



Annual Report 2010

The Netherlands Institute for Multiparty Democracy (NIMD) is a democracy assistance organisation of political parties in The Netherlands for political parties in young democracies. Founded in 2000 by seven parties (CDA, PvdA, VVD, GroenLinks, D66, Christen Unie en SGP), NIMD currently works with more than 150 political parties from 16 countries in Africa, Latin America, Asia and Eastern Europe.

NIMD supports joint initiatives of parties to improve the democratic system in their country. NIMD also supports the institutional development of political parties, helps develop party programmes and assists in efforts to enhance relations with civil society organisations and the media.

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Introduction

As the year 2010 was expected to be the last year of NIMD's second four-year programming cycle, much time and energy was invested in looking forward to prepare a new Multi-Annual Plan. Due to the Ministry's new subsidy framework for 2012-2015, this cycle was extended to 2011. Obviously looking forward has required some looking back, which was facilitated by the institutional evaluation of the NIMD and its 2006-2010 programme. Despite the time and energy invested in reflections and in planning ahead, the focus of NIMD's work has first and foremost been on the country programmes and regional programmes.

In 2010 in the level of maturity of NIMD's partners showed an increase. Many politicians in NIMD's programme countries have continued to appreciate the contacts with NIMD. Their willingness to exchange experience with Dutch and other politicians is equally unchanged. An element of increasing importance is the peer learning between politicians in programme countries. The year 2010 saw a number of very fruitful exchanges.

Cooperation with sister organisations intensified in 2010. An important example of the synergy created by cooperation is found in Latin America. The joint programme of NIMD and International IDEA in Ecuador (*Agora Democrática*) has turned out to be very successful. The possibility to expand this collaboration in neighbouring Colombia, in a tripartite arrangement with UNDP, was explored and is expected

to lead to a new country programme that would only require modest financial resources from NIMD while generating substantial impact.

At an institutional level NIMD had to operate in a volatile context. The dialogue with the Dutch Ministry of Foreign Affairs, NIMD's main funder, regarding the 2007 and 2008 accounts has come to a positive conclusion. The Ministry's conditions on organisational structure and overhead costs had far-reaching implications for NIMD and required an intensive dialogue. Given the many changes that had to be effected, the NIMD Board decided to reorganise NIMD. Most elements of the reorganisation were completed at the end of 2010, creating a leaner structure in 2011 and a stronger focus on programme management. Throughout 2011 the new structure will have to consolidate and funding of the new Multi Annual Plan should be secured.

Hans Bruning
Executive Director NIMD a.i

NIMD programme countries



Country and regional programmes

Africa Regional Programme (ARP)

The Africa Regional Programme (ARP) is both a forum for exchange and an instrument for the strengthening of the regional networking of NIMD programme countries. ARP offers the country programmes opportunities to perform better through the sharing of experiences. In 2010, ARP facilitated peer to peer exchanges on constitutional reform and electoral management and organised a regional conference on the electoral cycle and democratic reforms in Africa. In order to explore the opportunities for cooperation between the political parties, NIMD partners and civil society organisations, ARP started a research project the existing relations. ARP also participated, together with partners from Kenya, Ghana and Malawi, in a workshop on the popularisation of the 'African Charter on Democracy, Elections and Governance' in South Africa. The initiative for Leadership and Democracy in Africa (ILEDIA) was further developed and implemented. NIMD partners participated in a conference that focused on 'setting benchmarks for enhanced political party performance for democratic governance in Africa' which was facilitated by the ARP.

Bolivia

Through the Bolivian Foundation for Multiparty Democracy (FBDM), the NIMD programme in Bolivia promotes interparty dialogue and provides technical assistance to lawmakers. In 2010, local elections took place in Bolivia, in which FBDM supported young political leaders in the elections campaigns. Additionally, the

programme closely collaborated with regional authorities and the Ministry of Regional Autonomy to implement the reforms drafted in the new Constitution at regional level. Strengthening of the offices in Santa Cruz and Tarija was crucial in this process. In both departments, the multi actor dialogue has been of strategic importance as a necessary alternative to strive for more political plurality throughout the country.

