponsor: Netherlands Leprosy Relief (NLR)

CUBA, COSTA RICA, EL SALVADOR, HONDURAS, NICARAGUA AND THE UNITED KINGDOM

Project: Epidemiology of haemorrhagic fevers; leptospirosis and dengue in Central America

A comprehensive, multidisciplinary study

Partners: Queens University, United Kingdom; Institute of Tropical Medicine 'Pedro Kouri', Cuba; Costa Rican Institute of Research and Education of Nutrition and Health (INCIENSA), Costa Rica; National Diagnostics Reference Center, Nicaragua; Central Laboratory 'Dr. Max Bloch', Ministry of Public Health and Social Assistance, El Salvador; and National Independent University of Honduras, Honduras

Sponsor: European Union (EU)

ETHIOPIA

Project: Field evaluation of a Fast Agglutination Screening Test (FAST) anti-leishmania antibody detection assay

Partner: Addis Ababa University, Ethiopia

Sponsor: World Health Organization (WHO)

Project: Serological diagnosis of Visceral Leishmaniasis

Batch quality control of liquid cultured antigen prepared in Ethiopia

Partners: Institute for Pathobiology, University of Addis Ababa, Ethiopia

Sponsor: World Health Organization (WHO)

INDONESIA

Project: Determining leprosy transmission patterns and long-term efficacy of chemoprophylaxis (cohort study)

Partner: Hasanuddin University, Indonesia

Sponsor: Netherlands Leprosy Relief (NLR)

Project: Efficacy of Typhoid Fever vaccination in high endemic areas

Partner: Hasanuddin University, Indonesia

Sponsor: Hubrecht Janssen Fonds

INDONESIA AND THE NETHERLANDS

Project: Haemorrhagic fevers in Indonesia

Partners: Slotervaart Hospital, Radboud University Nijmegen Medical Center, the Netherlands; Diponegoro University Semarang, Indonesia

Sponsor: Hubrecht Janssen Fonds

Project: Aetiology, diagnosis and treatment of reversal reactions in leprosy: a multidisciplinary immunological approach

Partners: Hasanuddin University, Indonesia; Leiden University Medical Center and Academic Medical Center, the Netherlands

Sponsor: Royal Netherlands Academy of Arts and Sciences (KNAW)

IRAN AND TURKEY

Project: Evaluation of Rapid Assays for Acute and Chronic Brucellosis

Partners: Babol Medical University, Iran; Ege University and Yuzuncu Yil University, Turkey

Sponsor: Hubrecht Janssen Fonds

KENYA AND THE NETHERLANDS

Project: Quantitative Nucleic Acid Sequence Based Amplification (NASBA) to monitor malaria drug resistance

Partners: Kenya Medical Research Institute (KEMRI), Kenya; bioMérieux, France; and Radboud University Nijmegen Medical Centre, the Netherlands

Sponsor: Technology Foundation (STW)

KENYA AND THE NETHERLANDS

Project: Evaluation of a 2-day high dose of cotrimoxazole in the treatment of uncomplicated Plasmodium falciparum malaria in Kenyan children

Partner: Kenya Medical Research Institute (KEMRI), Kenya

Sponsor: Hubrecht Janssen Fonds

NETHERLANDS

Project: Integrated stand-alone array system for tuberculosis

A basic research project with PamGene aimed at simultaneous identification and drug sensitivity determination of tuberculosis mycobacteria through microassays.

Partner: PamGene International B.V.

Sponsor: PamGene International B.V.

Project: Reference laboratory for leptospirosis

Partner: National Institute of Public Health and Environmental Protection (RIVM)

Sponsor: National Institute of Public Health and Environmental Protection (RIVM)

NIGERIA, BRAZIL AND NEPAL

Project: Introduction of the *M. leprae* lateral flow test for leprosy control: A pilot project

Partner: Leprosy Control Programmes in Nigeria, Brazil and Nepal

Sponsor: Netherlands Leprosy Relief (NLR)

SUDAN

Project: Chloroquine and Sulphadoxine/Pyrimethamine assessment outcome in the treatment of acute uncomplicated Plasmodium falciparum malaria in Gezira, Sudan

Partners: Blue Nile Research and Training Institute, University of Gezira, Sudan

Sponsor: Netherlands Foundation for the Advancement of Tropical Research (NWO/WOTRO)

