

Impact of 55 development initiatives on wealth classes in Sandema, northern Ghana

are obviously 'wrong' or 'distorted'. Evaluations often conclude that *x*% of development projects have failed, or *y*% have been successful, judgments that often are picked up and magnified by the media, public opinion makers and political entrepreneurs. However, the truth can not be captured in such simplistic conclusions and villagers and local officials in areas such as northern Ghana and Burkina Faso will brand them as simplistic generalizations that represent distortions of the truth as they see it.

In Sandema the workshop participants assessed the success or failure of a total of 341 development initiatives. The graph above illustrates the combined results of the values attached to the 55 'best' initiatives and their impacts on the five wealth classes. It shows how a basically qualitative approach can yield rather robust quantitative results. The results probably come close to intuitive assessments of those who are familiar with the area, but the differences between the 'types of development agent' are subtle in degree, and should discourage us from making simplistic judgements.

It seems that many Ghanaians, whether literate or not, are experts in the subtleties of complexity thinking. ■

The authors wish to thank the following for their inputs on earlier drafts of this article: Martha Lahai (University of Amsterdam); Professor David Millar, Professor Saa Dittoh and Dr Richard Yeboah, University for Development Studies (UDS), Ghana; Kees van der Geest (Amsterdam Institute for Metropolitan and International Development Studies, AMIDSt); Wouter Rijneveld (Woord en Daad); and Dieneke de Groot (ICCO).

- Bebbington, A. (1999) Capitals and capabilities: A framework for analyzing peasant viability, rural livelihoods and poverty. World Development 27(12): 2021–2024.
- Kusek, J.Z. and Rist, C.R. (2004) Ten Steps to Results-Based Monitoring and Evaluation. World Bank.
- □ Mark, M. and Shotland, R.L. (1985) Stakeholder-based evaluation and value judgments. *Evaluation Review* 9(5): 605–626.
- Thomas W. and Thomas, D. (1928) The Child in America: Behavior Problems and Programs. Knopf.

E For a longer version of this article, visit www.thebrokeronline.eu

BROKER

The Broker, issue 15, August 2009

The Broker offers knowledge of global development issues. The Broker aims to contribute to evidence-based policy making and action by encouraging exchanges between knowledge producers and development professionals. The Broker will be a reliable source of information for all those concerned with development and globalization, especially in the fields of economics, human security, governance, and science and technology.

The Broker is published bimonthly, with an accompanying web magazine (www.thebrokeronline.eu) and email newsletter.

Editor in Chief: Frans Bieckmann, editor@thebrokeronline.eu Research editor: Ellen Lammers Web editor: Louise Stoddard Editing: Tracy Brown Collins and Valerie Jones

Research: Chris van der Borgh (conflict)

Research: Chris van der Borgh (conflict) Willemijn Verkoren (civil society)

Editorial Committee: Johan van de Gronden, Erik van Heeswijk, Bram Huijsman, Mirjam Ros-Tonen, Kees Schaepman, Fons van der Velden

Contributors to this issue: Thom Bohlen, Gert de Bruijne, Ian Caldwell, Ko Colijn, Ton Dietz, Annette Jansen, Mary Kaldor, Stathis Kalyvas, Ellen Lammers, Francis Obeng, Jerim Obure, Arno Rosemarin, Louise Stoddard, Romesh Vaitilingam, Janelle Ward, Fred Zaal

Production and website: Contactivity by, Stationsweg 28, 2312 AV Leiden, the Netherlands Layout: Anita Toebosch

Photo research: Rutger Engelhard Cover illustration: © Rutger Post/Inbeelding,

Amsterdam

Printer: Drukkerij Holland, Alphen a/d Rijn

Publisher: Stichting International Development Publications (IDP), Leiden, the Netherlands

Board of IDP: Louk Box (chair), Peter Ballantyne, Evelijne Bruning, Ton Dietz, Rajendre Khargi

The Broker is funded by the Netherlands Organization for Scientific Research (NWO) / WOTRO Science for Global Development.

The opinions expressed in *The Broker* are those of the authors and do not necessarily reflect those of its publisher or funding agency.

Readers are welcome to reproduce materials published in *The Broker* provided that the source is clearly acknowledged.

ISSN 1874-2033 Issue 16 will be available in October 2009.