Burundi

In partnership with the Burundi Leadership Training Programme (BLTP), NIMD aimed to contribute to the conditions for violence-free and fair elections in Burundi in 2010 by fostering a more content-oriented electoral race. To this end, political parties were supported with the help of 9 workshops to formulate succinct electoral manifestoes. BLTP and NIMD also organised a workshop to train all parties running in the elections in communicating effectively with the media. Experts of the Institute for Public and Politics, Radio Netherlands and the political party Democrats 66 have undertaken 3 missions before the elections to provide the political parties with specific expertise and instruments. Despite these efforts the programme in Burundi had to review its strategy after the elections, as the political party landscape changed severely after the elections that caused a political impasse.

Ecuador

In Ecuador NIMD works with International IDEA in the joint programme *Ágora Democrática*

which promotes inclusive politics and provides technical assistance to lawmakers. In 2010, the programme has contributed to provisions for women's political and economic rights in the majority of new developed legislation. Additionally, it has conducted an evaluation study of the Code of Democracy and supported a multiparty dialogue on this new election and political party law in different platforms.

Eurasia and New Regions Programme (ENRP)

The Eurasia and New Regions Programme (ENRP) comprises a number of activities aimed at investigating the viability of new programmatic opportunities as well as improving the country programmes recently started. Throughout 2010, the scope of ENRP was rather limited. Two ENRP activities proved to be successful however: In March 2010, after 18 months of joint research and expert meetings, Hivos and NIMD launched a publication on the Middle East and North Africa (MENA) region called 'Beyond Orthodox Approaches, Assessing opportunities for democracy support in the Middle East and North Africa'. Also in September 2010, an agreement was reached between NIMD and the Institute for Public and Politics to jointly develop a toolbox on strengthening the programmatic capacities of political parties.

Georgia

In Georgia NIMD works by means of the field office NIMD Georgia. In 2010, NIMD Georgia focused on fostering an inclusive public political discourse on the constitutional reform process.

It did so by facilitating the formulation and expression of the viewpoints of the main political parties on the constitutional reform process through in-depth interviews and by regional debates with civil society organisations and the Georgian public. As a result 2 reports were published detailing those viewpoints. As the political climate proved to be too polarised to pave the way for a multiparty approach, NIMD Georgia chose to emphasise its bilateral programme component. In-depth SWOT workshops were carried out with the key political parties to form the starting point for a strategic planning process. Moreover, NIMD Georgia laid the foundations for a democracy education pilot. A group of local democratisation and education experts was mobilised that drafted a mission, vision and the outlines of course modules for this purpose.

Ghana

In Ghana NIMD's partner is the Institute for Economic Affairs (IEA). The IEA facilitated an interparty dialogue process between the 4 parliamentary parties in Ghana. This was the starting point for the official draft 'Presidential Transition Bill' put forward to Parliament in 2010. This and other jointly developed legislation, together with joint recommendations on last year's constitutional review process, are a clear indication of the contribution the programme is making. Steps were also taken to bridge the gap between political society and developmental actors in order to continue equitable and democratic development and growth in Ghana.

Guatemala

In the last years, the NIMD field office in Guatemala has specialised in the facilitation of democratic dialogue and scenario developments. In 2010 the NIMD team used these instruments to support the political parties and civil society organisations in order to reach a consensus on development policies and to strengthen congress. In congress, NIMD supported the development and implementation of an accountability strategy. As in preceding years the Forum of Political Parties (FPP) was the place for interparty dialogue. The most important event of the FPP in the first months of 2010 was the meeting with the Assembly of Representatives in Santa Cruz. Here the members came to an agreement on a new organisational structure and an updated political agenda for the FPP. Several political parties from all over Central America showed their interest in the process and functioning of the FPP, therefore NIMD made a systematisation of the interparty dialogue. In 2010, NIMD laid the foundations to provide technical assistance on planning, monitoring and evaluation to the members of the FPP and the capacity building officers of the parties. NIMD was also involved in the creation of a strategic partnership with the 'Instituto de Estudios Legislativos del Congreso de la Republica'. Its main objective is to analyse, discuss, research and inform parliament on issues that need legislation.