THAILAND

Project: Predicting the risks of mosquito-borne diseases from land-use change

Partners: Chang Mai University, Thailand; Catholic University of Louvain-la-Neuve, Belgium; National History Museum, University of Manchester and University of Leeds, United Kingdom

Sponsor: European Union (EU)

UNITED KINGDOM

Project: Artificial intelligence and gas-sensor arrays for the rapid detection of mycobacteria in cultures, sputum and breath

Partner: Cranfield University, United Kingdom

Sponsor: World Health Organization (WHO)

VIETNAM

Project: Development of a lateral flow test for detection of Mycobacterium tuberculosis in sputum from TB patients

Partners: Pham Ngoc Thach Tuberculosis and Lung Diseases Center, Vietnam

Sponsor: World Health Organization (WHO)

NON-SPECIFIC GEOGRAPHY

Project: Initiative for Diagnostic and Epidemiological Assays for Leprosy (IDEAL)

Partners: Armauer Hansen Research Institute (AHRI), Ethiopia; London School of Hygiene and Tropical Medicine, United Kingdom; Colorado State University, USA; Aga Khan University, Pakistan; Erasmus Medical Center, University Medical Center Rotterdam, the Netherlands; and Foundation Oswaldo Cruz (FIOCRUZ), Brazil

Sponsor: Heiser Foundation

Advisory Missions

CUBA

Project: Expert review on leptospirosis in Latin America

Purpose: Discussion and advice on leptospirosis research, surveillance and control in the Americas
Meeting with: Pan American Health Organization (PAHO) and the World Health Organization (WHO)

FRANCE AND THE NETHERLANDS

Project: Twinning Partnerships Programme

Purpose: Establishment of partnerships between national laboratories in developing countries and specialized institutions

Commissioned by: World Health Organization (WHO)

INDIA

Project: Workshop on Epidemiology and Hygiene Promotion for Effective Hygiene Practices

Purpose: Co-facilitation of workshop in order to promote hygiene and hygiene education
Commissioned by: UNICEF Water and Environmental Sanitation (WES), Child Environment Programme (CEP) and the International Water and Sanitation Center (IRC)

KYRGYZSTAN

Project: Kyrgyz-Swiss Health Reform Support Project
Purpose: Training in rapid diagnostics for brucellosis
Commissioned by: Swiss Red Cross

MEXICO

Project: Expert review on leptospirosis in Latin America

Purpose: Discussion and advice on leptospirosis research, surveillance and control in the Americas
Meeting with: Pan American Health Organization (PAHO) and the World Health Organization (WHO)

RUSSIAN FEDERATION, FINLAND AND THE NETHERLANDS

Project: Prevention and control of communicable diseases in northwest Russia

Purpose: Strengthening the laboratory diagnostic capacity of penitentiary health care institutions in St. Petersburg and Pskov City, Russian Federation.
Partners: National Public Health Institute, Russian Federation; National Research and Development Center for Welfare and Health (STAKES), Finland; and the Netherlands School of Public and Occupational Health (NSPOH)
Commissioned by: Netherlands School of Public and Occupational Health (NSPOH)
Sponsor: European Union (EU)

SWITZERLAND AND THE NETHERLANDS

Project: 4th Medicines for Malaria Venture (MMV) at Stakeholders Meeting in Geneva

Purpose: Input on behalf of the Dutch Government
Commissioned by: Ministry of Foreign Affairs

SWITZERLAND AND THE NETHERLANDS

Project: 4th Meeting of the Diagnostics Steering Committee of the Special Programme for Research and Training in Tropical Diseases (TDR), World Health Organization (WHO), Geneva, Switzerland
Purpose: Input as WHO Temporary adviser

Commissioned by: World Health Organization (WHO)

SWITZERLAND AND THE NETHERLANDS

Project: 27th Session of the Joint Coordinating Board, UNICEF/UNDP/WORLD BANK/WHO Special Programme for Research and Training in Tropical Diseases (TDR)

Purpose: Input on behalf of the Dutch Government
Commissioned by: Ministry of Foreign Affairs

TANZANIA AND BELGIUM

Project: Training giant African rats as a diagnostic tool for the detection of tuberculosis in an early stage