Indonesia

NIMD's partner in Indonesia is the *Komunitas Indonesia untuk Demokrasi* (KID, Indonesian Community for Democracy). The programme is based on 2 pillars: 1. political education of young Indonesians through democracy schools at a regional level and 2. 'Political Party Consultation' (PPC), political dialogue between the parties represented in parliament, at the national level. The main result is the formation of critical masses of democratically well-educated groups of young Indonesians by means of democracy schools. Democratically and politically active alumni groups seek to address local/regional problems through peaceful democratic action. In addition, a constant dialogue of the 7 parliamentary political parties is ongoing. On the constitutional level, KID has taken important steps to professionalise the organisation, for example by enhancing the planning, monitoring and evaluation capacities of headquarters in Jakarta and the implementing agencies in the regions.

Latin America Regional Programme (LARP)

LARP is designed as a facility for supporting regional exchange and a catalyst for supporting thematic policy debates. The Media and Politics programme for Latin America was set up to analyse the kind of information that is offered by the media, the biases and the information on political developments which is poorly covered and the extent to which politicians contribute to this. In this light, 3 debates were organised with politicians, journalists and experts. By bringing

media and political representatives together, the programme aims to normalise the often strained relation between these sectors. With regard to activities aimed at supporting regional exchange, a first regional conference was held to exchange best practices, successes, lessons learned and agree on further future exchange. In 2010, 2 initiatives were started. As result of a fact-finding mission to Colombia, a tri-partite cooperation with UNDP and International IDEA was initiated. NIMD also engaged in a larger coalition looking into the influences of organised crime on the state, together with International IDEA, The Open Society Institute and the New York University.

Malawi

Through the Centre for Multiparty Democracy-Malawi (CMD-M), the NIMD programme in Malawi has continued to build trust between the political parties and the Malawian Electoral Commission (MEC). The parties have jointly lobbied for several important political reforms and raised awareness for the need to reactivate the 'Constitutional Review Process'. CMD-M also lobbied for the conduct of local government elections. To strengthen the internal accountability of the political parties, CMD-M conducted a comparative review of the party constitutions and organised trainings to improve the functioning of party secretariats. To improve the external accountability of parties CMD-M organised a strategic meeting to improve the relations between the parties and representatives of key civil society organisations.

Mali

In Mali, NIMD supports the interparty dialogue through the independent foundation *Centre Malien pour le Dialogue Inter-Partis et la Démocratie*. In 2010, the political parties focused on strengthening their regional dialogue processes and on linking to civil society. The planned national referendum on the proposed legislative and constitutional changes was postponed to 2011, but the parties agree in principle on the main issues and will continue to support this process.

Mozambique

NIMD implements its programme in Mozambique through a small office in Maputo. The NIMD programme in Mozambique supports political party development and initiatives that contribute to the depolarisation of the political system. In 2010, the programme continued with the dialogue platform between political parties, the electoral commission and other electoral stakeholders which was established in the run up to the 2009 elections. During these meetings several aspects of the elections were evaluated and discussed. These sessions have also been used for a wider debate on the electoral law reforms and have led to jointly formulated proposals and recommendations. Furthermore, NIMD facilitates informal interparty dialogue meetings on a local level and linked up with already existing initiatives of interparty dialogue of a group of young parliamentarians. Another focus of the programme was to promote a democratic culture through a 'Civic Leadership

Training for Democracy'. The aim of this democratic education is to contribute to the development of a new generation of young politicians with democratic values and skills who can act as agents of change in the future.