Purpose: Input as adviser
Commissioned by: Anti Personal Mines Demining Product Development (APOPO), Belgium; Sokoine University of Agriculture, Tanzania; and the World Bank

UKRAINE AND THE NETHERLANDS

Project: Tuberculosis Prevention and Control - Ukraine, Kyiv and selected regions

Purpose: Assistance to Kyiv City Tuberculosis Control Programme in implementing the Directly Observed Treatment Short Course (DOTS) strategy for tuberculosis
Partners: Ministry of Health, Ukraine and the KNCV Tuberculosis Foundation, Netherlands
Commissioned by: KNCV Tuberculosis Foundation
Sponsor: European Union (EU)

Training

CUBA

Project: International Course on Laboratory Methods for the Diagnosis of Leptospirosis
Period: 17 – 25 May 2004

NETHERLANDS

Project: International Course on Laboratory Methods for the Diagnosis of Leptospirosis
Period: 19 – 23 April 2004

Scientific Publications*

Direct detection of Staphylococcus aureus mRNA using a flow through micro-array
Anthony R.M., Schuitema A.R.J., Oskam L. and Klatser P.R. *Journal of Microbiological Methods* 2004; 60(1): 47–54.

Population survey to determine risk factors for Mycobacterium leprae transmission and infection
Bakker M.I., Hatta M., Kwenang A., Faber W.R., Beers

S.M. van, Klatser P.R. and Oskam L. *International Journal of Epidemiology* 2004; 33: 1329–1336.

Prevention of leprosy using rifampicin as chemoprophylaxis

Bakker M.I., Hatta M., Kwenang A., Benthem B.H.B. van, Beers S.M. van, Klatser P.R. and Oskam L. *American Journal of Tropical Medicine and Hygiene* 2004; in press.

Spatial patterns of and risk factors for seropositivity for dengue infection

Benthem B.H.B. van, Vanwambeke S.O., Khantikul N., Burghoorn-Maas C., Panart K., Oskam L., Lambin E.F. and Somboon P. *American Journal of Tropical Medicine and Hygiene* 2004; in press.

Impact of proficiency testing on results of the microscopic agglutination test for the diagnosis of leptospirosis

Chappel R.J., Goris M., Palmer M.F. and Hartskeerl R.A. *Journal of Clinical Microbiology* 2004; 42(12): 5484–5488.

Cost-effectiveness of polymerase chain reaction versus Ziehl-Neelsen and fluorescence smear microscopy for diagnosis of tuberculosis in Kenya
Cleeff M. van, Kivihya-Ndugga L., Githui W., Nganga L., Kibuga D., Odhiambo J. and Klatser P. *International Journal of Tuberculosis and Lung Disease* 2004; in press.

Leptospira spp., Hartskeerl R.A. *Proefdierpathogene micro-organismen*. Boot R. and Logt J.T.M. van der (eds.), Rijksinstituut voor Volksgezondheid en Milieu, Bilthoven, May 2004, 97–101.

Prospective study of serological conversion as a risk factor for development of leprosy among household contacts

Douglas J.T., Cellona R.V., Fajardo T.T., Abalos R.M., Balagon M.V.F. and Klatser P.R. *Clinical and Diagnostic Laboratory Immunology* 2004; 11(5): 897–900.

Use of the Brucella IgM and IgG Flow Assays in the Serodiagnosis of Human Brucellosis in an area endemic for brucellosis

Irmak H., Buzgan T., Evirgen O., Akdeniz H., Demiroz

A.P., Abdoel T.H. and Smits H.L.
American Journal of Tropical Medicine and Hygiene 2004; 70(6): 688-694.

Comparison of PCR with the routine diagnostic procedure of tuberculosis in a population of high tuberculosis and HIV prevalence

Kivihya-Ndugga L., Cleeff M. van, Juma E., Kimwomi J., Githui W., Oskam L., Schuitema A., Soolingen D. van, Nganga L., Kibuga D., Odhiambo J. and Klatser P.
Journal of Clinical Microbiology 2004; 42(3): 1012-1015.

Sex-specific performance of the routine TB diagnostic tests

Kivihya-Ndugga L., Cleeff M. van, Nganga L., Meme H., Odhiambo J., Klatser P.
International Journal of Tuberculosis and Lung Diseases 2004; in press.

Risk factors for the development of clinical leprosy among contacts, and their relevance for targeted interventions

Moet F.J., Meima A., Oskam L. and Richardus J.H.
Leprosy Review 2004; 75:310-326.

Comparative genomics of two *Leptospira* interrogans serovars reveals novel insights into physiology and pathogenesis

Nascimento A.L.T.O., Ko A.I., Martins E.A.L., Monteiro-Vitorello C.B., Ho P.L., Haake D.A., Verjovski-Almeida S., Hartskeerl R.A., Marques M.V., Oliveira M.C., Menck C.F.M., Leite L.C.C., Carrer H., Coutinho L.L., Degraive W.M., Dellagostin O.A., El-Dorry H., Ferro E.S., Ferro M.I.T., Furlan L.R., Gamberini M., Gigliotti E.A., Góes-Neto A., Goldman G.H., Goldman M.H.S., Harakava R., Jerônimo S.M.B., Junqueira-de-Azevedo I.L.M., Kimura E.T., Kuramae E.E., Lemos E.G.M., Lemos M.V.F., Marino C.L., Nunes L.R., De Oliveira R.C., Pereira G.G., Reis M.S., Schriefer A., Siqueira W.J., Sommer P., Tsai S.M., Simpson A.J.G., Ferro J.A., Camargo L.E.A., Kitajima J.P., Setubal J.C. and Van Sluys M.A.
Journal of Bacteriology, 2004; 186(7): 2164-2172.

Detection of *Mycobacterium tuberculosis* (TB) in vitro and in situ using an electronic nose in combination with a neural network system

Pavliou A.K., Magan N., Meecham Jones J., Brown J., Klatser P. and Turner A.P.F.
Biosensors and Bioelectronics 2004; 20:538-544.

In vitro killing of *Mycobacterium ulcerans* by acidified nitrite

Phillips R., Kuijper S., Benjamin N., Wansbrough-Jones M., Wilks M. and Kolk A.H.J.
Antimicrobial Agents and Chemotherapy 2004; 48(8): 3130-3132.

Development of a dipstick assay for the detection of *Leishmania* specific canine antibodies

Schallig H.D.F.H., Cardoso L., Hommers M., Kroon N., Belling G., Rodrigues M., Semiao-Santos S.J. and Vetter H.
Journal of Clinical Microbiology 2004; 42(1): 193-197.

Quantification of *Plasmodium falciparum* gametocytes in differential stages of development by quantitative nucleic acid sequence based amplification

Schneider P., Schoone G., Schallig H., Verhage D., Telgt D., Eling W. and Sauerwein R.
Molecular and Biochemical Parasitology 2004; 137: 35-41.

Real-time NASBA for quantification of *Plasmodium falciparum* is more convenient compared to real-time PCR

Schneider P., Wolters L., Schoone G., Schallig H., Hermesen R., Eling W., Sillekens P. and Sauerwein R.
Journal of Clinical Microbiology 2004; in press.

*Selection, for full list see website:
http://www.kit.nl/biomedical_research

KIT INTERCULTURAL MANAGEMENT & COMMUNICATION

BURKINA FASO, CAMEROON AND PERU

Project: Advisory Skills Training

Training local partners of the Dutch development organization SNV, in cooperation with local training institutes.

Partners: Cente Djoliba (Cameroon and Burkina Faso), Informet (Peru),

Sponsor: SNV

ANGOLA, ETHIOPIA, INDONESIA, KURDISTAN, MACEDONIA, SLOVAKIA, SOMALIA AND SPAIN

Project: Setting Quality Standards for Interpreters and Translators

Developing a culture test for the Netherlands Ministry of Justice.

Sponsor: Kernteam Tolken & Vertalers (Core Team of Interpreters & Translators)

KIT TROPENMUSEUM

Exhibitions

LICHTHAL

December 2003 - September 2004 **Urban Islam.** Islam in Marrakech, Paramaribo, Dakar, Istanbul and Amsterdam.

December 2004 - September 2005 **Het Kwaad - All about evil.** Mankind's eternal struggle against evil.

PARKHAL

October 2003 - April 2004 **In kaart gebracht met kapmes en kompas.** (Charted with compass and machete.) Expeditions of the Dutch Geographical Society from 1873 until 1959.