Kenya

In Kenya, NIMD implemented its programme through the Centre for Multiparty Democracy-Kenya (CMD-K). In 2010, the overall programme objective was to strengthen the political parties' involvement and outreach with regard to the democratic reform agenda and to increase the influence of political parties in the implementation of this agenda. Part of the democratic reform agenda entailed the institutionalisation of political parties in order to ensure their sustainable role in the implementation. In 2010, CMD-K helped political parties to develop joint positions and to lobby for shared interests within the constitution reform process; contribute to the national civic education campaign for the national referendum; propose subsidiary amendments to existing laws in line with the constitution; to be increasingly aware of the new structures created by the constitution and its implications and challenges; to have better insight into their financial and leadership accountability role; and for political party leaders at county level in 6 selected counties to be better informed about constitutional provisions on county governance.

Suriname

Through the Democracy Unit (DU) of the Anton

de Kom University of Suriname, the NIMD programme in Suriname promotes a public debate on democracy in Suriname. In May 2010, national elections took place after which former dictator Desi Bouterse was elected as president. In 2010, the DU continued its democracy trainings in Nickerie and Paramaribo and the sound board of the DU, consisting of representatives of all political parties, presented a new draft law on the public finance of political parties to the new National Assembly. Despite this, due to different objectives grown over the years and the limited political ownership, NIMD decided to stop its support to the Suriname programme at the end of 2010.

Tanzania

NIMD implements its programme through the Tanzanian Centre for Democracy (TCD). The 2010 programme in Tanzania was influenced by the scheduled general elections of 31 October 2010. The Election Expenses Act and the Electoral Code of Conduct were introduced in the run up to the elections with the aim to enhance transparency of the election process and to level the political playing field. The Tanzania programme has provided a platform for political parties in Tanzania to jointly educate and mobilise the electorate. An important spill-over effect of the platform has been its role in diffusing political tensions and mitigating potential conflicts between political parties in the run up to the elections. In 2010 the member parties of the TCD have jointly agreed to focus on the preparations of the general elections and

to work together to level the political playing field. NIMD also gives tailored support to individual political parties to strengthen their basic secretariat functions and develop party policies.

Uganda

In the run up to the 2011 elections, an inter-party dialogue was fostered by the Inter-Party Organisation for Dialogue (IPOD). The platform, which brought together all parliamentary political parties in an inclusive setting, submitted a common position on electoral amendments to parliament and facilitated a constructive dialogue between the parliamentary parties, the Electoral Commission and the security agencies in a joint effort to contribute to transparent and violent free elections.

Zambia

In 2010, the NIMD Zambia programme found itself at an important crossroad. Due to internal governance and management problems within NIMD's partner Zambia Center for Interparty Dialogue (ZCID), a decision was made by NIMD to temporarily stop the programme funding to ZCID and to focus on these institutional challenges. In April 2010, NIMD and ZCID formulated a plan of action to improve the ZCID governance structure, as well as the programmatic and financial management capacity. The polarised relations between the political parties made it difficult to reach agreements at a ZCID board level and constrained the process of implementation. By the end of the year a final attempt was

made to reach an agreement between ZCID and NIMD to translate the plan of action into practice.

Zimbabwe

The Zimbabwe Institute (ZI) is NIMD's partner in the Zimbabwe programme. One of the main aims in the programme is to strengthen Zimbabwe's political system in a way that allows for greater and fairer sharing of power. The work of ZI focuses on advocacy for the return of democracy and a peaceful transition in Zimbabwe. In 2010, ZI and NIMD took the first preparatory steps to establish a Zimbabwe interparty dialogue platform. ZI has facilitated the implementation of the Global Political Agreement (GPA) by giving support to the Parliamentary Select Committee (COPAC) that is responsible for the constitution making process. Besides strategic support to the functioning of COPAC and its secretariat, ZI also specifically focused on bridge building activities between COPAC and civil society representatives to ensure involvement of civil society in the constitution making process. ZI further assisted the Joint Monitoring and Implementation Committee (JOMIC) in which the 3 parties are working together to monitor the implementation of the GPA.