May 2004 - October 2004 **Congo in Cartoons.** The Dramatic History of the Congo, as painted by Tshibumba Kanda Matulu.

October 2004 - January 2005 **Indisch portret. Charles Sayers.** (Charles Sayers. Pioneer painter in the Dutch East Indies.) The life and work of the Dutch painter, Charles Sayers (1901-1943).

GALLERY

October 2003 - February 2004 **Indische foto's uit de collectie van Augusta de Wit.** (Augusta de Wit's photographs of the East Indies.)

June 2004 - October 2004 **Warwick Freeman - Jewellery.** A selection of designs by Warwick Freeman from New Zealand.

October 2004 - April 2005 **Van Kolonie tot Republiek.** (From Colony to Republic.) Indonesia in photos by Cees Taillie.

TROPENMUSEUM JUNIOR

September 2003 - February 2006 **Paradijs & Co.** (Paradise & Co.) An exhibition about Iran as it is today, with a thousand and one artefacts, stories, poems, aromas, sounds, and tastes.

Capacity Building Projects

AFRICA

Project: Institutional strengthening of the museums in Africa

Cooperating with the Programme for Museum Development in Africa (PMDA) involving museums in sub-Saharan Africa; assisting in elaborating a strategic 5-year plan; assessing museum conditions, resources and needs; and holding a programme

review and development workshop.

Partner: Programme for Museum Development in Africa (PMDA)

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

BENIN

Project: Mobile exhibition on Man and his Environment

Assisting in developing a mobile exhibition on issues of sustainable development and ecology on a truck that travels across Benin visiting community centres and centres for young people.

Partner: Centre Beninois pour le Développement Durable

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

KENYA

Project: Technical support for the National Museums of Kenya

Assisting the National Museums of Kenya in strengthening the National Museums of Kenya Support Programme which focuses on establishing a solid and durable management and financial base for the sustainable development of these museums.

Partner: Transtec

Sponsor: European Union (EU)

SOUTH AFRICA

Project: Group Portrait South Africa

Preparation for the transfer of the exhibition from Amsterdam to Pretoria, South Africa

Sponsor: Netherlands Ministry of Foreign Affairs - Homogeneous Budget for International Cooperation (HGIS)

ASIA, AFRICA AND VARIOUS COUNTRIES IN LATIN AMERICA

Project: Object ID

Assisting museums in 14 countries in Asia, Africa and Latin America. Setting up an internationally accessible and efficient information system which offers customs agencies, law enforcers and the art trade the means to establish whether an object was stolen or not. The core of Object ID is the digital registration of a collection, in particular with specially developed software. In 2003, working visits were made to the Musée National in Ougadougou, Burkina Faso, the Musée National in Bamako, Mali, the Polonnaruwa Museum in Polonnaruwa, Sri Lanka,

the Koptic Museum in Cairo, Egypt and the National Museum of Bangladesh. In Sri Lanka, a fact-finding mission was carried out in Anuradhapura and Galle.

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

INDIA, SURINAME AND THE NETHERLANDS

Project: Bidesia

Researching and cooperating on issues concerning Hindu migration and identity

Partner: GB Pant Social Science Institute Allahabad.

Sponsor: Ghonda Fund (IIAS, Leiden)

INDONESIA

Project: Museological cooperation with DKI Jakarta

Cooperation with seven museums in Jakarta aimed at long-term museological cooperation and the strengthening of development issues by training museum staff in preservation and conservation techniques and policies. Writing a Master Plan for each museum together with the staff of the museum concerned.

Sponsor: Netherlands Ministry of Foreign Affairs - Homogeneous Budget for International Cooperation (HGIS)

Project: Support for the Sintang Cultural Centre

Identification mission to review the plans for a cultural centre in Sintang, Borneo, Indonesia.

Sponsor: Netherlands Ministry of Foreign Affairs - Homogeneous Budget for International Cooperation (HGIS)

SURINAME

Project: Surinaams Museum

Providing assistance to the Surinaams Museum Foundation in Paramaribo with conservation and preservation training related to building and reconstructing the collection depot.

Partner: Surinaams Museum Foundation

Sponsor: Netherlands Ministry of Foreign Affairs - Homogeneous Budget for International Cooperation (HGIS)

YEMEN

Project: National Museum Sana'a

Advising National Museum staff regarding assessments of several departments and internal museum services.

Partner: Yemen Ministry of Culture and the General Organization of Antiquities and Museums (GOAM),

Netherlands Embassy in Yemen

Sponsor: Netherlands Ministry of Foreign Affairs - Development Cooperation

Publications

Erfgoed en toekomst. Collectienota 2003–2007

KIT Tropenmuseum. Bulletin 355. Amsterdam. KIT Publishers. 2004.

Charles Sayers 1901–1943 Pioneer Painter in the Dutch East Indies

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Colonial Ornaments and Techniques in the work of Dutch Designers

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An old korwar from New Guinea in Amsterdam's Tropenmuseum

Duuren, D. van, *TRIBAL* 2004; 34: 110–113.

Een teruggevonden Indo-Javaans unicum: de 'kris van Knaud'

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Tatu-Tattoo!

Duuren, D. van, Forment, F. and M. Brilot (ed.) *Tatu-Tattoo!* Brussels. 2004; 12: 104.

Lied van een tokèh, vertellingen uit voormalig Nederlands-Indië

Dijk, J. van, Aeckerlin, T. Schoonenberg, R. Amsterdam. KIT Publishers. 2004.

Dutch colonial photography

Dijk, J. van, *Lenman: Oxford Companion to the Photography*, Oxford Univers. November 2004. In press.

Popular Culture

Faber, P., Peek, P.M. and Yankah, K. (eds.) *African Folklore. An Encyclopedia*. Routledge. New York/London. 2004; 350–353.

The dramatic history of the Congo as painted by Tshibumba Kanda Matulu

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Das Böse in der populären Kunst Äthiopiens

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Van allochtoon naar kunstnomade

Faber, P. *Kunsten in beweging II*, 1980–2000. SDU. The Hague. 2004; 171–188.

Koningen van Afrika

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Het Kwaad

Faber, P. Fontaine, F. and Spronk, A. KIT Publishers. Amsterdam. 2004.

Is de buikdans immaterieel cultureel erfgoed?

Hellemons, F. *Museumvisie*. 2004; 4(3): 23–24.

Time is the Weave of Life

Hout, I. van. *The International Conference on the Diversity of Nusantara Ikat Weaving*. 2004.

Photographic Playing Cards. Teaching the Dutch Colonialism

Legêne, S., Edwards, E. and Hart, J. (eds.) *Photographs Objects Histories. On the Materiality of Images*. Routledge. New York/London. Spring 2004: 96–112.

Bespreking van: H.L. Wesseling. Europa's koloniale eeuw. De koloniale rijken in de negentiende eeuw, (1815–1919)

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Nederland is een koloniale natie

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Legêne, S. Boekman 61, *Tijdschrift voor kunst, cultuur en beleid*. Amsterdam, Autumn 2004 (16): 105–106

Cultureel erfgoed is van iedereen en van niemand.

Peter van Gensch in gesprek met Susan Legêne
Vries, de A. (ed.) *Underground Theory 2004: Cultureel; Goed!* Stichting Interart. Arnhem. 2004:46–62.

Documentatie boeddhistische collectie Tropenmuseum

Meulenbeld, M. www.boeddhistischeomroep.nl, www.buddhistmedia.com. 2004.

Hindoefestivals

Meulenbeld, M. Web publication, Cultuurwijs, 2004. <http://www.cultuurwijs.nl/>

Urban Islam: Rethinking the Familiar

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Erfgoed uit het Zuiden, project voor het behoud van de historische fotocollectie van het Tropenmuseum

Vink, S. *CR Interdisciplinair vakblad voor Conservering en Restauratie*. 2004; 5: 34–41.

KIT TROPENTHEATER

In 2004, KIT Tropentheater staged 194 events.

Regular Programme

58 performances by artists and groups from Latin America, Asia, Africa, the Arab region and the Mediterranean.

Festivals/Projects

27 performances by international artists in 7 festivals: *Amsterdam Roots Festival*, *Sorpresa! Caribisch Festival*, *Wereld Muziektheater Festival*, *Holland Festival*, *Hongaars Vuur*, *Q-ba Musica* and *Spotlight Korea*.