Board, Advisory Council and Staff

Board

Mr B.R. Bot, President
Mr R. Koole (PvdA), Vice President
Mr W. Jacobs, Treasurer
Mr R. van Eijle (CU), Member
Mr J.J.A.M. van Gennip (CDA), Member
Ms L. van Hooijdonk (GL), Member
Mr C.S.L. Janse (SGP), Member
Ms C. Meindersma (D66), Member
Mr P. van de Stadt (VVD), Member

Board members who resigned in 2010

Ms F.C. Giskes (D66)
Mr J. Maaten (VVD)
Mr U. Rosenthal (VVD)

Advisory Council

Mr J.W. Bertens (D66), Chair
Ms T. Ambags (PvdA)
Mr P.J. den Boef (SGP)
Ms L.C. Dekker (CDA)
Mr R. Farla (D66)
Mr L.C. Groen (CU)
Mr R.H. van der Meer (VVD)
Mr G. Nieuwenhuis (SGP)
Mr H.J. Ormel (CDA)
Mr D. Pels (GL)
Ms M.H.A. Strik (GL)
Mr J.M. Wiersma (PvdA)

Advisory Council members who resigned in 2010

Mr J. C. van Baalen (VVD)
Mr J. Bos (PvdA)
Mr R. van Eijle (CU)
Mr G. Gerbrandy (D66)

Staff

Executive Board

Mr Roel von Meijenfeldt, Executive Director
Mr Wim Bakker, Deputy Director
Ms Yvonne de Baay, Personal Assistant to the Executive Director

Regional Team for Africa

Mr Jasper Veen, Regional Director
Ms Karijn de Jong, Senior Policy Officer
Ms Brechtje Kemp, Policy Officer
Mr Egbert Pos, Policy Officer
Mr Wouter Dol, Political Advisor
Ms Ellen van Koppen, Political Advisor
Mr Martin van Vliet, Political Advisor
Mr Henk Jan van Schothorst, Political Advisor
Ms Katrien Bardoel, Junior Policy Officer
Ms Anne-Mieke van Breukelen, Junior Policy Officer
Mr Augustine Magolowondo, Regional Programme Manager

Regional Team for Asia & Latin America

Mr Pepijn Gerrits, Regional Director
Mr Will Derks, Policy Officer
Ms Eliane Faerstein, Policy Officer
Ms Lotte ten Hoove, Policy Officer
Mr Jonne Catshoek, temporary Policy Officer
Ms Lizzy Beekman, Political Advisor
Ms Annie van de Pas, Political Advisor
Mr Frans Visscher, Political Advisor
Ms Ariëta van Eck, Team Officer
Ms Doris Cruz, Head of Guatemala Field Office
Ms Heleen Schrooyen, Senior Programme Officer Guatemala Field Office

Knowledge & Communication

Mr Maarten van den Berg, Coordinator Knowledge & Communication
Ms Silvia Rottenberg, Knowledge Officer
Mr David Prater, Web-editor
Mr Jan Tuit, Senior Advisor International relations
Ms Annemieke Burmeister, PME Officer

Finance & Administration

Mr Wim Nusselder, Controller
Ms Thelma Doebar, Administrator
Mr Jeffrey Krul, Assistant Administrator

Office Management

Ms Monique Ronza, Office Manager
Ms Livia van Helvoort, Office Manager
Ms Germaine ter Heijden, Office Assistant
Ms Marieke Landman, Junior Office Assistant

Video's, Publications, Public events and NIMD in the Media

Video's

- Report on a regional exchange (Kenya, Ghana, Zambia and Zimbabwe) in Nairobi on constitutional reform – Helmié Dingemans
- People with proposals: supporting local democracy in Sololá and in San Pedro, Guatemala – Sjoerd Epe Sijsma, Valentijn Wortelboer
- Tanzania: call to vote, TCD-video
- Kenyans study electoral system in South Africa, Increasing women's participation in decision making – Helmié Dingemans
- Ugandan politicians: 'Give dialogue a chance', video on the NIMD-support
- President of Guatemala: 'NIMD has helped advance democracy'
- Accountability in Africa, videotaped discussion with African politicians – Marcus Lens van Rijn and Sjoerd Epe Sijsma
- The Obama effect – Lens van Rijn and Sijsma
- Leadership in Africa – Lens van Rijn and Sijsma