Youth Programmes

24 programmes for young people and children: films, plays and performances by international musicians and dancers.

Informative Programmes

17 informative programmes ranging from expert meetings on music and dance from India and round tables on reaching elderly audiences from different cultural backgrounds to a fieldwork programme with the Bake Association for Ethnomusicology and *Bushman*, a debate on hunting and poaching in Cameroon.

Multidisciplinary Programmes

17 multidisciplinary programmes combining music, film, lectures and debates ranging from *Girlz Talk: Moslima's in style* to *Spotlight Turkije*, a topical programme on Turkey's entry into the EU.

Film Programmes

55 international films, screened largely in the framework of five festivals: *Retrospectief Prasanna Vithanage*, *Spotlight Mongolië*, *Cinemasia*, *Beeld voor Beeld*, and *Cinema India*.

Radio broadcasts

17 concerts were recorded and broadcasted.

Broadcasts by Concertradio:

- 6 Continents project (Première), 9 January
- Oswin Chin Behilia, 26 March
- Yasmin Levy, 28 May
- Lucy Acevedo y Conjunto Karimba, 11 June
- Miguel Osorio y La Parranda, 13 August
- 7 concerts by the Atlas Ensemble
 - Simon Shaheen, 24 September
 - Unexpected Meetings, 10 October
 - Traditional and contemporary music from China 11 October
 - Beaten and Plucked (Geslagen en getokkeld) 11 October
 - Mugam (Azerbaijan) and Shashmakam (Uzbekistan), 22 October
 - Ottoman music from Turkey and classical music from Persia, 5 November
 - Song and gamelan, 12 November
- Sandra Luna: Tango Varón, 26 November
- Ramón Maronier 4tet - Flamenco Fusión, 10 December
- Brotherhood of Brass: Frank London's Klezmer All
- Stars and Boban Markovic Orkestar, 24 December

Broadcasts by NPS /4FM:

- Kamilia Jubran and Werner Hasler, 2 November
- Jurdal Tokcan and Istanbul Sazendeleri, 21 December

Web Publications

- *Muziek en dans uit India* (Music and dance from India) www.muziekendansuitindia.nl
- *Rozennacht* (Night of roses) www.allinthefamily.kit.nl
- *Hot Turkey! Succesvol cultureel ondernemen in Turkije* (Successful cultural ventures in Turkey) www.netwerkcs.nl/artikelen/artikel/296
- *Intergenerationeel theaterbezoek* (Intergenerational and intercultural theatre audiences) www.netwerkcs.nl/artikelen/artikel/235

KIT INFORMATION & LIBRARY SERVICES

Capacity Building Projects

BURKINA FASO

Project: Information services in the field of Decentralization and Local Development
Networking and capacity building for improved

accessibility of information.

Partners: Direction Générale de la Décentralisation, Ministère de l'Administration Territoriale et de la Décentralisation (DG-DCL). Coordination Nationale de la Décentralisation (CND) and Deuxième Programme National de Gestion des Terroirs (PNGT-II)

GHANA

Project: Ghana Agricultural Information Network System (GAINS)

Strengthening the information services of the Ghana Agricultural Information Network Systems.

Partners: Institute for Scientific and Technological Information (INSTI), International Institute for Communication and Development (IICD), and the Food and Agriculture Organisation (FAO)

INDONESIA

Project: Sintang Cultural Centre

Establishment of library/documentation centre in newly developed district cultural centre.

MOZAMBIQUE

Project: Medical faculty, Catholic University of Mozambique

Capacity building for the establishment of a Resource Centre for problem-based education for health workers.

SURINAME

Project: Stichting Surinaams Museum

Capacity building for the reorganization the library of the Suriname Museum.

NETHERLANDS

Project: Erfgoed Extra (Heritage Plus)

Restoration and preservation of Dutch colonial documentary cultural heritage: including the construction of a climate-controlled depot to preserve rare and unique documents.

Partners: Netherlands Ministry of Foreign Affairs and Netherlands Ministry for Education, Culture and Science

TRINIDAD

Project: Caribbean Agricultural Research and Development Institute

Improving operations of agricultural information services in member states.

ZANZIBAR

Project: Zanzibar Museum House of Wonders

Rehabilitation of the museum library, capacity building, restoration of cultural heritage collection.

NON-SPECIFIC GEOGRAPHY

Project: Leap-impact partnership

Developing methods for self-monitoring and for the evaluation of resource-poor information services in developing countries.

Partners: Technical Centre for Agricultural and Rural Cooperation (CTA) and the International Institute for Communication and Development (IICD).

Project: Virtual Knowledge Community (VKC) - iManagement

Information professionals from KIT and 40 counterparts worldwide communicate online about their profession in a virtual knowledge community (VKC). VKCs provide a knowledge and information-sharing tool to strengthen development practices in both South and North.

Documentary Productions

Project: Agriculture and Environment in Developing Regions (AEDR)

Bibliographic database comprising abstracts from key international literature on agriculture, natural resource management, fisheries and environmental issues in developing countries, (CD-ROM and Web version, in English).

Project: Gender, Society and Development: Critical review and annotated bibliography series; Vol. 7: Gender & ICT for Development

A book series for professionals in the field of gender and development.

Project: Internet Specials

20 internet presentations giving an overview of the latest publications and activities on a variety of issues in international development.

Project: Sexual Health Exchange (SHE) newsletter

Quarterly newsletter (in English and Portuguese) on sexual health for health workers and trainers in developing countries.

Partners: Netherlands Ministry of Foreign Affairs and Netherlands Ministry for Education, Culture and Science

KIT PUBLISHERS

Art and Culture

An Amsterdam Landmark,
Woudsma, C., ISBN 90 68321 811, paperback,
colour and b/w ills., € 12,50

Charles Sayers

Brakel, K. van, ISBN 90 6832 187 0, cloth, colour ills.,
€ 27,50

Ciudad Multiple City - Urban Art and Global Cities
Mosquera, G. and Samos, A. (eds.)
ISBN 90 6832 542 6, paperback, colour ills., € 39,50

*The Dramatic History of the Congo as painted by
Tshibumba Kanda Matulu*, Faber, P.
ISBN 90 6832 191 9, paperback, colour ills., € 10,00

*Familienaam & verwantschap van geëmancipeerde
slaven in Suriname*, Lamur, H.E.
ISBN 90 6832 190 0, cloth, 2 vols. in slipcase,
text in English and Dutch, € 175,00

Indië ongekuist

Loo, V. van de and Wils, E., ISBN 90 6832 546 9,
paperback, € 19,50

Jewellery of Tibet and the Himalayas

Clarke, J., ISBN 90 6832 547 7, paperback, colour ills.,
€ 35,00

Het Kwaad - All About Evil

Fontaine, F., Faber, P. et al. ISBN 90 6832 543 4,
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Aeckerlin, T. and Schoonenberg, R.
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Jansen, M., ISBN 90 74822 60 6, paperback, colour,
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colour and b/w ills., € 75,00

Printed to Perfection

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Colophon

June 2005, Amsterdam, the Netherlands

**This annual report is a joint product of
all the departments of the Royal Tropical
Institute (KIT)**

Coordination & Editing

KIT Corporate Communication

Translation

Troika Translations

English editing

Theresa Stanton

Design

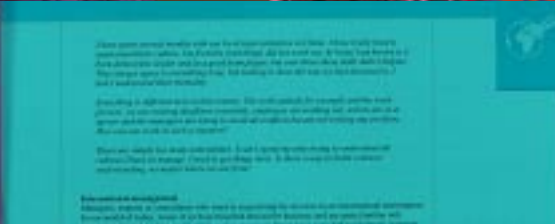
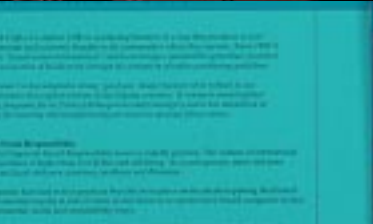
Samenwerkende Ontwerpers, Amsterdam

Print

Lecturis, Eindhoven

Photography

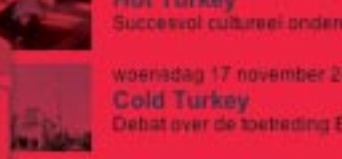
KIT Fotobureau and colleagues from various
KIT departments, Jager en Krijger Studio's,
Rob 't Hart



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