Publications

- **Agora Política**
Magazine by Agora Democrática NIMD's partner in Ecuador
- **www.AristasPolíticas.org.bo**
Website by fBDM, NIMD's partner in Bolivia
- **Beyond Orthodox Approaches: Assessing Opportunities for Democracy Support in the Middle East and North Africa**
Publication of NIMD and Hivos. Includes case studies from Morocco, Egypt and Iran

- **Constitutional Reform in Georgia: Insights From Political Parties**
Research Paper
- **Georgian Constitutional Reform In The Eyes Of The Public**
Research Paper (language: Georgian)
- **Georgian Constitutional Reform In The Eyes Of The Public**
Research Paper
- **NIMD Magazine**
Annual Report 2009
- **Peer learning for political parties**
Research Paper
- **Signing of Memorandum of Understanding for the Interparty Organisation for Dialogue in Uganda**
Case Study

Public events

- **24-04-2010** Debate 'Ghana: from military government to multiparty democracy' on the Africaday in The Hague organised by the Evert Vermeer Stichting and NIMD with key note speaker Paul Victor Obeng (former president Provisional National Defence Council Ghana)
- **24-04-2010** Debate 'Youth and Politics in Africa: Because democracy is not a spectator sport' on the Africaday in The Hague organised by the Evert Vermeer Stichting and NIMD
- **05-2010** Latin America Regional Conference in Guatemala
- **26-05-2010** Africa Regional Conference in Uganda

- **03-06-2010** Encuentro Latino Europeo (ELE) conference on 'Latin America Meets Europe' in The Hague
- **07-2010** Debate on regional integration between politicians and journalists in Costa Rica
- **07-2010** Music festival to inform Zanzibaris about a referendum organised by the Tanzania Centre for Democracy (TCD)
- **29-07/01-08-2010** Conference on the state of political youth participation in Mali
- **15-09-2010** Debate 'Zimbabwe two years after signing the Global Political Agreement: Will Democracy Prevail?' on the International Day of Democracy in The Hague organised by Zimbabwe Watch, EPD and NIMD
- **15-09-2010** Democracy Ribbons award on the International Day of Democracy in The Hague
- **21-09-2010** Launch of NIMD Georgia
- **27/29-09-2010** Policy-making workshop for 30 recently recruited policy analysts of the 6 parliamentary political parties in Uganda organised by NIMD
- **29/30-09-2010** Conference involving political parties and civil society organisations, held by the Centre Malien pour la Dialogue Inter-Partis et la Démocratie (CMDID)
- **26-10-2010** Debate 'Human Rights, Social Cohesion and Inclusion' in El Salvador
- **13-11-2010** Presentation by Young NIMD board member Lotte Bok at the Masterclass International Cooperation organised by NCDO

NIMD in the Media

- **24-06-2010** 'Politieke partijen in Oeganda proberen verkiezingsgeweld te voorkomen' by Marcia Luyten (Dutch)
- **15-09-2010** 'Steven Heydemann and NIMD assess democracy promotion in the MENA region' by the Election Guide Digest
- **23-05-2010** 'African parties to meet in Kampala' by the New Vision
- **11-02-2010** 'Political parties in Burundi agree to dialogue' by Reliefweb
- **07-05-2010** 'Suriname en Nederland, hoe verder?' by Melvin Bouva (Dutch)
- **17-12-2010** 'Vragen aan Otiko Djaba: "Wij zijn hier om te blijven"' (Dutch) by Africa News
- **07-12-2010** Uganda (IPP-Nieuwsbrief nov. 2010, Dutch) by Jerome Scheltens
- **In 2010**, every 2 weeks fBDM, NIMD's partner in Bolivia, published an insert in the political newspaper *Pulso*
- fBDM, NIMD's partner in Bolivia, broadcasts a television program called la Caja del Diálogo (The Dialogue Box) on channel Cadena A

Statement of costs and
revenue 2010 in €

Programmes	Revised budget 2010		Actuals 2010		Actuals 2009	
	Subsidies	Expenses	Subsidies	Expenses	Subsidies	Expenses
To be funded						
Region Africa						
ARP (African Regional Programmes)		495,000		458,436		350,204
Ghana		625,000		575,350		505,732
Kenya		720,000		616,856	1,240	651,448
Malawi		656,000		615,315		431,732
Mali		710,000		683,505		584,169
Mozambique		475,000	16,724	510,209	7,674	306,667
Tanzania		545,000		488,985		401,788
Uganda	200,000	475,000	116,313	331,264	128,494	182,997
Zambia		370,000		252,584		478,199
Zimbabwe		505,000		526,683		348,622
Subtotal Africa	200,000	5,576,000	133,037	5,059,187	137,409	4,241,557
Region Asia and Latin America						
ENRP (Eurasian & NR Programme)		70,000	3,355	50,291	4,000	81,907
Afghanistan						7,016
Burundi	110,000	487,000	26,467	404,714		275,218
Georgia		295,000		239,518		112,941
Indonesia		801,000		779,292		697,790
LARP (Latin America Regional Programmes)		210,000	46,324	288,437		147,637
Bolivia		405,000		386,934		396,782
Ecuador	220,000	560,000	244,911	651,203	266,413	618,917
Guatemala		810,000		712,462		758,774
Nicaragua						11,767
Suriname	10,000	308,000	9,618	242,702	13,629	263,866
Subtotal Asia and Latin America	340,000	3,946,000	330,674	3,755,551	284,042	3,372,615
Savings from underspent grants		80,974				
Partnership Days						121,757
Total programmes		9,441,026		8,814,738		7,735,929
Cross-cutting activities						
Knowledge sharing, Networking and Outreach		586,000	22,382	371,948	58,681	565,933
Evaluation of country programmes		108,000		26,643		43,185
Subtotal Cross-cutting activities		694,000	22,382	398,591	58,681	609,119
Reorganisation						
Other general management		1,110,000		850,887		1,018,927
To be funded		11,245,026		11,002,369		9,363,975
Funding						
other subsidies		540,000	486,094		480,131	
programme contribution Foreign Affairs '07-'10		10,475,026	10,327,133		8,826,279	
programme contribution PSO		270,000	212,015		83,346	
Funding		11,285,026	11,025,242		9,389,756	
Sustainability reservation		40,000		22,873		25,782

Balance sheet as of
31 December 2010 in €

Assets	31 December 2010	31 December 2009
Fixed assets		
Intangible fixed assets		
Programme management software	19,505	46,516
Capitalised website development costs	21,860	38,587
	41,365	85,103
Tangible fixed assets		
Architectural changes	182	10,463
Cars representation in Kenya and Mozambique	2,942	3,714
Furniture	20,732	49,880
Computer equipment	26,467	36,005
	50,323	100,062
Current assets		
Receivables		
Securities	-	706
Capitalised costs to be funded 2007-2010	-	67,500
Other receivables	-	11,986
Advance payments and accrued receivables	536,683	690,661
	536,683	770,853
Liquidities		
	2,256,722	3,114,562
Total assets	2,885,093	4,070,579
Liabilities		
Sustainability reserve		
	48,654	25,782
Liabilities		
Programme liabilities	401,940	26,517
Dutch political parties (strengthening support base)	203,049	198,500
Estimated liabilities	537,789	86,170
Personnel related creditors	203,593	209,359
Other creditors	212,933	101,357
Subsidy Ministry of Foreign Affairs received in advance	526,855	2,905,377
Other advance receipts and accrued expenses	750,280	517,518
	2,836,439	4,044,798
Total liabilities	2,885,093	4,070,579

The statement of costs and revenue and the balance sheet are abstracted from the audited annual report 2010.

Colophon

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